

WESTERN SYDNEY CITY DEAL

Vision. Partnership. Delivery.

ANNUAL PROGRESS REPORT

June 2020



The Western Sydney City Deal is a partnership between the Australian Government, NSW Government, and local governments of the Blue Mountains, Camden, Campbelltown, Fairfield, Hawkesbury, Liverpool, Penrith and Wollondilly.



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Acknowledgement of Country

The Western Sydney City Deal partners acknowledge the traditional owners of the lands that include the Western Parkland City and the living culture of the custodians of these lands.

We recognise the traditional owners have occupied and cared for this Country over countless generations and celebrate their continuing contribution to the life of the Western Parkland City.

FOREWORD AND MILESTONES ACHIEVED

The Western Sydney City Deal, signed in March 2018, is a historic agreement between the three levels of government to jointly invest in city-building initiatives that will improve the prosperity, sustainability and liveability of Western Sydney. The City Deal brings resources from Commonwealth and NSW Governments, and the eight Western Parkland councils together to deliver projects that underpin great cities – connectivity, jobs, investment, environmental sustainability, and liveability.

This annual report covers the achievements in the City Deal from 1 April 2019 to 31 March 2020. Throughout its second year, the Western Sydney City Deal continued to bring opportunities to the residents of the Western Parkland City. The economic transformation of Western Sydney is proceeding with hundreds of new jobs being created for people living in Western Sydney as well as the attraction of multinational investors. The unprecedented level of partnership across the three tiers of government will more

effectively realise the shared vision for Western Sydney, delivered at local, state and federal level. At the heart of decision making is the community, and putting people first will ensure that the Western Parkland City thrives, along with those who call it home.

All three levels of government are working together and contributing resources to deliver the 38 commitments in the City Deal. In the first two years of the City Deal nine commitments have been completed, including establishment of the Western City & Aerotropolis Authority, Western Sydney Planning Partnership and Western Sydney Investment Attraction Office.

This coordinated investment across transport, health and education is set to propel the transformation of the Western Parkland City. This will develop a highly connected, world-class economic powerhouse, characterised by enviable access to open space and lifestyle opportunities for residents to enjoy.



HIGHLIGHTS

Digital Twin
for the Western Parkland
City released



Business Case complete
for Stage One Sydney
Metro Greater West



18 Memorandums
of Understanding (MOUs)
with foundation partners
for the Aerotropolis signed
by March 2020

Aerotropolis Plan released on
public exhibition – rezoning
of early release precincts will
help support creation of
200,000 jobs in the
Western Parkland City by 2036



**Indigenous
Business Hub**
opened in Liverpool



All 8 councils
exhibited new Local
Strategic Planning
Statements



\$40 million
in Round Two Liveability
projects announced,
making the program
\$190 million over two
rounds, with **28 projects**

New Opportunity Hub
at Liverpool and
expanded Hub
at Campbelltown



174 staff employed
by the NDIS in Penrith



**Western Sydney
Health Alliance
Established**

ACHIEVEMENTS

FROM 1 APRIL 2019 – 31 MARCH 2020



Connectivity

- The first stage of the Final Business Case for Sydney Metro – Western Sydney Airport was finalised for consideration for investment by the Australian and NSW Governments in the first quarter of 2020.
- A Smart City Program ‘pitchfest’ event was held in November 2019 at Camden Council to assist with scoping of a digital strategic business case. 100 participants from across local and NSW Government and the private sector attended. Market soundings with key stakeholders across all three levels of government commenced in December 2019 and ran through to March 2020.
- A state-wide ‘Digital Twin’ was launched by NSW Government in February 2020, starting with the Western City. This 3D spatial database will power faster and more cost-effective detailed planning work. It will provide Western Sydney with a platform for open spatial data across all levels of government.



Jobs for the Future

- Working through the Western City & Aerotropolis Authority, the NSW Government has executed 18 Memorandums of Understanding (MOUs) with multinational entities to establish a presence or provide input into designing the Aerotropolis.
 - The Western City & Aerotropolis Authority held a Symposium in Warwick Farm in December 2019, bringing together the foundation partners. The foundation partners are the 18 companies which have signed MOUs with the NSW Government. These companies specialise in areas across aerospace, defence, manufacturing, healthcare, agribusiness and education. The foundation partners came together for the first time to share their vision for the new Western Parkland City, which will be the catalyst for creating 200,000 jobs.
 - The Western Sydney Aerotropolis Plan was placed on public exhibition in December 2019, with rezoning of precincts expected to be finalised by mid-2020. The draft Plan includes intended land-uses for six early release precincts, including the Aerotropolis Core, an Agribusiness Precinct, and a Wianamatta-South Creek environmental and recreation Precinct.
- As identified in the Plan, new jobs could be created in the six early release precincts once adopted. Industry growth in the Aerotropolis will be a catalyst for growth across the entire Western Parkland City.

Achievements



Skills and Education

- All three levels of government are working on implementing skills and diversity targets into construction projects in the Western Parkland City to provide opportunities for diverse groups.
- All NSW Government major infrastructure projects in the Western Parkland City will have employment and procurement targets. These targets are based on the Infrastructure Skills Legacy Program.
- Siemens have committed to provide UTS with technology which will help train 25,000 university students with the skills they will need to work in the Aerotropolis.



Liveability and Environment

- \$60 million (2018-19 to 2020-21) towards developing local community initiatives under the Western Parkland City Liveability Program, a joint initiative with the Federal Government and various local councils. Round one projects include:
 - new community amenities and upgrades to parks and recreational areas in the Blue Mountains:
 - Improvements to parks in Glenbrook, Springwood, Wentworth Falls and Blackheath
 - Improvements to natural area facilities in areas around the escarpment
 - Bushland restoration work and recreation area at the former Lawson Golf Course
 - A new play area and event space at Katoomba Aquatic Centre
 - Town centre rejuvenation works at Springwood and Blackheath
 - Redevelopment of the Cultural and Library Facility at Springwood
 - development of three sport and recreation facilities in the Camden area, including:
 - Fergusons Land Premier Cricket Facility
 - Narellan Sports Hub, with 14 new netball courts and a synthetic field
 - upgrade of the Fairfield showground
 - rejuvenation of the town centres of Windsor, Richmond and South Windsor
 - a new community and recreational hub in Phillips Park, Lurnea
 - transforming the Regatta Park precinct in Penrith
- delivery of the Campbelltown Billabong Parklands and a landmark and iconic swimming lagoon at Apex Park, Bradbury.
- Successful projects under Round Two of the Western Parkland City Liveability Program were announced in February 2020. Five projects collectively worth approximately \$40 million were approved as follows:
 - \$24.8 million for a Community Cultural Centre at Picton and upgrades to Tahmoor Sporting Complex (Wollondilly).
 - \$8.7 million for construction of a wave pool and amenities facilities at Aquatopia Water Park at Prairiewood (Fairfield).
 - \$6.65 million for construction of a playground and sports field at Lighthorse Park (Liverpool).
 - \$61 thousand for installation of an accessible door at Springwood District Library (Blue Mountains).
- The early works and main works contracts for the Herbarium at Mount Annan (Stage 1) – Western Sydney Centre of Innovation in Plant Sciences have been executed.
- The first stage of developing a strategy to protect and enhance the South Creek corridor has supported the mapping of the Wianamatta-South Creek Precinct in the Aerotropolis Plan. The Precinct will rejuvenate the Aerotropolis section of South Creek into a high-quality central green spine for amenity, recreation and environmental conservation.
- Further planning is underway to embed South Creek principles in land-use planning including a blue-green infrastructure framework strategy across the Western Parkland City.



Planning and Housing

- All eight City Deal councils have now exhibited their Local Strategic Planning Statements (LSPSs) to develop updated Local Environment Plans (LEPs). The Greater Sydney Commission has conducted a review and feedback program to support finalisation of the LSPSs by March 2020.
- The Western Sydney Aerotropolis Plan (formerly the Land Use and Implementation Plan for the Western Sydney Aerotropolis) was placed on public exhibition in December 2019. The Western Sydney Planning Partnership led a comprehensive community engagement strategy, and submissions closed in March 2020.
- The Western Sydney Planning Partnership was established under the City Deal in 2018 and will have completed its three priority projects by the end of 2020: Uniform Engineering and Design Standards, Common Planning Assumptions, and Precinct Planning for the Western Sydney Aerotropolis Plan.
- The Western Sydney Planning Partnership has developed Street Design Guidelines for application in new release areas across the Western Parkland City and Blacktown. The guidelines include standards for different street types to maximise things like pedestrian access, cycleways and active transport, public transport, as well as better traffic flow on thoroughfares. The Guidelines form part of the Uniform Engineering and Design Standards, which are expected to be presented to councils in 2020.



Implementation and Governance

- March 2020 marked two years since the City Deal was signed by the Prime Minister, Premier and Mayors of the eight Western Parkland Councils. The Governance framework implemented in 2018 has provided stability and focus over these two years and has been established to continue for years to come.
- Performance Indicators and baseline metrics were included in the Implementation Plan, published late 2018. The Delivery Office is continuing to support the development of performance measures and an evaluation framework that will be used in the three-year review of the City Deal in 2021.
- Successful program of 'Pop Up Expos' for community consultation were held from mid to late 2019. Pop ups were held in Penrith, Liverpool, Camden, Wollondilly and Campbelltown. Participants included the City Deal partners, Western Sydney Airport and other agencies with active engagements, and there was great feedback from the community about the activities of the three levels of government. Community engagement and feedback from the community will be used to inform future activity.

Project Description

The Australian and NSW Governments will deliver the first stage of Sydney Metro – Western Sydney Airport (Stage 1 of the North South Rail Link) from St Marys to the Western Sydney Aerotropolis via Western Sydney International (Nancy-Bird Walton) Airport.

Progress Statement

Both governments have contributed \$50 million to a business case process, which includes detailed development of a proposal for Stage 1, an investigation of longer-term transport and delivery options for a full north south rail link from Schofields to Macarthur (Stage 2), and a rail connection between the Aerotropolis and the T2 Leppington Line. The business case process has been managed jointly by both governments, in consultation with local government.

The Australian and NSW Governments are equal partners in funding Stage 1 with a shared objective to connect rail to the airport in time for its opening in 2026.

The NSW Government is working to protect suitable corridors for future rail connections in Western Sydney.

The final business case for Stage 1 was completed in late 2019, following completion of a strategic business case in 2018.

The business case sets out detailed plans for delivery of the project, supported by comprehensive analysis of the project's costs and benefits. This includes analysis of the vital role the metro connection will play in shaping the Western Parkland City – bringing residents closer to new job opportunities, health and education facilities, and recreation. With its connection to the T1 line, Sydney Metro – Western Sydney Airport will bring residents of the Penrith, Hawkesbury and Blue Mountains council areas closer to the jobs of the future created by the Aerotropolis and Airport.

Plans for delivery of the project have been informed by ongoing market sounding and engagement with industry.

The final business case was presented to the Australian and NSW Governments in early 2020 and is currently under consideration for investment.

The business case process built on community consultation undertaken in 2018 to inform development of corridors for future Western Sydney transport connections, including Sydney Metro – Western Sydney Airport. This process included consideration of future rail connections including:

- A connection from the Airport and Aerotropolis to Campbelltown/Macarthur
- A connection between the Aerotropolis and the T2 Leppington Line, and
- A connection between St Marys and Schofields, with an onward connection to the North West Metro at Tallawong.

Construction of these lines will provide rail connections to the Airport and Aerotropolis from across the Western Parkland City. Preservation and prioritisation of these corridors is currently being considered by the NSW Government.

A recent community survey showed strong interest in and support for the Sydney Metro – Western Sydney Airport project and gave project planners many helpful insights into the place-making and transport needs of the Western Sydney community.

Key Milestones Achieved

2018 – Public consultation on future Western Sydney rail corridors.

2018 – Completion of Strategic Business Case.

Q4 2019 – Completion of the final business case for Stage 1 of Sydney Metro – Western Sydney Airport to inform joint Australian and NSW Government consideration of the project for investment in 2020.



Key Next Steps

2020 (following the investment decision) – commencement of consultation on planning approvals and the Environmental Impact Statement, commencement of limited advanced and enabling works, and commencement of procurement processes for major construction packages.

2021 – Commencement of major construction – this major project will create 14,000 construction jobs in Western Sydney over six years.

Q4 2026 – Opening of Stage 1 of Sydney Metro – Western Sydney Airport in time for the opening of the airport.

Financial Information

The two governments have committed to joint funding of Stage 1. The two governments have already provided \$100 million towards the business case process.

Responsibilities

Led jointly by the Australian and NSW Governments through the Department of Infrastructure, Transport, Regional Development and Communications and Sydney Metro, and supported by local government, in collaboration with the Greater Sydney Commission, landholders, developers, industry and community members.

Connectivity

C2 Rapid Bus Services for the Western City

Project Description

The NSW Government will establish rapid bus services from the metropolitan centres of Penrith, Liverpool and Campbelltown to Western Sydney International (Nancy-Bird Walton) Airport before it opens in 2026, and to the Western Sydney Aerotropolis.

Progress Statement

A strategic business case for a Western Sydney integrated transport program was conducted during 2019. Completion of the business case will help inform a decision during 2020 on the implementation of rapid bus routes.

The strategic business case work involved the identification of road corridors for rapid bus routes – both interim corridors using existing roads and potential new bus routes required as traffic in the area increases.

Implementation of bus services is expected to be several years ahead of the opening of Western Sydney International (Nancy-Bird Walton) Airport. These may not be the full rapid bus services proposed from airport opening but in the critical building phase will support the emerging Western Sydney Aerotropolis and the jobs created to build the Airport and other construction projects. The buses will connect workers travelling from the metropolitan centres of Penrith, Liverpool and Campbelltown to these opportunities.

Key Milestones Achieved

Q4 2019 – Completion of the strategic business case for integrated transport options, including rapid buses.

Key Next Steps

2020 – Final business case, including detailed route analysis.

Prior to airport opening – Commencement of new rapid bus services.

Financial Information

To date, the commitment has been funded through existing agency resources.

Responsibilities

Led by Transport for NSW, in cooperation with Western Sydney Planning Partnership and local government, particularly Penrith, Liverpool and Campbelltown councils. Supported by the Australian Government, in collaboration with the Greater Sydney Commission, Western Sydney Airport, Western City & Aerotropolis Authority, landholders, developers and community members.



Project Description

Local governments will lead the development of a Western City Digital Action Plan in collaboration with the Australian and NSW governments, and industry partners. The Digital Action Plan focuses on how the tiers of government coordinate effort.

The Digital Action Plan defines the coordinated effort required to deliver on the digital commitments and digital vision for the Western Sydney City Deal.

It will guide all levels of government and industry to deliver:

- better connectivity for Western Parkland City now and in the future
- seamless government touch points and engagement for citizens
- data driven solutions and services for the people of Western Parkland City
- inclusive planning and place-making, with the community involved.

The Digital Action Plan will set out a roadmap to guide successful implementation of the Digital Action Plan with all actions placing the citizen at the centre. All City Deal digital commitments are being guided and aligned to the Digital Action Plan.

Progress Statement

The Digital Action Plan is in final draft and work is underway to secure endorsement from all levels of Government. It is expected the Digital Action Plan will be presented to the City Deal Implementation Board and Leadership Group for release in mid-2020, with a guiding implementation plan.

The Digital Action Plan has been co-developed with:

- the tripartite Digital Commitments Steering Committee
- Collabor8 group of smart cities officers from the eight local councils
- Western Sydney City Deal Lead Officers Group
- The NSW Government Digital Commitments Steering Committee.

Commonwealth agencies and industry have also been engaged through a series of workshops and briefing sessions.

Key Milestones Achieved

Q2–Q3 2019 – Engagement to guide the development of the Digital Action Plan and identify key areas for action

Q3–Q4 2019 – Drafting and editing of the Digital Action Plan

Q1 2020 – Council Mayors, NSW agencies and local councils consulted on the final draft of the Digital Action Plan and implementation approach

Key Next Steps

2020 – Roadshow with local councils and government agencies, seeking endorsements.

Mid-2020 – Final Digital Action Plan endorsed by all levels of Government.

Financial Information

Councils have contributed \$20,000 each for a consultant to develop the Digital Action Plan. Actions detailed in the Plan may need to seek funding under government approval processes.

Responsibilities

Led by local government and supported by the Australian and NSW Governments, in collaboration with community members and industry partners.

Project Description

The NSW Government will deliver a Smart Western City Program (SWCP) to enable NSW agencies to embed interoperable smart and secure technology – such as transport and utility monitoring systems – into new infrastructure as it is rolled out.

The NSW Government is developing the SWCP to define the smart place initiatives and solutions that will ensure the Western Parkland City is a connected and digitally enabled city.

The SWCP is being structured around eight themes:

- Enabling technologies/capabilities:
 - Internet connectivity
 - Smart monitoring
 - Data sharing
 - Smart planning and management.
- Functional outcomes:
 - Smart public spaces
 - Smart transport
 - Community engagement
 - Local jobs.

For each theme, the SWCP will set out what needs to be achieved, the role of government, the high-level timeframe and the type of potential government investment. The SWCP will align with the Digital Action Plan.

Progress statement

The scoping and development of the SWCP will be completed by mid-2020.

Development of the SWCP has been supported by a detailed market engagement program. This was required in order to find solutions that will deliver on the promise to make Western Sydney the smartest and most connected city. The market engagement program ran for 12 months and included:

- An industry briefing with over 250 delegates
- A call for ideas, resulting in 114 prospectuses, some containing multiple initiatives
- Evaluation of the prospectuses

- A Pitchfest event, with 10 companies pitching initiatives to 100 representatives from government and private sector
- A test and trial incubation process, with five pitchees partnering with councils and state Government agencies
- Market soundings with around 50 organisations presenting to councils and NSW government representatives.

The market engagement program has assisted the NSW Government to:

- Prepare the Program Strategic Business Case
- Identify potential initiatives for inclusion in the SWCP, considering scalability and interoperability of every solution
- Identify optimal engagement and partnership strategies and mechanisms for co-development between the public and private sectors to deliver the Digital Western Parkland City
- Seek industry insights so governments can encourage investment and ensure the successful implementation of the Smart Western City Program.

The NSW Government has delivered a Strategic Business Case (SBC), which has been assured through the NSW Government's Infrastructure Investor Assurance Framework. This business case established that there is a strong economic case for investment and there is high readiness for the next stage of development.

To support the delivery of digital and smart initiatives in the Western Parkland City, the NSW Government has also delivered a Spatial Digital Twin for the Western Parkland City. See C6 – Open Data for further details.

Key Milestones Achieved

Q1 2019 – Industry briefing and call for ideas.

Q1 2019 – Conclusion of call for ideas, 114 prospectuses received.

Q3 2019 – Evaluation report for prospectuses completed.

Q4 2019 – Pitchfest event.

Q1 2020 – NSW Spatial Digital Twin launched.

Q1 2020 – Strategic Business Case Infrastructure NSW Gate 1 Assurance completed.

Q1 2020 – Market engagement completed.

Key Next Steps

Q2 2020 – Roadshow draft Smart Western City Program across Government and key stakeholders.

Q2-Q3 2020 – Complete and submit Smart Western City Program for endorsement by the NSW Government.

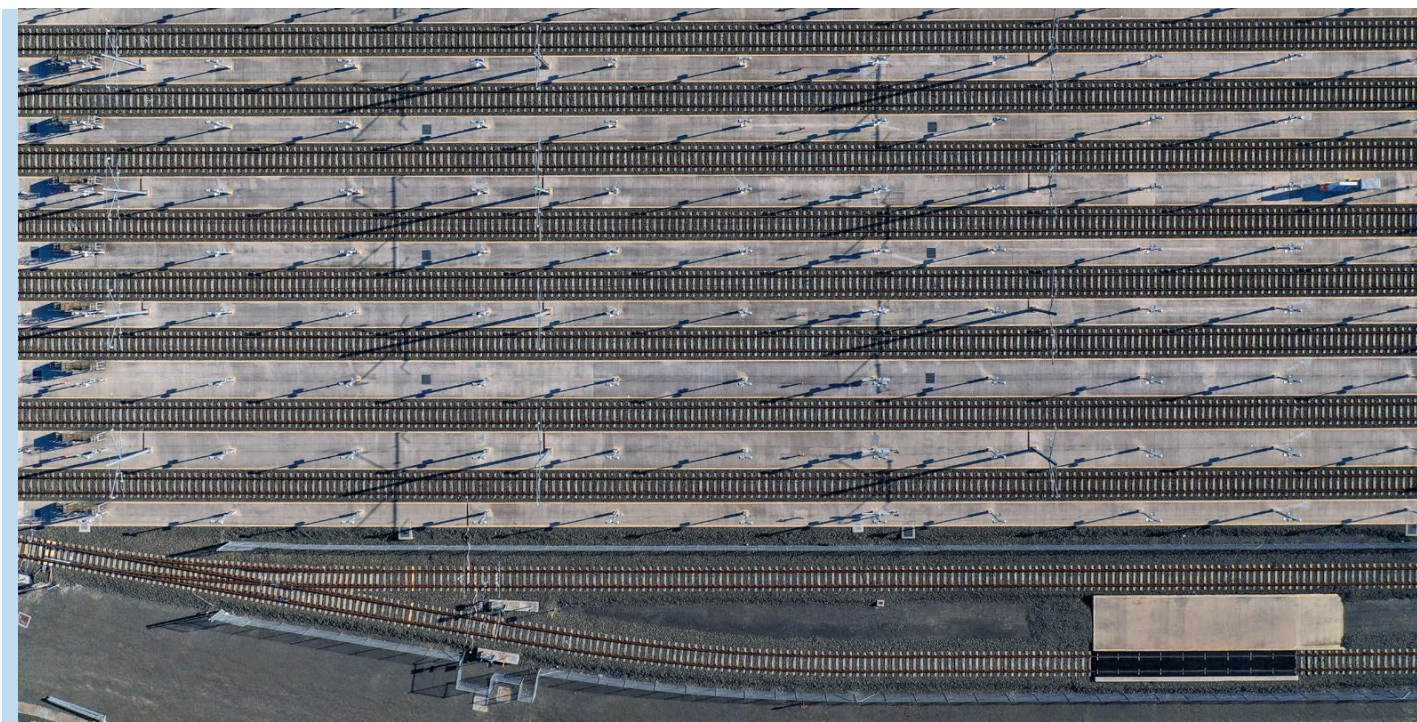
Q4 2020 – Progress targeted trials and development of the Final Business Case (pending funding).

Financial Information

Development of the Smart Western City Program is being resourced by the NSW Department of Planning, Industry and Environment with a \$1 million allocation by the NSW Government in 2018-19. Further funding is required for the Smart Western City Program to progress to delivery, including the targeted trials and development of the Final Business Case.

Responsibilities

Led by the NSW Government with support and collaboration from local government.



Project Description

The NSW and local government will develop a 5G strategy for the Western Parkland City, which will include partnering with a telecommunications carrier to deliver a trial of 5G technology.

Providing residents with reliable and affordable connectivity and access to digital tools to live, work and study is fundamental to attracting businesses and building a strong local economy and promoting economic prosperity in the region.

The 5G Strategy being prepared by the NSW Government and City Deal councils will help guide how industry and government can work together to enable access to and early adoption of 5G for the Western Parkland City.

The Strategy identifies:

- Principles to guide trial of 5G and its future rollout in the Western Parkland City
- Actions needed to achieve successful delivery.

The principles and actions aim to ensure positive outcomes in the Western Parkland City in relation to:

- Connectivity
- Meeting citizen needs and expectations
- Ensuring good urban amenity outcomes
- Ensuring 5G can be implemented in a commercially sustainable way, and
- Accelerating the value of 5G for the economy.

In recognition of the fact the mobile telecommunications sector is competitive, in October 2019 the City Deal Implementation Board agreed to broaden the commitment to allow for multiple carriers to participate in trials.

The trials will be delivered in two stages:

- 2020–21: Stage 1 – testing passive infrastructure sharing, with the key elements being the poles, fibre and duct. This trial aims to improve commercial cost outcomes and amenity outcomes for communities by reducing the number of devices needed.

- 2021–22 or 2022–23: Stage 2 – testing the full capability of 5G in practical applications. This will use the final international 5G technology standards (yet to be released); millimetre wave spectrum (not yet auctioned); and new technologies (not yet deployed).

Both trial stages will also test and trial new approaches to community engagement, to support the community's increased understanding of 5G.

Progress statement

The 5G Strategy and plan for trial delivery were prepared in 2019 and early 2020 in consultation with the Commonwealth Department of Infrastructure, Transport, Regional Development and Communications; NSW Government agencies (including the NSW Telco Authority), the Australian Radiation Protection and Nuclear Safety Agency, local government, and the mobile telecommunications industry. This included three workshops:

- two workshops to focus on:
 - the principles to form the strategy
 - trial development
 - partnership and commercial models.
- One workshop to consider community acceptance and appropriate methods of engagement.

The NSW Government has also led a series of bilateral meetings with carriers and industry to shape the Trial Delivery Plan and market engagement approach.

Stage 1 trials will be taken to market in Q2 2020, with the release of an Expression of Interest.

Key Milestones Achieved

Q3 2019 – Preliminary drafting of Strategy, based on issues identified through desktop analysis and early engagement.

Q3 2019 – First mobile telecommunication industry workshop.

Q1 2020 – Discussion draft 5G Strategy released to industry and Government for comments and feedback.

Q1 2020 – Second mobile telecommunications industry workshop.

Q1 2020 – Communications and engagement workshop with mobile telecommunications industry and Government.

Q1 2020 – Finalised 5G trial plan and two stage approach endorsed by Implementation Board.

Key Next Steps

Q1–Q2 2020 – Release of Expression of Interest for Stage 1 trials.

Q2–Q3 2020 – Assessment of industry response to Expressions of Interest and recommend course of action for procurement to Implementation Board.

Q3 2020 – Procurement of partners for Stage 1 trials.

Q4 2020 – Delivery of Stage 1 trials of 5G technology in the Western Parkland City, subject to relevant approvals and partnership agreements.

Financial Information

The NSW Government Department of Planning, Industry and Environment and local councils have funded development of the 5G Strategy and scoping of the trials.

Responsibilities

Led by the NSW Government in partnership with local government.



Connectivity

C6 Openly available data sets

Project Description

NSW and local governments will explore, identify and make data publicly available in line with open-data principles. To facilitate this, the Australian Government will establish a Western Parkland City data catalogue on data.gov.au and NationalMap and support local governments to fully utilise the platform. Better access to local data has the potential to drive innovation and improved service delivery across the Western Parkland City.

Underpinning the smart city future for the Western Parkland City, data will be shared and open access to data held by local councils, state and federal agencies, and the private sector will be made available. The data will initially support infrastructure planning and delivery, and over time support an incredible array of more efficient and innovative services for local communities we cannot even yet imagine.

An example of open and shared data we now take for granted are the smart phone apps showing real-time, 2D road maps and directions. These are made possible by the sharing of up-to-date digital data with app designers and a constant stream of information gathered by traffic and road condition sensors.

The steps towards open data for the Western Parkland City are to establish suitable NSW data



platforms for sharing council data safely and securely, which link to catalogues established on national platforms. Initial data sets will be identified and made accessible to users by identifying all datasets in a regional catalogue. City Deal partners are committed to ensure data frameworks and platforms are maintained over time.

The Australian Government provides and manages two open data platforms through the Digital Transformation Agency, data.gov.au and the spatial data platform, National Map.

The NSW Government maintains important data sharing platforms like Data. NSW, and a spatial data platform, which is part of the NSW Spatial Digital Twin. The NSW Government data platforms link to the national data platforms directly, automating the process of bringing together data of the Australian Government with NSW and any council data placed there.

Councils can have their shared data housed on these NSW Government platforms without having to create or manage their own platforms. Councils remain responsible for their own data as data owners, to manage and maintain the data they generate and share.

Progress statement

Local Government Officers group Collabor8 met with national and NSW platform managers from the Digital Transformation Agency and Customer Service NSW in a workshop in December 2019. Councils met again with NSW platform managers in two follow-up workshops in January and February 2020.

Efficient and appropriate pathways were agreed for achieving the outcomes of open and shareable data for NSW and local government on national platforms using NSW platforms as the host for storing the data. The workshops also discussed advancing the hosting of council sensors data collected with funding from the Australian Government's \$50 million Smart Cities and Suburbs Program (program funding separate to the Western Sydney City Deal).

The Spatial Digital Twin was adopted as a key platform for data sharing in the Western Parkland City. For example, the Local

Government Sensor Project will be using the digital twin as the data storehouse for that project.

NSW launched the Spatial Digital Twin in February 2020 using Western Parkland City council data, consolidating spatial information from government and the private sector to allow a digital real-world model of the city in 4D, which is a 3D model with changes over time.

After a successful pilot in the Western Parkland City – the fastest growing “greenfield” area in NSW – the Spatial Digital Twin will be rolled out to the remainder of NSW communities. This will facilitate better planning, design and modelling for NSW's future needs.

Key Milestones Achieved

Q1 2019 – Digital Transformation Agency established a new Western Parkland City data catalogue on data.gov.au and NationalMap in anticipation of council data upload (directly or via NSW platforms).

Q4 2019 – Councils met with Australian and NSW Government shared data platform managers and resolved the initial datasets for open data upload, and that NSW platforms will house shared data for Western Parkland City councils.

Q1 2020 – NSW and local governments uploaded spatial open data to NSW platforms which automatically link to the NationalMap.

Key Next Steps

Q2 2020 – NSW and local governments will upload non-spatial open data to NSW platforms which automatically link to data.gov.au

Q2 2020 – NSW and local governments will agree protocols for maintaining their data and further developing the catalogue of datasets.

Financial Information

Existing agency resources.

Responsibilities

Led by the Australian Government in cooperation with the NSW and local governments.

Jobs for the Future

J1

Western Sydney Aerotropolis

Project Description

The Australian, NSW and local governments will work together to establish the Western Sydney Aerotropolis as a world-class city precinct that supports jobs growth. The Australian Government will enable the development of 114 hectares of Commonwealth land at North Bringelly, to accelerate jobs growth and help build the new Western Parkland City. The NSW Government will establish an enabling infrastructure program on the Commonwealth land to kick-start servicing of the precinct.

Progress statement

The Western Sydney Aerotropolis Plan (formerly known as the Stage 2 Land Use and Infrastructure Implementation Plan) was placed on public exhibition in December 2019 alongside draft guidance for a new State Environmental Planning Policy for the Aerotropolis.

The Aerotropolis Plan outlines the intended rezoning for the Aerotropolis, enabling the preparation of master planning and development proposals. The Plan will be finalised to support a rezoning decision in the second half of 2020.

The Western City & Aerotropolis Authority has started preparatory work on master planning the 114 hectares of Commonwealth land, as well as planning for an agribusiness precinct. These plans will include delivery of an enabling infrastructure program.

To attract investment and developing in the Aerotropolis, the NSW Government has signed 18 MOUs with multinational entities seeking to become foundation partners in the Aerotropolis. MOUs were signed with international firms such as Mitsubishi Heavy Industries Ltd, Hitachi Ltd, Samsung SDS, Suez, BAE Systems, GE Additive, Siemens and DB Schenker.

Key Milestones Achieved

Q4 2019 – Public Exhibition of the Western Sydney Aerotropolis Plan, including draft guidance for a new State Environmental Planning Policy and a draft Development Control Plan.

Q1 2020 – 18 MOUs signed to date with multinational entities seeking to invest as foundation partners in the Western Sydney Aerotropolis.

Key Next Steps

2020 – Final Aerotropolis Plan released, and rezoning decision made.

2021 – Master planning for key strategic precincts progressively released including enabling infrastructure programs.

Financial Information

Subject to future government processes.

Responsibilities

Led by the NSW and Australian governments in collaboration with local government.



Project Description

The Australian and NSW governments will establish an authority to become master planner and developer of the Aerotropolis with an initial focus on the Commonwealth land.

Progress statement

The commitment is complete.

The Western City & Aerotropolis Authority (WCAA) was established in November 2018. The WCAA comprises a CEO (appointed in December 2018) and an ongoing Chair and six Board Members nominated by the Australian and NSW governments. It will have a presence in Penrith.

The WCAA has led negotiations to establish MOUs with multinational entities interested in investing in the Aerotropolis as foundation partners. It has also commenced its master planning activities within the early release precincts of the Aerotropolis.

Key Milestones Achieved

Q3 2019 – All six initial Board Members appointed.

Q1 2020 – 18 MOUs signed to date with multinational entities seeking to invest as foundation partners in the Western Sydney Aerotropolis.

Key Next Steps

2021 – Master planning for key strategic precincts progressively released including enabling infrastructure programs.

Financial Information

Funding commitments from the NSW Government will be outlined in the WCAA's Annual Reports.

Responsibilities

The establishment of the WCAA is the responsibility of the NSW Government in collaboration with the Australian Government and in consultation with councils.



Jobs for the Future

J3

Western Sydney Investment Attraction Office

Project Description

The NSW Government with the Australian Government and local governments will establish the Western Sydney Investment Attraction Office (WSIAO) in Liverpool to attract domestic and international investment. Its initial focus will be on the Aerotropolis, as well as supporting existing industrial areas and employment centres.

Progress Statement

This commitment is complete.

WSIAO continues to work closely with the eight Western Sydney City Deal councils and other key stakeholders, collaborating across the Western Parkland City regarding Investment Attraction and Business support activities, and coordinating effort around emerging issues including bushfire recovery activities.

Key Milestones Achieved

The WSIAO has worked with NSW Trade & Investment and local councils to pursue and facilitate large investors to establish and expand in the Western Parkland City, with a key project unlocking over 1,000 jobs expected in May.

The WSIAO undertook capability mapping in select sectors, supporting investment attraction through targeted supply chain facilitation and matching.

Key Next Steps

The WSAIO will continue to work with the Western City & Aerotropolis Authority to undertake long-term investment attraction to the Western Parkland City.

Financial Information

Fully operational and resourced by the NSW Government.

Responsibilities

Led by the NSW Government and supported by the Australian Government in collaboration with local government.



Project Description

The NSW Government will establish an Investment Attraction Fund to support the work of the Investment Attraction Office.

Progress statement

In October 2018, a \$5 million fund was launched aimed at supercharging fast-growing small to medium-sized enterprises (SMEs) to drive jobs in the Western Parkland City. Scalable businesses, reaching a market beyond New South Wales and creating new jobs in the Western Parkland City were eligible to apply for loans through the Jobs for NSW Program.

In 2019, almost \$1 million in loans were awarded to businesses in the Local Government Areas of Campbelltown, Camden, Hawkesbury, Penrith and Liverpool.

The remainder of the program is being redeveloped to ensure it focuses on developing the economic growth of the entire Western Parkland City and is targeted towards supporting stimulating jobs across the region.

Key Next Steps

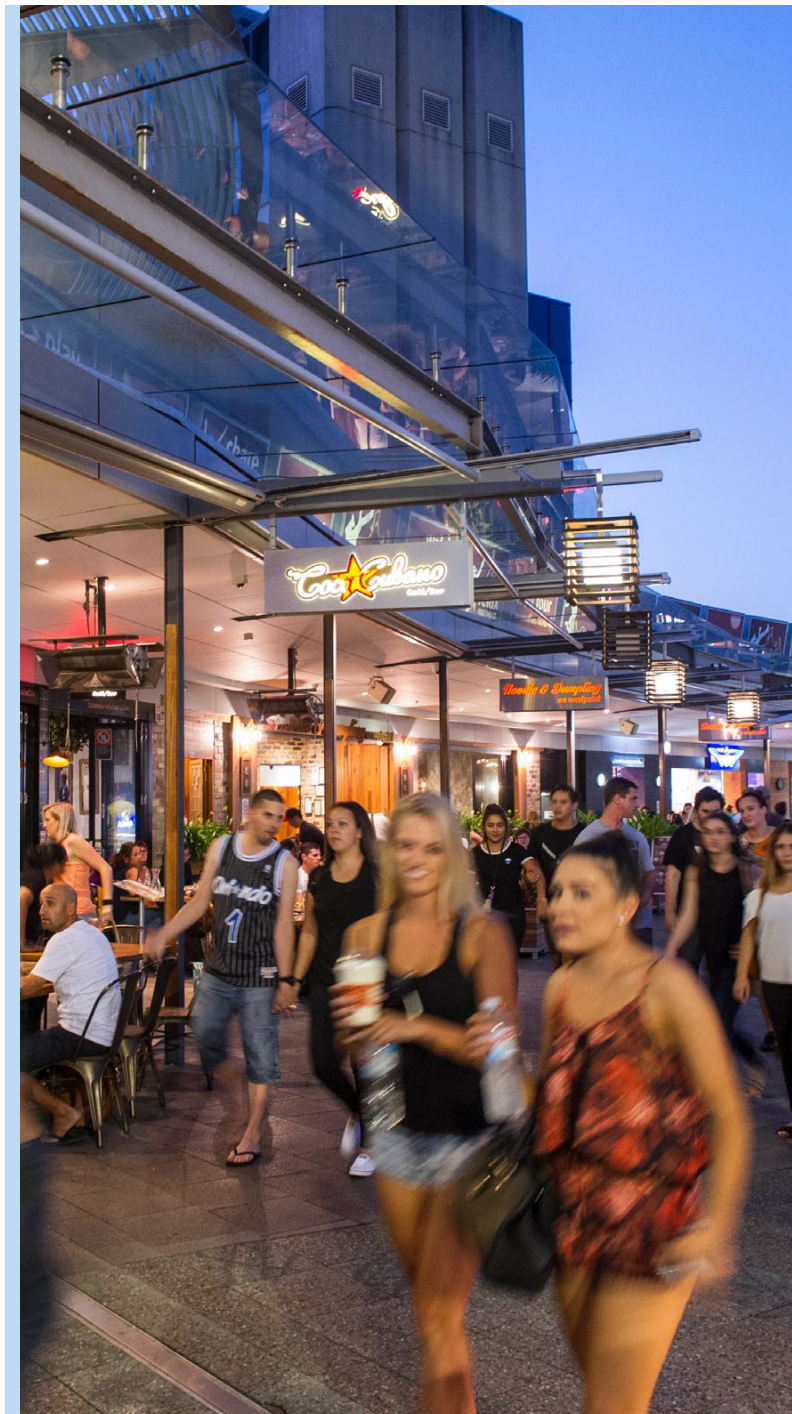
2020 – Redevelopment of the Investment Attraction Fund.

Financial Information

\$5 million from the NSW Government.

Responsibilities

Led by the NSW Government and supported by the Australian Government in collaboration with local government.



Jobs for the Future

J5

Establish jobs in the region

Project Description

The Australian Government will establish the National Disability Insurance Scheme Quality and Safeguards Commission (NDIS Commission) in Penrith, creating up to 150 new jobs in Western Sydney.

Progress statement

Complete. The NDIS commission was opened officially in Penrith on 1 July 2018 and is ensuring participants receive quality services from providers and workers under the NDIS. It has delivered a new, nationally consistent system to safeguard the rights of NDIS participants, and is working with people with disability, providers and the community.

As at March 2020, the NDIS Commission employs 174 staff.

Key Milestones achieved

The NDIS Commission has been established in Penrith.

Key next steps

The commitment has been completed.

Financial Information

Funding administered by the NDIS Commission.

Responsibilities

Led by the Australian Government.



Project Description

The NSW Government will deliver the Western Sydney Aerotropolis Plan (formerly Stage 2 of the Land Use and Infrastructure Implementation Plan (LUIIP)) and an associated State Environmental Planning Policy (SEPP) to set the planning framework for the Western Sydney Aerotropolis Growth Area.

These policies will identify key employment precincts and safeguard the operation of the Western Sydney International (Nancy-Bird Walton) Airport.

Progress statement

The Stage 1 Western Sydney Aerotropolis LUIIP was released and placed public exhibition in August 2018.

The Western Sydney Planning Partnership (WSPP) developed Stage 2 planning throughout 2019 and released the Western Sydney Aerotropolis Plan (WSAP) for public exhibition in December 2019, including draft guidance for a new State Environmental Planning Policy and a draft Development Control Plan.

The WSAP outlines intended rezoning for six initial release precincts in the Western Sydney Aerotropolis. These earlier release precincts will support a metropolitan centre, industry hubs, release of employment land, environmental protection and enhancement of South Creek, support for infrastructure corridors, and the development of a precinct to support agribusiness and advanced agricultural manufacturing.

The initial precincts are the Aerotropolis Core, Northern Gateway, Wianamatta-South Creek, Badgerys Creek, Mamre Road and an Agribusiness Precinct. The Aerotropolis SEPP will not apply to the Mamre Road Precinct. This precinct is being planned by Department of Planning, Industry and Environment (DPIE) under the Western Sydney Employment Area SEPP.

Following consideration of public submissions and feedback, the WSAP will be finalised in 2020 to support the creation of a new SEPP and the establishment of the Aerotropolis and its initial planning precincts.

Key Milestones Achieved

Q4 2019 – Public Exhibition of the Western Sydney Aerotropolis Plan, including draft guidance for a new State Environmental Planning Policy and a draft Development Control Plan. Submissions closed in March 2020.

Key Next Steps

2020 – Final Western Sydney Aerotropolis Plan and SEPP released.

Financial Information

Existing agency resources.

Responsibilities

Led by the NSW Government in partnership with local government, supported by the Australian Government in collaboration with landowners, industry groups, residents and Western Sydney Airport.

Jobs for the Future

J7A

Surplus Government Land to Drive Jobs Growth

Project Description

The NSW and local governments will review government land and explore opportunities for release of surplus or under-utilised land and assets to drive economic growth.

Progress statement

The identification of NSW Government real property holdings was completed in 2018. This work has supported projects that will identify underutilised land and opportunities in the Western Parkland City, including reviews of how land is managed and developed to generate jobs and economic growth.

Two City Deal commitments are underway to help determine land availability and needs of government agencies. These are:

- Precinct Planning for the Aerotropolis will provide high-level outline of the infrastructure corridors for the Aerotropolis.
- Place-Based Infrastructure Compacts will help indicate the level of infrastructure and services needed to meet population growth.

The three levels of Government are also identifying opportunities across the Western Parkland City to release and develop land to drive economic growth. The first opportunities identified have been the Multi-User Depot Site in Penrith (J7b) and potential opportunities to support community and justice services in South West Sydney.

Key Milestones Achieved

Q2 2019 – Finalised future scenarios and a baseline assessment of existing infrastructure and services for the Western Sydney Aerotropolis Growth Area Place Based Infrastructure Compact.

Q4 2019 – Western Sydney Aerotropolis Plan released for public exhibition.

Key Next Steps

2020 – Investigation commences into development of opportunities to support community and justice services in South West Sydney.

2020 – Final Western Sydney Aerotropolis Plan and SEPP released.

Financial Information

Existing agency resources.

Responsibilities

Led by the NSW Government in cooperation with local government and in collaboration with the Australian Government.



Project Description

The Australian Government will release the Penrith Multi-User Depot for sale, to support jobs growth in the Penrith CBD.

Defence has identified the 3.66-hectare Penrith Multi-User Depot (MUD) as surplus to Defence requirements. Surplus Defence property is divested in accordance with the Commonwealth Property Disposal Policy. This policy provides that surplus Commonwealth property is generally to be sold on the open market at full market value.

The Penrith MUD site has been committed as a Commonwealth asset to be released for sale and development to achieve the objectives of the City Deal in the Penrith area.

As part of the divestment process Defence is currently undertaking due diligence activities to prepare the site for sale. This includes undertaking a Stage 2 Environmental Site Assessment to determine the environmental conditions of the site and a heritage assessment to determine any heritage values that may exist on the site.

The new landowner will need to satisfy Council and State Government planning requirements in developing the site. Next steps ensure this process is followed.

Progress statement

In January 2019, Defence engaged Deloitte as the strategic property advisor and project manager to commence pre-divestment due diligence and planning activities.

Defence is working collaboratively with Penrith City Council and other stakeholders, including in the Commonwealth, to progress the rezoning of the site.

Deloitte and expert consultants are currently finalising the due diligence activities and development of the divestment strategy to underpin the sale process.

During 2019–20, the Defence consultancy team undertook several studies to inform planning outcomes for the site including traffic and flood modelling, acoustics and noise, and an economic study, which included research and analysis of the Penrith office and retail market. These

findings, along with an assessment of relative contribution to employment, have informed analysis of options for viable future uses of the site to align with the City Deal objectives.

Defence is working closely with Penrith City Council to progress development of the Planning Proposal for the site.

Key Milestones Achieved

Q1 2020 – Completion of site investigations to inform due diligence activities.

Key Next Steps

Q2 2020 – Finalise final due diligence reports, prepare a detailed divestment strategy and determine if Defence will need to undertake any site rectification works.

Q4 2020 – Development of local government planning outcomes.

Q1 2021 – Complete independent valuation (2 months – procurement through to report received).

Q1 2021 – Advertise the property on the open market.

Q2 2021 – Finalise negotiations/contract of sale, exchange contracts.

Q4 2021 – Settlement and land transfer.

Notes:

- The resolution of local government planning outcomes for the site is subject to local government planning timeframes.

Financial Information

Existing Resources.

Responsibilities

Led by the Australian Government in cooperation with local government (particularly Penrith City Council), supported by the NSW Government.

Jobs for the Future

J8

Agribusiness Precinct

Project Description

The NSW Government will commission a feasibility study into an agribusiness precinct for the Western Parkland City.

Progress statement

The commitment is complete.

An Integrated Intensive Production Hub report was released in January 2019 and concluded that a world-class integrated, intensive production hub at the agribusiness precinct could transform fresh food production in Sydney. Underpinned by domestic and overseas demand for fresh food, and with circular economy opportunities including innovative water, waste and energy solutions, it will be a game changer for the new Western Parklands City in terms of job creation, revenue generation and fresh food supply.

An Agribusiness Precinct Symposium event was held in February 2019. It provided a forum for key strategic partners to engage around the agribusiness precinct opportunity. It also included the public release of both reports and an announcement to progress the agribusiness precinct to implementation with priority planning status.

The Western Sydney Aerotropolis Plan was released on exhibition in December 2019 and included an Agribusiness precinct, and the intended zoning to implement the precinct and an Integrated Intensive Production Hub. The Western City and Aerotropolis Authority is conducting master planning for key sites within the Precinct, with plans to be released following rezoning of the Aerotropolis in the second half of 2020.

Key Milestones Achieved

Q4 2019 – Aerotropolis Plan released for public exhibition, including an Agribusiness Precinct as an early-release precinct for immediate rezoning.

Key Next Steps

2020 – Final Aerotropolis Plan released and rezoning decision made.

2021 – Master planning for the Agribusiness Precinct progressively released.

Financial Information

\$500,000 from the NSW Government.

Responsibilities

Led by the NSW Government supported by local government in collaboration with the Australian Government.



Project Description

The Australian Government will establish an Indigenous Business Hub in the Western City, to capitalise on the opportunity for Indigenous businesses and entrepreneurs. The hub will deliver facilitation of business support; and access to short-term office space and connections to commercial opportunities to support a thriving Indigenous business sector.

Progress statement

This commitment is completed. Yarpa, meaning pathway, is Australia's first hub under the Australian Government's Indigenous Business Sector Strategy.

Key Milestones Achieved

The Yarpa Business Hub has been established in Liverpool.

Key Next Steps

Ongoing – The Yarpa Business Hub will continue building the capability and capacity of Indigenous business and job seekers, ensuring they are connected into the pipeline of opportunities that exist under the various Indigenous procurement policies.

Financial Information

Funded through Program funding administered by the Department of the Prime Minister and Cabinet.

Responsibilities

Led by the Australian Government in partnership with NSW Aboriginal Land Council, and supported by NSW and local governments.



Jobs for the Future

J10

Indigenous Small Business and Skills Package

Project Description

The NSW Government will deliver an Indigenous small business and skills package across the Western Parkland City. The package will include: an expansion of the Opportunity Hub in Campbelltown to help connect Aboriginal school leavers with jobs; a new Opportunity Hub in Liverpool; an Indigenous Business Connect Program to support Indigenous people to start or grow a business; 50 additional Bert Evans scholarships and mentoring support for young people; and a dedicated Aboriginal Enterprise Development Officer Program.

Progress statement

A new Opportunity Hub in Liverpool and an expanded Opportunity Hub in Campbelltown commenced operations. Contracts commenced 1 July 2019.

Four Bert Evans scholarships were allocated which was less than the targeted 10-15 Scholarships.

There was the ongoing delivery of the Aboriginal Enterprise Development Officer (AEDO) Program to support business start-up and growth.

Key Milestones Achieved

Q3 2019 – Commencement of expanded Opportunity Hub services in Campbelltown.

Q4 2019 – Allocation of four additional Bert Evans Scholarships for Aboriginal and Torres Strait Island apprentices and mentoring support for Aboriginal trainees and apprentices.

Q1 2020 – Establishment of the Liverpool Opportunity Hub.

Ongoing delivery of the Aboriginal Enterprise Development Officer Program to support business start-up and growth.

Key Next Steps

Ongoing delivery of the Campbelltown and Liverpool Opportunity Hubs.

Q2 2020 – Re-design and rescoping of the Aboriginal Enterprise Development Officer Program to ensure that a more commercially focused and culturally aligned program is delivered into the future.

Q4 2020 – Allocation of additional Bert Evans Scholarships for Aboriginal and Torres Strait Island apprentices and mentoring support for Aboriginal trainees and apprentices.

Financial Information

\$8 million package funded by the NSW Department of Education.

Responsibilities

Led by the NSW Government, supported by Australian and local governments, in collaboration with Indigenous organisations.



Project Description

The Australian and NSW governments will work to adopt Indigenous, social and local employment and procurement targets in construction projects, including a 2.4 per cent Indigenous employment target and a 3 per cent Indigenous procurement target for construction projects in the district.

Progress statement

Agreement amongst City Deal Partners for the three levels of Government to implement a range of Indigenous, social and local employment targets for a range of construction projects in the Western Parkland City. The targets expand the NSW Infrastructure Skills Legacy Program (ISLP) targets to include higher Indigenous procurement targets as well as local employment targets.

The Western Sydney Airport (WSA) company, while not a part of the City Deal, has already included some of these proposed targets in its contracts.

Key Milestones Achieved

Q1 2020 – Agreement by the City Deal Implementation Board recommending a range of targets for each level of government to implement.

Key Next Steps

Ongoing – Embed City Deal employment and procurement targets in all NSW Government major infrastructure projects over \$100 million associated with the Western Sydney City Deal.

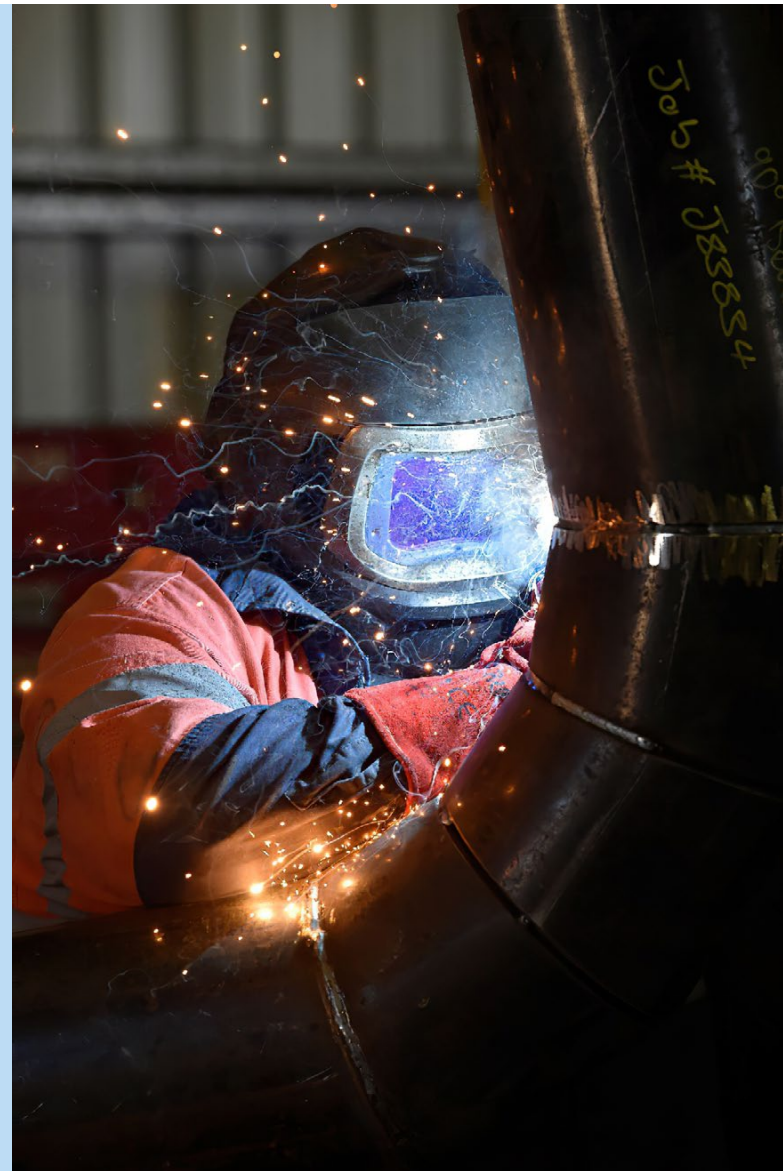
Ongoing – Work with the building and construction industry to identify skill needs to develop pre-employment/pre-apprenticeship and pre-vocational courses that target women, young people and Aboriginal people.

Financial Information

Existing agency resources.

Responsibilities

Led jointly by the Australian and NSW governments in collaboration with local government and industry.



Jobs for the Future

J11B

Indigenous, social and local participation targets – apprenticeships, traineeships and pre-vocational qualifications

Project Description

The NSW Government will support the introduction of these targets by increasing funding for apprenticeships and traineeships in Western Sydney, and for pre-vocational qualifications.

Progress statement

This commitment supports J11a which commits to adopt Indigenous, social and local employment and procurement targets in construction projects.

The NSW Government has introduced several initiatives to increase participation in the construction industry and the upskilling of the workforce. These include fee free apprenticeships and fee free new entrant traineeships, which were introduced to increase participation in apprenticeships and traineeships. Funding for pre-vocational courses is available to meet the needs of industry.

Key Milestones Achieved

Ongoing – Promote fee free apprenticeships and traineeships (for new entrant traineeships only) to major contractors and subcontractors to encourage an increase in the number of apprenticeships and traineeships.

Ongoing – Work with commissioning agencies for early identification of the successful construction contractors for infrastructure projects in order to identify training needs and develop pre-vocational courses that build the capability of the local workforce.

Ongoing – Work with the Infrastructure Skills Legacy Program (ISLP) to develop innovative approaches to pre-vocational activities and skill development more broadly.

Key Next Steps

Q3 2020 – Commence additional initiatives with Western Parkland City Job Actives and other community organisations to improve pathways to apprenticeship and traineeships.

Ongoing – Promote fee free apprenticeships and traineeships (for new entrant traineeships only) to major contractors and subcontractors to encourage an increase in the number of apprenticeships and traineeships.

Ongoing – Work with commissioning agencies for early identification of the successful construction contractors for infrastructure projects in order to identify training needs and develop pre-vocational courses that build the capability of the local workforce.

Ongoing – Work with the Infrastructure Skills Legacy Program (ISLP) to develop innovative approaches to pre-vocational activities and skill development more broadly.

Financial Information

Smart and Skilled funding.

Responsibilities

Led by the NSW Government in collaboration with the Australian and local governments.



Skills and Education

S1

TAFE Skills Exchange near Western Sydney Airport

Project Description

TAFE NSW will work with the Australian Government and Western Sydney Airport Corporation (WSA) to establish a Skills Exchange near the Western Sydney International (Nancy-Bird Walton) Airport, to provide local training for the workers needed to construct the airport and other major projects.

Progress statement

A temporary skills exchange was opened and located at the airport site in November 2019.

Training also commenced in November 2019.

Key Milestones Achieved

Q4 2019 – Temporary facility established and opened.

Q4 2019 – Training commenced.

Key Next Steps

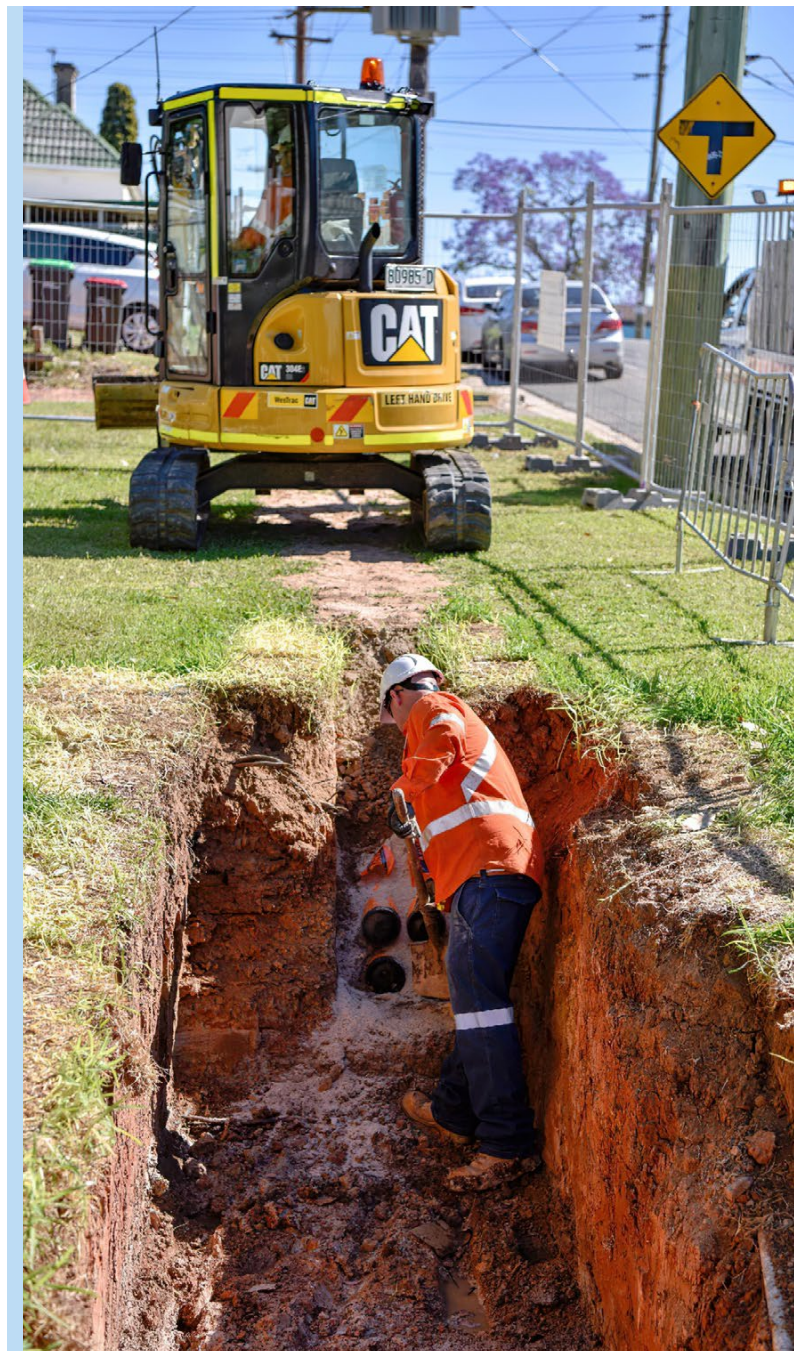
Q2 2020 – Negotiations with preferred tenderer for TAFE presence at new training hub location for Phase 1 of earthworks.

Financial Information

Subject to future government processes.

Responsibilities

Led by the NSW Government in cooperation with the Australian Government, in collaboration with local government and WSA.



Skills and Education

S2

Education partnership

Project Description

The NSW Government will seek to establish a partnership agreement on education to identify and deliver more education facilities for the Western City to support urban growth over time, in a manner consistent with the School Assets Strategic Plan.

Progress statement

The Department of Education has several existing Memoranda of Understanding (MOUs) with local government and state government agencies. Through these MOUs, the Department of Education is working to extend and develop infrastructure more effectively.

Key Milestones Achieved

MOUs established with local government and state government agencies.

Key Next Steps

Q4 2020 – Development of infrastructure planning that incorporates the Education, Skills and Training needs in consultation with the Western City & Aerotropolis Authority.

Financial Information

Existing agency resources.

Responsibilities

Led by the NSW Government in cooperation with local government, in collaboration with the Australian Government, Greater Sydney Commission and councils.



Project Description

The NSW Government will call for proposals from leading global universities and industry to form part of an integrated Aerospace Institute in the Aerotropolis.

Progress statement

The commitment to call for proposals is complete. The multiversity is planned to open in 2026.

Key Milestones Achieved

Since the Statement of Intent announcement in September 2018, the Multiversity Alliance (consisting of Western Sydney University and the NUW Alliance – UNSW, University of Newcastle and University of Wollongong) has been engaged in discussions with the Western City & Aerotropolis Authority (WCAA) on several different streams including:

- STEM-based Western Sydney Aerotropolis Multiversity concept proposal that outlines plans to establish a new higher education and research presence at the Aerotropolis incorporating a staged approach of establishment over the next 10 years.
- Development of a new innovative Education and Training Model for the Western Sydney Aerotropolis
- Master Research Agreement including an initial program of research themes that could form basis of future research conducted in the Western Sydney Aerotropolis.
- Co-curation of an initial collaborative industry-led Advanced Manufacturing & Research Facility to kickstart development in the Aerotropolis Core precinct.



Key Next Steps

During March 2020, the four universities involved in the Alliance signed an MoU to formalise their partnership, commitment and intent for the Western Sydney Aerotropolis Multiversity.

Q4 2026 – Opening of a STEM University in the Aerotropolis.

Financial Information

Subject to future government processes.

Responsibilities

Led by the NSW Government, supported by Australian and local governments in collaboration with the university sector.

Skills and Education

S4

VET facility in the Aerotropolis

Project Description

The NSW Government will establish a permanent VET facility in the Aerotropolis with a focus on construction, aviation and aeronautical-related engineering to support residents of the Western Parkland City to access jobs of the future.

Progress statement

Work is underway to determine the approach to the facility and the delivery of educational services in the Aerotropolis. This includes preparation of a strategic business case setting out options for the VET facility.

Key Milestones Achieved

Location of facility in the Aerotropolis has been considered in the lead up to an announcement in 2020.

Key Next Steps

Q3 2020 – NSW Government will make an announcement on the preferred approach for establishing the facility.

Financial Information

Subject to future government processes.

Responsibilities

Led by the NSW Government, supported by Australian and local governments, in collaboration with the tertiary education sector.



New Public High School focused on the Aerospace and Aviation Industries

Project Description

The NSW Government will build a new public high school in the Aerotropolis with vocational links to Western Sydney Airport and the aerospace and aviation industries, preparing students for future job opportunities.

Progress statement

The Department of Education is continuing to develop a vision for education in the Western Parkland City and the role of the STEM school.

Key Next Steps

Schools Infrastructure will work together with the Western City and Aerotropolis Authority (WCAA) to further develop the WCAA Education, Skills and Training Model.

Financial Information

Subject to future government processes.

Responsibilities

Led by the NSW Government, supported by Australian and local governments.



Liveability and Environment

L1

Western Parkland City Liveability Program

Project Description

The Western Parkland City Liveability Program is providing \$190 million in new funding for the Western Parkland City. It includes \$60 million each from the Australian and NSW Governments and \$70 million from City Deal Councils.

The Program will enable and complement new housing supply by providing local projects to assist communities retain their unique characteristics, build on their strengths and support environmental infrastructure and open spaces.

Not only will these projects benefit Western Sydney locals who will use the facilities, but it will also create new jobs and stimulate the local economies. The Program is strengthening Western Parkland City's transformation into one of the most vibrant and liveable places in Australia.

The total value of the Program is significantly higher than the initial \$150 million commitment in 2018 as some Councils are contributing significantly more than the required minimum of \$3.75 million each.

Progress statement

Twenty-one successful projects totalling \$149.8 million were announced in January 2019. These projects will provide vital community infrastructure and public spaces across the Western Parkland City, including parks, sporting facilities, rejuvenated town centres and art and cultural event spaces.

Further projects were assessed in late 2019 for Councils which had not already received their full allocation following a four-week application period which commenced on 5 August 2019.

Seven successful projects totalling \$40.2 million were announced on 19 February 2020 across a range of projects including a new wave pool, sports field and performance space.

Over the 2 rounds of the Liveability program, 28 projects have been approved.

Key Milestones Achieved

Q1 2019 – \$149.8 million in projects announced in Round One.

Q1 2020 – \$40.2 million in projects announced in Round Two.

Key Next Steps

2021 – Consideration of commitment progress and impact in the 3-year City Deal review.

Q3 2022 – Program funding by the Australian and NSW Government ends with all construction work completed except for Wollondilly's Stage 1 Civic Precinct, which is scheduled for completion by Q2 2023.

Financial Information

The Program includes \$60 million each from the Australian and NSW Governments and \$70 million from City Deal Councils.

Responsibilities

Led by the Western Sydney City Deal Delivery Office on behalf of the NSW Government, in cooperation with the Australian Government.



Project Description

The NSW Government is funding the construction of a new National Herbarium of NSW with a \$60 million package as part of the Western Sydney City Deal. This is a partnership between the Australian Government, NSW Government, and local governments to safeguard the growing collection of more than 1.4 million botanical specimens.

The Herbarium has been located within the Robert Brown Building at the Royal Botanic Garden Sydney since it was constructed in 1982. The building has declining environmental controls placing the specimens at risk from mould and insect infestations. With over 8000 new specimens being added to the collection every year, the Herbarium's storage capacity in the Robert Brown Building will also be exhausted by 2022.

The new state-of-the-art Herbarium will join the award-winning Australian PlantBank at the Australian Botanic Garden Mount Annan, bringing a world class science hub to South-West Sydney. The new Herbarium along with all the Gardens' scientific facilities, programs and living collections at the Royal Botanic Garden Sydney, Australian Botanic Garden Mount Annan and Blue Mountains Botanic Garden Mount Tomah are also being united under the new Australian Institute of Botanical Science.

The Institute will be one of the nation's premier botanical research organisations, advancing fundamental knowledge of flora and driving effective conservation solutions to ensure the survival of plants, and all life that depends on them.

Progress statement

Following the release of the tender, a contract has been awarded to progress the detailed design and construction of the new Herbarium at Mount Annan (Stage 1). The new Herbarium design has been created by leading Australian architectural firm, Architectus with Richard Leplastrier and Craig Burton, in conjunction with FDC Construction & Fitout. The detailed design has been completed, and construction of the new Herbarium at Mount Annan has commenced. The Early Works and Main Works contracts have been executed.

Key Milestones Achieved

A significant first-step to move the Herbarium from the Royal Botanic Garden Sydney to the Australian Botanic Garden Mount Annan is the digitisation of the Herbarium collection which began on 30 April, 2019. This is the largest herbarium imaging project in the southern hemisphere where over 1.4 million specimens will become high-resolution digital images.

Key Next Steps

The construction project will begin with the upgrade of the Nursery at the Australian Botanic Garden Mount Annan, the first time in the Garden's 30-year history. Construction of the new Nursery commenced in March 2020 and is expected to be completed by July 2020, allowing for construction of the new Herbarium to begin. Construction of the new Herbarium is expected to be completed by late 2021.

The second stage of the project is the completion of the revitalisation of the former Robert Brown Building at the Royal Botanic Garden Sydney, which is expected to be completed in mid-2022.

Financial Information

\$60 million committed by the NSW Government.

Responsibilities

Led by the NSW Government (NSW Office of Environment and Heritage through the Royal Botanic Garden and Domain Trust Authority) in collaboration with Botanic Gardens and Centennial Parklands, and Australian and local governments (particularly Camden and Campbelltown councils).

Liveability and Environment

L3

Restore and Protect South Creek

Project Description

The South Creek corridor from Narellan to Hawkesbury has been identified as an important environmental spine and organising landscape element for the Western Parkland City.

The NSW Government will develop a strategy for South Creek that will investigate its restoration and protection as part of the broader strategy of integrating land use and water management within the 63,000-hectare catchment.



Progress statement

The strategy to restore and protect South Creek is being completed by Infrastructure NSW in two stages.

Stage 1 was finalised in consultation with the Greater Sydney Commission, the NSW Department of Planning, Industry and Environment, and the City Deal councils. It included strategies to effectively manage water, wastewater and flood management in the catchment. It also includes modelling and land-use planning to support green spaces, a blue and green grid, and the protection of an environmental spine for the Western Parkland City.

Work progressed for Stage 2 during 2019 with development of integrated land use and water cycle options to deliver a cool green Western Parkland City and help protect and restore South Creek. This work will recommend next steps for implementation of the strategy.

Key Milestones Achieved

Q4 2019 – Elements of the strategy incorporated into the Western Sydney Aerotropolis Plan released for public exhibition.

Key Next Steps

Ongoing – Progressive incorporation of the strategy into land use planning and water cycle management.

Financial Information

Governance groups are supported through existing agency resources.

Responsibilities

Funding by the NSW Government towards the completion of the South Creek Corridor Strategy and supporting the Strategic Business Case.

Project Description

The NSW Department of Planning, Industry and Environment (DPIE) is preparing the Draft Cumberland Plain Conservation Plan (the Plan) to streamline State and Australian Government approvals for development. The plan will secure biodiversity offsets, protect threatened species and fast-track delivery of housing, infrastructure and green spaces in Western Sydney.

Australian Government approval is being sought under the Commonwealth Environment Protection and Biodiversity Conservation Act 1999 (Cth). The Minister for the Environment will consider whether to endorse the Plan and approve the proposed development in Western Sydney.

The Plan will avoid, mitigate and offset the impacts of development on biodiversity in Western Sydney, providing the basis for State and Australian Government environmental approvals in four growth areas and approximately 200km of five long-term strategic transport corridors in Western Sydney. The Plan also protects important koala habitat, mitigates key threats to koalas and builds capacity and supports koala conservation stakeholders.

The Plan will support the delivery of the NSW Premier's priorities focused on increasing the tree canopy and green cover across Greater Sydney. The Plan will fast-track housing development by switching off the need for developers to seek additional approval under State and national environmental law.

The Plan realises the Australian and NSW Governments' Western Sydney City Deal commitment to streamline biodiversity approvals. It will support the implementation of the Greater Sydney Region Plan: A Metropolis of Three Cities for a Western Parkland City and Western City District Plan's liveability planning priorities. The Plan also delivers a Georges River Koala Reserve which was publicly announced in November 2018.

DPIE will continue to work closely with DPIE's Environment, Energy and Science Group (formerly OEH), the NSW Biodiversity Conservation Trust (BCT), the Greater Sydney Commission (GSC), Transport for NSW (TfNSW), NSW Treasury and the Australian Government Department of Agriculture, Water and the Environment (AWE).

Progress statement

From July to December 2019, DPIE held a series of early stakeholder engagement events with: local councils, environment groups, industry peak bodies, key developers and landholders, local Aboriginal land councils as well as the broader Western Sydney Aboriginal and non-Aboriginal community. Feedback from this six-month early engagement has fed into the development of the Plan.

Key Milestones Achieved

Q3–Q4 2019 – early stakeholder engagement.

Q1 2020 – NSW completed the draft Cumberland Plain Conservation Plan and draft Strategic Assessment Report, ready for interagency review.

Key Next Steps

Q2 2020 – NSW seeks public comments on the draft Cumberland Plain Conservation Plan and draft Strategic Assessment Report.

Q3 2020 – NSW submits the finalised draft Plan to the Commonwealth Minister for the Environment for endorsement and approval of classes of actions under Part 10 of the EPBC Act.

Financial Information

Costs are being met within existing resources.

Responsibilities

Australian and NSW Governments.

Liveability and Environment

L5

Western Sydney Health Alliance

Project Description

Local governments, in collaboration with health partners, will establish the Western Sydney Health Alliance to improve coordination and effectiveness of health services in the region, supporting healthier neighbourhoods.

Progress statement

A statement of intent to establish a Health Alliance framework and concept has been developed and adopted by Health Alliance partners. As part of this process a Steering Committee with terms of reference has been established. The development of the framework is currently underway and will involve co-designing collective and place-based actions for inclusion in the Memorandum of Understanding between the parties.

Key Milestones Achieved

Q3 2019 – Completion of framework and detailed project plan for the Western Sydney Health Alliance.

Q1 2020 – Western Sydney Health Alliance commences operation following signing of the Memorandum of Understanding by all partners and the adoption of the detailed project plan.

Key Next Steps

Q2 2020 – Preparation of implementation plan.

Q2 2020 – Development of place-based projects that promote the health and wellbeing of the Western Parkland City communities.

Financial Information

Council funding and in-kind staffing resources from Local Health Districts and Primary Health Networks.

Responsibilities

Led by local government in collaboration with the South West Sydney and Nepean Blue Mountains Local Health Districts, and the South West Sydney and Nepean Blue Mountains Primary Health Networks.



Planning and Housing

P1

Housing Targets for the Western Parkland City

Project Description

The NSW Government will set and publish 5 and 20-year housing targets for each local government area (LGA) to deliver at least 184,500 homes over the next 20 years consistent with the targets in the Western City District Plan.

Progress statement

The Greater Sydney Region Plan and the Western City District Plan were released in March 2018, establishing minimum 5-year LGA and 20-year district housing targets.

Councils will incorporate District Plan targets within Local Strategic Planning Statements (LSPSs) and updated Local Environment Plans (LEPs).

Six priority councils will develop a LSPS and update LEPs by June 2020. These councils are Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. The two remaining two councils (Blue Mountains and Hawkesbury) will update their LEPs by June 2021.

All councils have now exhibited their LSPSs and are in the process of adopting each. The Greater Sydney Commission has undertaken a review and feedback program with the councils and NSW government agencies. This review has ensured each council has included 5 and 20-year housing targets consistent with the District Plan.

Key Milestones Achieved

2019 – All eight Councils developed local strategic planning statements (LSPS) that align to the Western City District Plan and exhibited them for public consultation.

Q1 2020 – The Greater Sydney Commission completed its LSPS review and feedback program with the Councils.

Key Next Steps

2020 – The six priority councils submit updated Local Environment Plans to the Minister for Planning and Public Spaces.

Q4 2021 – The remaining two councils submit updated Local Environment Plans to the Minister for Planning and Public Spaces.



Financial Information

Existing agency resources.

Responsibilities

Led by the NSW Government in cooperation with local government, supported by the Australian Government, in consultation with landowners and residents.

Planning and Housing

P2

Fast-track local housing strategies

Project Description

The Australian and NSW governments will accelerate adoption of new Local Environmental Plans, and associated local housing strategies, by providing \$2.5 million incentive payments to Camden, Campbelltown, Fairfield, Liverpool, Penrith and Wollondilly. New plans will be agreed within two years, and set a course to achieve local housing targets and better quality outcomes for local communities.

Progress statement

This commitment aligns with the NSW Government's Housing Affordability Strategy, A Fair Go For First Home Buyers. This Strategy supports selected local councils to undertake a review of the Local Environment Plan (LEP) to ensure alignment with the priorities of the Greater Sydney Commission's District Plans within two years.

Aligning LEPs with the Western City District Plan will embed planning for the District at a local level. Residents across the Western Parkland City will benefit from aligned land use planning and connectivity between each local government area under the District Plan, new LEPs, and commitments of the City Deal.

The six councils have developed and exhibited Local Strategic Planning Statements (LSPSs). The Greater Sydney Commission has undertaken a review and feedback program with Councils and NSW government agencies to support the finalisation of LSPSs.

Key Milestones Achieved

2019 – The six councils developed strategic planning statements that align to the Western City District Plan and exhibited them for public consultation.

Q1 2020 – The Greater Sydney Commission completed its LSPS review and feedback program with the Councils.

Key Next Steps

2020 – the six councils submit updated Local Environment Plans to the Minister for Planning and Public Spaces.

Financial Information

\$15 million. The Australian and NSW governments will each provide \$7.5 million shared across six councils. Part of the Western Parkland City Housing Package.

Responsibilities

Councils to undertake housing strategies in cooperation with the NSW Government and incorporating NSW Government-led growth area programs, supported by the Australian Government.



Project Description

The Australian and NSW governments will undertake land use and infrastructure planning for a new Growth Area for the Greater Penrith to Eastern Creek corridor. This will ensure new housing can be planned, delivered and integrated with new infrastructure such as schools, health care and transport.

Progress statement

Development of a Land Use and Infrastructure Implementation Plan (LUIIP) for the Greater Penrith to Eastern Creek (GPEC) Growth Area is one component of a staged strategy to deliver updated land-use planning for infrastructure and services in areas of the Western Parkland City that will experience growth.

Associated commitments to deliver the aligning Western Sydney Aerotropolis and a Place Based Infrastructure Compact (PIC) for the GPEC area are currently being completed. The PIC project is developing specialist studies for use when undertaking land-use planning. Given the criticality of this work being completed first, a final GPEC LUIIP is expected to be released in 2021.

Developing a vision for the area is progressing through collaboration with the Greater Sydney Commission, Penrith and Blacktown Councils, Transport for NSW, Sydney Metro and the Western City and Aerotropolis Authority.

Key Milestones Achieved

Q4 2019 – Map of the Greater Penrith to Eastern Creek Investigation Area included in the Western Sydney Aerotropolis Plan released for exhibition.

Key Next Steps

2020 – Interim Land Use and Infrastructure Implementation Plan is being prepared.

2021 – Finalisation of the Land Use and Infrastructure Implementation Plan and rezoning of first precincts.

Financial Information

\$2.5 million. The NSW and Australian governments will each provide \$1.25 million. Part of the Western Parkland City Housing Package.

Responsibilities

Led by the NSW Department of Planning, Industry and Environment in collaboration with the Western Sydney Planning Partnership, supported by the Australian Government, in consultation with landowners and residents.



Planning and Housing

P4

Uniform Engineering and Design Standards and telecommunications planning

Project Description

The Australian Government will support council development of uniform, best practice local government engineering design standards to simplify the development assessment process, deliver better outcomes for local residents and reduce costs to homebuyers.

The NSW and local governments will support enhanced telecommunications and connectivity outcomes through better consideration of telecommunications needs in planning processes in line with national best practice – ensuring appropriate design for telecommunications services in new developments and the public domain.

the Western Parkland City through appropriately-designed street-types and street components.

The second stream is an Engineering Design Manual, divided into three volumes, which will include general uniform engineering standards, stormwater guidelines, and engineering standard drawings for all eight councils to adopt.

The Engineering and Design Standards will support enhanced telecommunication planning in engineering projects. This element of the commitment will also be implemented through the Connectivity commitments of the City Deal, including development of a Smart City Strategy and a Digital Action Plan.

Key Milestones Achieved

2019 – Design standards developed, with the Street Design Guidelines drafted and provided to agencies and councils for consultation.

Key Next Steps

2020 – The Street Design Guidelines and draft Engineering Manual are presented to councils for a decision on their implementation.

Ongoing – Councils incorporate standards into planning controls to support new Local Environment Plans.

Financial Information

\$1.25 million committed from the Australian Government as part of its contribution to the \$30 million Western Parkland City Housing Package.

Responsibilities

Led by local government (Western Sydney Planning Partnership), supported by the Australian and NSW governments in collaboration with the telecommunications sector.



Progress statement

Delivery of the Engineering and Design Standards project is being undertaken by the Western Sydney Planning Partnership in collaboration with NSW agencies and local councils.

The Engineering and Design Standards project has been broken down into two streams. The first is the development of Street Design Guidelines to support Councils' plans to deliver liveable and effective pedestrian spaces and thoroughfares in

Project Description

The NSW Government will establish Place-based Infrastructure Compacts (PICs) (formerly known as Growth Infrastructure Compacts) (GICs) for the Western Parkland City. The compacts will coordinate planning and delivery of new jobs and housing supply and ensure that the required infrastructure is delivered as it is needed.

Progress statement

The first two PICs for the Western Parkland City were commissioned in early 2019. The first is for the Western Sydney Aerotropolis Growth Area and the Glenfield corridor. The second PIC is for the Greater Penrith to Eastern Creek Investigation Area.

For all Western Parkland City residents to benefit from development of areas such as the Aerotropolis, infrastructure and services need to be delivered efficiently and in a sequenced manner by Government. The PICs provide a collaborative way for NSW Government agencies, utility providers and local councils to coordinate the staging and delivery of infrastructure, ensuring alignment with growth.

During the second half of 2019, the Greater Sydney Commission worked closely with the Western Sydney Planning Partnership to co-design future scenarios and land use forecasts for the Western Parkland City.

This highly collaborative phase of the PICs has provided an insight of the scale and cost of infrastructure and services, including land requirements, required to service the forecast growth in people, dwellings and jobs under scenarios.

Work has commenced to evaluate the scenarios and precincts, using tools including cost effectiveness and economic evaluation. This analysis will help to engage with stakeholders on the options for sequencing growth, so that it may be matched with infrastructure.

Completion of the first two PICs will support further delivery of commitments in the City Deal, such as delivering the Western Sydney Aerotropolis (J1) and the Greater Penrith to Eastern Creek Growth Area (P3).

The PICs include sub-regional modelling of transport and water infrastructure to inform infrastructure and service assessments of future

scenarios and land use forecasts. (Planning in conjunction with P7).

Key Milestones Achieved

Q2 2019 – Finalised future scenarios and a baseline assessment of existing infrastructure and services for the Western Sydney Aerotropolis Growth Area PIC (PIC#1).

Q3 2019 – Completed land use forecasting for the PICs with the Western Sydney Planning Partnership.

Q1 2020 – Infrastructure and service costing assessments finalised by NSW Government agencies and utility providers.

Key Next Steps

2020 – Stakeholder engagement on the work undertaken in the PIC process, and on options for sequencing growth, so that it may be matched with infrastructure.

Q1 2021 – Results of the sub-regional models for transport and water infrastructure made publicly available.

Financial Information

\$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts and associated technical models (P7). Part of the Western Parkland City Housing Package. (Includes P7).

Responsibilities

Led by the NSW Government, supported by Australian and local governments, in collaboration with key stakeholders.

Planning and Housing

P6

Western Sydney Planning Partnership

Project Description

The NSW Government will create a new planning partnership with the City Deal councils – Blue Mountains, Hawkesbury, Liverpool, Penrith, Campbelltown, Camden, Fairfield and Wollondilly – in conjunction with Blacktown to achieve more efficient and higher quality outcomes.

Progress statement

The Western Sydney Planning Partnership (WSPP) was established under the City Deal in 2018. It was given responsibility for delivering three priority projects associated to the delivery of the City Deal. These are:

- Uniform Engineering and Design Standards
- Common Planning Assumptions, and
- Development of a final Western Sydney Aerotropolis Plan.

The WSPP has developed as a successful forum for the eight Western Parkland City councils, Blacktown Council, and NSW agencies to partner together and develop common solutions to planning issues arising from its work program. The councils have further supported the role of the WSPP to take on other projects of benefit to Western Parkland City residents.

Key Milestones Achieved

This City Deal commitment was completed with the establishment of the WSPP in 2018.

Key Next Steps

Milestones for the WSPP will be met through the delivery of the City Deal commitments to deliver Uniform Engineering and Design Standards and a Western Sydney Aerotropolis Plan.

Financial Information

Initial funding from the NSW Department of Planning, Industry and Environment of \$700,000 in-kind contribution by the Greater Sydney Commission of office space and staffing resources.

Responsibilities

Led by local government in cooperation with the NSW Government and in collaboration with the Australian Government, landowners and residents.



Project Description

The NSW and Australian Governments will develop transport and water infrastructure models to plan innovatively for future infrastructure needs. These models will accelerate land use planning and development assessment processes and streamline infrastructure delivery. They will also support the Western Sydney Place-based Infrastructure Compacts (PICs), formerly known as Growth Infrastructure Compacts (GICs).

Progress statement

Significant progress has been made on developing the water and transport models, which Sydney Water and Transport for NSW are leading respectively.

As modelling components are developed, they are progressively being used to inform the two PICs underway for Western Sydney as part of the City Deal Commitment P5.

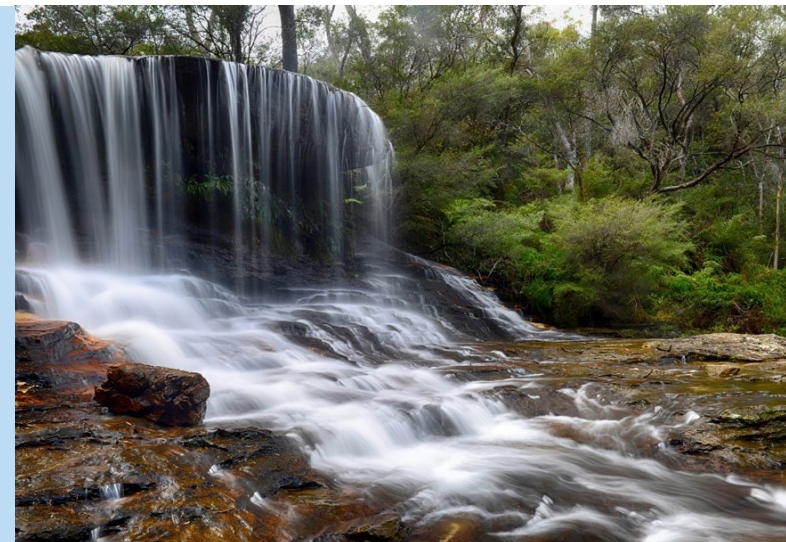
Sydney Water is in final stages of developing an integrated geospatial water service planning tool which will consider all water products including drinking water, wastewater, recycled water and stormwater.

Transport for NSW will deliver two transport models to support the delivery of the Western Parkland City. A Strategic Transport Model, the first of two transport models is being finalised to support strategic planning processes. The second, a Dynamic Traffic Assignment model to support master planning and development application assessments, is due to be completed by the end of 2020.

The collective results for each of the models are expected to become publicly available in the first half of 2021.

The completed modelling will have broader application and will be available for use in master planning for precincts in the Western Sydney Aerotropolis, as well as the planning and delivering of utility corridors.

Sub-regional water models will further assist future delivery of integrated water management systems to support efficient use of utilities and the enhancement of water catchments such as Wianamatta South Creek across the Western Parkland City.



Key Milestones Achieved

2019 – Transport and water infrastructure modelling services scoped and procured.

2020 – Transport and water infrastructure models progressively built, tested and used (Planning in conjunction with P5).

Key Next Steps

Q1 2021 – Results of the sub-regional models for transport and water infrastructure are made publicly available.

Financial Information

\$10 million from the NSW Government and \$5 million from the Australian Government allocated to Growth Infrastructure Compacts (P5) and associated technical models (P7).

Responsibilities

Led by the NSW Government, supported by Australian and local governments, in collaboration with key stakeholders.

Implementation and Governance

II

Long Term Governance

Project Description

The three levels of government will establish a long-term governance arrangement. This will oversee the delivery of the City Deal and the enduring growth and sustainability of the Western Parkland City. The Implementation Board will establish mechanisms to consult with stakeholders.

Progress statement

The commitment is completed with the establishment of three Governance bodies in early 2018. These are:

- A Leadership Group with Ministerial and Mayoral representation from the three levels of government
- An Implementation Board comprising senior Australian and NSW Government officials and Council General Managers
- A Coordination Committee with representation across the three levels of government to oversee coordination of City Deal commitments.

The City Deal Delivery Office (with tri-government staffing) manages the ongoing governance arrangements for the City Deal and provides secretariat support for the Governance committees. Membership of the Coordination Committee has evolved during 2019 as new entities and responsibilities have been created under the City Deal.

Key Milestones Achieved

Each governance body was convened during 2019. Regular meetings are scheduled for each governance body during 2020.

Key Next Steps

Ongoing – The Delivery Office will continue to manage the governance arrangements for the City Deal, including the Leadership Group and Implementation Board.

Financial Information

Governance groups are supported through existing agency resources.

Responsibilities

Led by the NSW Government in cooperation with the Australian and local governments.



Project Description

The three levels of government will agree and publish an implementation plan for the City Deal in 2018. The implementation plan will clearly define how these commitments will be delivered, when they will be delivered and who will be responsible.

Progress statement

The implementation plan was published in December 2018.

Each City Deal Annual Report will update progress of implementing the City Deal against the 2018 Implementation Plan. Success in delivering the Implementation Plan will also be considered in the three-year review of the City Deal from March 2021.

Key Milestones Achieved

This commitment was completed with the release of the Implementation Plan in December 2018.

Key Next Steps

Ongoing – The Delivery Office is overseeing implementation of all City Deal commitments and reporting progress through the Leadership Group, Implementation Board and Coordination Committee.

Ongoing – Publication of annual progress reports on the City Deal implementation.

2021 – Three-year review of the City Deal.

Financial Information

Existing agency resources.

Responsibilities

Led by the NSW and Australian governments in partnership with local government.



Implementation and Governance

13

Key Performance Metrics

Project Description

To monitor the impact of the commitments delivered through the Western Sydney City Deal, parties will agree and publish key performance metrics in the Implementation Plan. The City Deal will be evaluated three years after its signing, in March 2021.

Progress statement

Baseline metrics and performance indicators were developed and released with the Implementation Plan in December 2018. The development of performance measures is an ongoing process that will evolve and adapt over time through experience and the emergence of new data.

The three levels of Government are working together to develop an evaluation framework and strategy to measure progress of the City Deal. This will be used to evaluate the City Deal in its three-year review starting in March 2021.

Key Milestones Achieved

2018 – Release of the Implementation Plan.

2019 – Release of the first City Deal Annual Report.

Key Next Steps

2020 – Release of the second City Deal Annual Report.

2020 – Evaluation framework developed incorporating metrics from the Implementation Plan and other indicators.

2021 – Three-year review of the City Deal.

Financial Information

Existing agency resources.

Responsibilities

Led by the NSW Government in cooperation with the Australian and local governments.



Project Description

The three levels of government commit to work with Indigenous organisations in the Western Parkland City, to realise economic, social and cultural outcomes for Aboriginal people in Western Sydney.

Progress statement

The proposed timeline for this commitment has been extended to enable consultation amongst key stakeholders over the direction of this commitment.

Key Next Steps

2020 – Working with local Aboriginal Land Councils to leverage opportunities arising from City Deal Commitments.

Financial Information

Led by the NSW Government in cooperation with the Australian and local governments.

Responsibilities

Existing agency resources.



