



# QUARTERLY REVIEW

FOR THE PERIOD 1 JULY - 30 SEPTEMBER 2017

*The Delivery Program 2017/18 - 2020/21 and Operational Plan 2017/18*

*Amended December 2017*



## Introduction

Section 404(5) of the Local Government Act 1993 requires every council to report on progress with respect to the Principal Activities detailed in its Delivery Program. This report outlines Council's progress for the period of 1 July to 30 September 2017.

## A Snapshot of Integrated Planning and Reporting Suite of Documents

Wollondilly Shire Council has prepared a suite of Integrated Planning and Reporting documents in accordance with sections 402(4), 402(1) – 402(7), 403(2), 404(1) – 404(5) and 405(1) – 405(6) of the Local Government Act 1993.

### The suite of documents include:

- Wollondilly Community Strategic Plan 2033
- Wollondilly Resourcing Strategy 2017/18 – 2020/21
- Wollondilly Delivery Program 2017/18 – 2020/21 and Wollondilly Operational Plan 2017/18
- Wollondilly Reporting

All Council's Corporate Planning documents can be sourced from [www.wollondilly2033.com.au](http://www.wollondilly2033.com.au)

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# Create WOLLONDILLY

“Growth, development and change is inevitable and much of the time, out of control. What we can control is how we respond to it and the direction that it takes. The challenge for Wollondilly's future will be 'balance' between the past, the present and the future. Wollondilly is unique. It is Sydney's water bowl and a large part of its food bowl. It's a beautiful rural setting and rural lifestyle with towns and villages, a strong sense of community, a rich and diverse environment including green space, rolling hills, rivers, lakes, mountains, heritage and agriculture. The challenge for Wollondilly will be the preservation of these treasured aspects of living in our Shire. I want our future generations to still have these views, to enjoy what we have now and what we possibly take for granted. Once it's gone, it's gone. You can't get it back.”

*Karen Burgess, Winner of the Create Wollondilly 2033 Art Competition (16 years and older category)*

*A printable version of this document can be found in TRIM 4960-10#20*



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# INTRODUCTION OF THE GENERAL MANAGER LUKE JOHNSON

I am pleased to present to you the report on the organisation's results for the first quarter of the 2017/18 financial year.

## “Broughton Pass Re Opened

This quarter got off to a great start with the reopening of Broughton Pass to the public on schedule, on Friday 30 June.

Repairing Broughton Pass was a high priority for Council due to the significant impact that the closure had on businesses and residents of Appin and Wilton as well as other users of Wilton Road.

Due to the complexity of the repairs and the challenges with access to the location, it was a mammoth effort by Council staff and contractors to get the pass reopened. I am very proud of the efforts of all involved. ”

## Blaxland Crossing Bridge Bearing Replacement

After a competitive tender process, the contract for the bearing replacement works for the Blaxland Crossing Bridge at Wallacia was awarded to Complex Civil.

In September, Council held an informal drop-in session, where interested residents were given an opportunity to speak with Council's project team, engineers and the contractors to ask questions about timeframes, load/speed limits and other matters concerning the bridge project. Preparation works are underway and the contractor is scheduled to commence works in November 2017.

## Picton Sportsground Pedestrian Bridge

In July we opened the largest pedestrian bridge ever constructed in the Shire.

Spanning Racecourse Creek in Picton, the bridge links the existing shared path from the Botanic Gardens with Picton Sportsground.

The bridge structure is galvanized steel and the suspension towers, visible from Barkers Lodge Rd, soar up to 10m above the bridge deck. This amazing suspension style bridge uses the same engineering principles as the much larger ANZAC Bridge in Sydney and is 40 metres long!

The bridge is a functional and impressive addition to Picton and will allow the community to walk to the sportsground instead of driving. It gives the community multiple access points to the Picton sportsgrounds including the Off Leash Dog Park.

The bridge was manufactured in the factory of Fleetwood Urban to very rigorous standards, before being reviewed by structural engineers and lifted onto the prepared foundations by a 400 tonne, 27 metre long crane.

Given the flooding in Picton last year, residents can have peace of mind knowing that flood impacts were considered and the bridge will be secure.

## Community Grants Program

A total of \$50,665 was awarded to the Wollondilly community through Council's 'Community Grants Program.' Full and partial funding of \$38,343 was awarded to 28 successful applications for Community Projects, Events and Capital Expenditure.

\$3,600 was also awarded to the 'Mayoral School Citizenship Award' and a further \$8,722 allocated towards 'Rates Support for Community Halls' in the area.

Council's 'Community Grants Program' provides funding to grass roots services, small organisations and community based charities that would not necessarily be eligible for larger State and Commonwealth Grant Programs.

Many of the successful applications are for community projects or events that provide assistance, care or benefits to local families. Without this funding these organisations would not be able to deliver their service, project or event to the local community.

## Wollondilly Health Alliance New Partnership Launch – 11 August

The official launch of the Wollondilly Health Alliance was held at Council on 11 August. The aim of the Wollondilly Health Alliance is to proactively address the ongoing health issues in the Wollondilly area, and work towards creating a better serviced and healthier community.

Representatives from the key partners - South Western Sydney Local Health District, the Wollondilly Shire Council, South Western Sydney PHN and other valued representatives from non-government organisations and primary care attended the launch to highlight the benefits of partnerships and how these help support healthy communities. Guest speakers, Dr Anna Pham from Picton Medical Practice talked about her positive experiences being involved in initiatives such as Telehealth and Diabetes and Janet Heslop who volunteers for our newly

established community garden in Bargo shared her positive sense of wellbeing from giving back to the Wollondilly community.

## 5 Ways To Wellbeing Sessions

During the last quarter, Council held a number of information sessions for young people and/or their parents. The sessions are aimed to increase awareness about wellbeing in the community and to give young people the skills to help them identify issues and seek support. All sessions included input from local services and young people living in the area.

These sessions are supported by the Wollondilly Health Alliance and highlight the importance of working collaboratively to improve the health and wellbeing of our community.

## Wilton New Town

The Wilton New Town priority growth area continues to take shape.

The NSW Department of Planning and Environment completed their public consultation process on the Interim Land Use and Infrastructure Implementation Plan last month. We are informed that nearly 60 submissions have been made in total, 40 from the general public and 20 from other agencies including Council.

We are encouraged by the interest our community has shown in this future shaping project and have called on the Department to finalise its report on the issues raised promptly. We look forward to the Department briefing our Councillors on the outcomes of the community consultation process in the coming weeks.

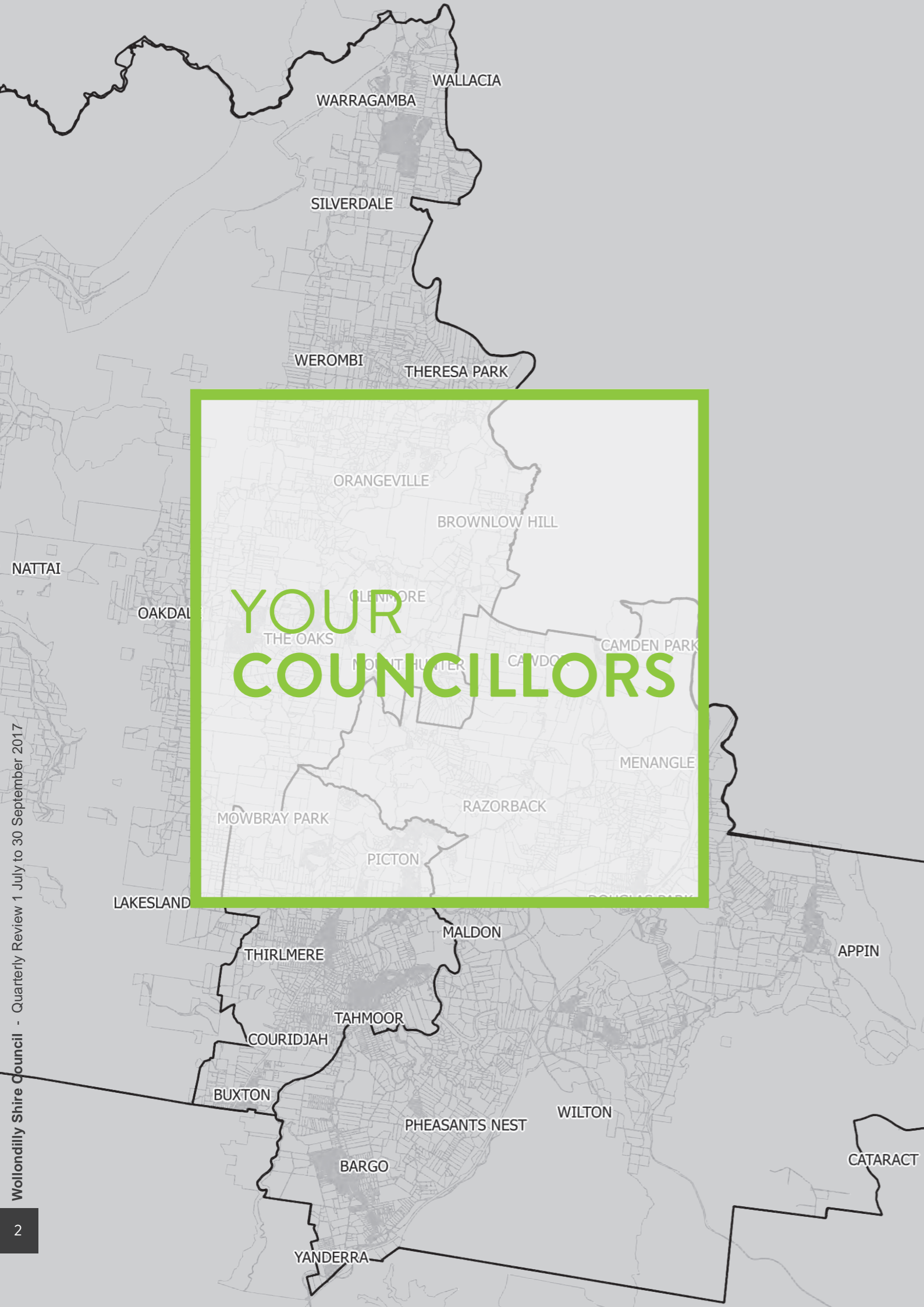
Myself and the Mayor Judith Hannan also recently met with the Hon. Gladys Berejiklian MP, Premier of New South Wales and our local member Jai Rowell. At this meeting we repeated our strong advocacy for delivery of infrastructure including, schools, health care facilities and passenger rail services to support new housing at Wilton.

## Financial Statements

During the first quarter of 2017/18, Council staff were busily finalising the 2016/17 financial accounts ready for audit. Council's new Auditors conducted the End of Year Audit during September and then presented the outcomes of their audit to Council's Audit, Risk and Improvement Committee in early October. I am very pleased to report that the annual accounts show Wollondilly Council to be in a sound and stable financial position with a positive outlook for the short, medium and long term.

The favourable financial result and the corresponding key financial performance indicators highlight the positive impact that the "Addressing Your Future Needs" special rate variation is having since being implemented back in 2015/16. We are now able to clearly see the positive results that were originally predicted back in late 2014 / early 2015 when we began this conversation with the community. All the key infrastructure KPI's are now heading in the right direction and Council has ensured it's long term financial sustainability whilst still maintaining the diverse range of services we provide. The NSW Audit Office became responsible for the audit of all NSW Councils from 2016/17 and were very complimentary in their assessment of Wollondilly's financial performance and position, identifying us as a "low risk Council". They also confirmed Council's appropriate accounting for and use of funds raised from the IPART approved special rate variation.

As a result of Council's favourable financial result for the 2016/17 financial year, we remain on target with our "Fit for the Future" performance indicators still achieving (often exceeding) the required benchmarks for us to maintain our "Fit for the Future" status.



# YOUR COUNCILLORS

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# THE INTEGRATED PLANNING AND REPORTING (IP&R) FRAMEWORK

## Getting to know our Corporate Business Planning documents

Wollondilly's Corporate Business Planning documents consist of: the Wollondilly Community Strategic Plan, the Wollondilly Resourcing Strategy and the Wollondilly Delivery Program and Operational Plan. They all work together to provide a solid plan for the Shire's sustainable future.

The **Community Strategic Plan** is our Community's story. It is a story of our key issues, our strengths, our opportunities and challenges for the future as a community.

It addresses four key questions:

- Where are we now?
- Where do we want to be in 10 years time?
- How will we get there?
- How will we know we've arrived?

The **Resourcing Strategy** is a critical link when it comes to translating strategic objectives into actions. The **Community Strategic Plan** provides the means for our Community to express its long term aspirations, however they will not be achieved without sufficient resources – time, money, assets and people to carry them out.

The **Delivery Program** is a summary of strategies and activities that Council has prioritised over its four year term to achieve the outcomes in the Community Strategic Plan. It addresses the full range of Council's operations. It is the critical link between the Community Strategic Plan and the Resourcing Strategy when it comes to translating strategic objectives into detailed activities.

The **Operational Plan** shows detailed actions we are undertaking that clearly link to our Corporate Business Planning documents.

Together the Delivery Program and Operational Plan are Council's commitment in response to the Community Strategic Plan (CSP), which was developed in consultation with our Community. This directs Council with the priorities you impressed to be important to you.

**Reports** – Progress and Annual will outline Council's progress and achievements in implementing our Plans and Programs.

In 2009, the NSW Government introduced a new framework GUIDING LOCAL GOVERNMENT IN A NEW APPROACH TO PLANNING FOR AND REPORTING ON THEIR ACTIVITIES. This framework is known as IP&R and is better known to Council as our "CORPORATE BUSINESS PLANNING DOCUMENTS".

# WOLLONDILLY QUARTERLY REPORTING

"An important tool designed to help achieve best practice outcomes for Council and better outcomes for our Community"

Wollondilly Quarterly Reporting consists of three sections:

1. Budget Review Statement
2. Operational Review
3. Works Program Review

## 1. Budget Review Statement

The quarterly budget review acts as a barometer of Council's financial health during the year. It discloses Council's overall financial position, providing sufficient information to enable informed decision making while ensuring transparency in the process. It is also a means to ensure that Council remains on track to meet its objectives, targets and outcomes as set out in the Operational Plan.

The information contained in the financial section of this Quarterly Review reports against the original and revised annual budgets at the end of a quarter and also provides explanations for major variations that result in recommendations for budget changes.

Collectively, these pages are known as the quarterly budget review statement (QBRS) and are reported to Council in accordance with the relevant legislation at the end of each quarter.

The quarterly budget review statement (QBRS) plays an important role in monitoring Council's progress against the Operational Plan and the ongoing management of Council's annual budget.

## 2. Operational Review

The operational review reports on Council's progress and outcomes on actions, activities and projects set out in the Operational Plan with respect to the principle activities detailed in the Delivery Program.

The operational review:

Quarter	Type
Jul – Sep	► Awareness Report
Oct – Dec	► Progress Report
Jan – Mar	► Awareness Report
Apr - Jun	► Progress Report

### Awareness Report

The awareness report details activities, actions or projects that are not running to time, quality or budget and requires attention from Council and Councillors. It focuses on information that is meaningful and valuable to the direction and success of the organisation in the short term.

### Progress Report

The progress report provides detailed information on progress and outcomes on all of Council's activities, actions and projects as set out in the Operational Plan. This report is Council's story back to the Community on what we have delivered, what's on track, at risk or undelivered over a six month period.

The progress report celebrates our achievements and discusses our challenges and focuses on key topics such as milestones, advocacy, awards, community engagement, funding and grants.

## 3. Works Program Review

The quarterly works program review reports on Council's progress and outcomes against the Wollondilly Shire Council's Draft Capital Projects Program 2017/18. It provides a financial snapshot of money spent from the Special Rate Variation.

*The rate increase allows Council to focus on asset renewal and maintenance to deliver better outcomes for our ratepayers, particularly on our roads.*

# COMMUNITY STRATEGIC PLAN 2033

Create WOLLONDILLY

focuses on 5 themes:

-  Sustainable and Balanced **GROWTH**
-  Management and Provision of **INFRASTRUCTURE**
-  Caring for the **ENVIRONMENT**
-  Looking after the **COMMUNITY**
-  Efficient and Effective **COUNCIL**

## OUTCOMES What do we want?

Create Wollondilly focuses on five themes and there are key Outcomes ("goals") under each of those themes.

### Sustainable and balanced **GROWTH**

1. A built environment that supports liveable communities, respects the character, setting and heritage of our towns and villages and retains the vision of Rural Living.
2. A unique environment and rural landscape balanced with managed growth that is consistent with Council's Position on Growth and vision of Rural Living.
3. A strong local economy providing employment and other opportunities.
4. Expansion of employment and other opportunities based on the Shire's natural assets, strong agricultural base and tourism potential.
5. A strong and viable agricultural sector supported by the protection and preservation of agricultural assets and resources.

### Management and provision of **INFRASTRUCTURE**

1. Infrastructure that is safe, accessible and fit for purpose.
2. Infrastructure that is sustainably maintained.
3. Infrastructure that delivers upon the expectations and needs of our growing community.

### Caring for the **ENVIRONMENT**

1. An environment that is valued, preserved and protected, with new planning and development proposals supporting these values.
2. A community that is engaged with, and cares about, their environment.

### Looking after the **COMMUNITY**

1. Access to a range of activities, services and facilities.
2. Communities that are engaged, cohesive, included, and have a sense of belonging.
3. Communities that are healthy, happy and feel safe.

### Efficient and Effective **COUNCIL**

1. Government, community and business talking and working together.
2. A Council that demonstrates good business management and ethical conduct.
3. A Council that is viewed by the community as transparent, accountable and responsive to their concerns.





# B BUDGET REVIEW STATEMENT

The quarterly budget review acts as a barometer of Council's financial health during the year. It discloses Council's overall financial position, providing sufficient information to enable informed decision making while ensuring transparency in the process.

**Report by Responsible Accounting Officer**

The following statement is made in accordance with Clause 203(2) of the Local Government (General) Regulations 2005:

It is my opinion that the Quarterly Budget Review Statement for Wollondilly Shire Council for the quarter ended 30/09/17 indicates that Council's projected financial position at 30/6/18 will be satisfactory at year end, having regard to the projected estimates of income and expenditure and the original budgeted income and expenditure.

Signed:   
Ashley Christie  
Responsible Accounting Officer

date: 10-Nov-17

**Income & Expenses Budget Review Statement**

Budget review for the quarter ended 30 September 2017  
**Income & Expenses**

(\$000's)	Original Budget 2017/18	Variations for this Sep Qtr	Notes	Projected Year End Result	Actual YTD figures
<b>Income</b>					
Rates and Annual Charges	39,568	232	1	39,800	11,385
User Charges and Fees	5,717	98	2	5,815	1,092
Interest and Investment Revenues	1,892	-	3	1,892	418
Other Revenues	701	209	4	910	316
Grants & Contributions - Operating	7,554	(1,773)	5	5,781	1,116
Grants & Contributions - Capital	6,122	2,613	6	8,735	1,546
<b>Total Income from Continuing Operations</b>	<b>61,554</b>	<b>1,379</b>		<b>62,933</b>	<b>15,873</b>
<b>Expenses</b>					
Employee Costs	22,642	(379)	7	22,263	5,238
Borrowing Costs	883	-	8	883	154
Materials & Contracts	14,249	1,315	9	15,564	2,235
Depreciation	12,528	-	10	12,528	3,132
Legal Costs	607	38	11	645	73
Consultants	297	232	12	529	96
Other Expenses	5,416	198	13	5,614	1,165
<b>Total Expenses from Continuing Operations</b>	<b>56,622</b>	<b>1,404</b>		<b>58,026</b>	<b>12,093</b>
<b>Net Operating Result from Continuing Operations</b>	<b>4,932</b>	<b>(25)</b>		<b>4,907</b>	<b>3,780</b>
Discontinued Operations - Surplus/(Deficit)	-	-		-	-
<b>Net Operating Result from All Operations</b>	<b>4,932</b>	<b>(25)</b>		<b>4,907</b>	<b>3,780</b>
<b>Net Operating Result before Capital Items</b>	<b>(1,190)</b>	<b>(2,638)</b>		<b>(3,828)</b>	<b>2,234</b>

**Income & Expenses Budget Review Statement**  
**Recommended changes to revised budget**

Budget Variations being recommended include the following material items:

Notes	Details
1	<b>Rates &amp; Annual Charges</b> Increased income from domestic waste charges and stormwater charges as a result of supplementary levies and changes to the number and type of bin services by ratepayers.
2	<b>User Charges &amp; Fees</b> Increases in income are expected in the following areas: building and development fees as a result of increased growth in the shire (\$60K), new house numbering income (\$5K), commercial tipping fees (\$29K), road opening permits (\$10K), childrens services carer levies (\$5K); animal registration fees (\$9K) and facilities hire income (\$5K). Environmental study fees were moved from "User Charges & Fees" to "Other Operating Revenue" resulting in a variation of \$29K from the original budget.
3	<b>Interest and Investment Revenue</b> No variation this quarter.
4	<b>Other Operating Revenues</b> Increases in operating revenue is a result of insurance rebates for a good claims history (\$10K), sponsorships received towards community projects (\$11K), property rental income (\$25K), sale of minor plant and equipment items (\$3K), various reimbursements (\$7K) and anticipated insurance claims regarding various storm damaged Council assets (\$127K). This was partially offset from the adjustment made by transferring environmental study income from "User Charges & Fees" to "Other Operating Revenue".
5	<b>Operating Grants and Contributions</b> Council received additional operating grants and contributions in relation to Better Waste and Recycling grant (\$87K); Rural Fire Service hazard reduction contribution (\$131K) and Wollondilly Health Alliance contributions (\$11K). A portion of Council's 2017/18 Financial Assistance grant was received in June 2016/17 resulting in a budget decrease by \$1,826K in this financial year. A State Government grant towards expected additional costs re the now deferred introduction of the Fire & Emergency Services Levy was also received in 2016/17 and the 2017/18 budget has decreased by \$50K. A budgeted Rural Fire Service contribution towards other emergency services costs has not been allocated by the RFS in 2017/18.
6	<b>Capital Grants &amp; Contributions</b> Additional funding has been allocated in relation to the following projects: RFS contributions for capital work at various fire stations (\$84K); major work on the Blaxland Crossing Bridge at Wallacia (\$517K), contribution for Broughton Pass bridge (\$472K), contribution towards Rockford Road bridge (\$46K). Contributions from developers are expected to increase by \$2M as a result of increased development in the shire. Council also received \$672K from the Mines Subsidence Board towards kerb and gutter work at Tahmoor. The Roads to Recovery funding budget for 2017/18 has been reduced by \$367K as this funding was received in the previous financial year.
7	<b>Employee Costs</b> Employee costs have decreased as a result of staff vacancies. Salary savings have been used to offset external labour hire and other recruitment costs required as Council continues to recruit staff to fill the current vacancies.
8	<b>Borrowing Costs</b> No variation this quarter.
9	<b>Materials &amp; Contracts</b> The increases in materials and contract costs occurred in the following areas: external labour hire costs as a result of staff vacancies (\$350K); recruitment costs to fill staff vacancies (\$109K); staff training and employee assistance program (\$94K); external plant hire for road maintenance (\$135K); building maintenance contractors (\$173K); environmental contractors (\$240K) (including hazard reduction contractors and waste grant funded contractors); memberships and subscriptions (\$12K); minor equipment purchases (\$7K); waste contractors (\$23K) (including illegal dumping contractors); internal audit costs (\$24K); printing & stationery items (\$3K); tree maintenance contractors (\$37K); traffic study contractors (\$30K); external printing costs for the waste calendar (\$10K); stock for the re-opened Visitor Information Centre (\$8K); road signage (\$19K); computer software and licences (\$3K); development assessment contractors (\$13K); materials, equipment and contractors for the Picton revitalisation project (\$89K) and materials and contractors for Wollondilly Health Alliance funded projects (\$38K). Areas where costs are expected to decrease include general property maintenance contractors (\$15K) and fuel costs (\$9K). A budgeted item for a contribution to the Macarthur Centre for Sustainability was moved to "Other Expenses" resulting in a decrease in the materials and contracts budget.
10	<b>Depreciation</b> No variation this quarter.
11	<b>Legal Expenses</b> The increase in legal expenses was mainly in relation to planning & compliance matters (\$15K) and various other investigations (\$21K).
12	<b>Consultants</b> Additional consultants have been required in relation to Council service reviews (\$85K), various investigations (\$25K), environmental studies (\$75K), planning & development consultants (\$25K), investment consultants (\$10K), road and building assessment (\$11K) and human resource management (\$3K).
13	<b>Other Expenses</b> Additional expenditure is expected in relation to Council bi-election costs (\$151K). This figure is based on an estimate received from the NSW Electoral Commission. Other increases include illegal waste dumping fees (\$50K), contribution payments (\$20K) and Council rates (\$5K), fire safety certificates (\$10K) and freight charges (\$2K). Expected insurance costs decreased (\$21K) and other expected decreases include computer licence fees (\$5K), contribution to the Dept of Planning (\$3K), various utility costs (\$9K) and travel expenses (\$4K).

**Capital Budget Review Statement**

Budget review for the quarter ended 30 September 2017

**Capital Budget**

(\$000's)	Original Budget 2017/18	Variations for this Sep Qtr	Projected Year End Result	Actual YTD figures
<b>Capital Expenditure</b>				
New Assets				
- Plant & Equipment	300	739	1,039	154
- Land & Buildings	508	(189)	319	268
- Roads, Bridges, Footpaths	600	214	814	225
- Recreation	1,900	(720)	1,180	270
- Other	-	80	80	-
Renewal Assets (Replacement)				
- Land & Buildings	1,665	724	2,389	296
- Roads, Bridges, Footpaths	11,777	1,243	13,020	3,037
- Recreation	-	423	423	136
- Environment	198	329	527	106
Loan Repayments (Principal)	1,650	-	1,650	377
<b>Total Capital Expenditure</b>	<b>18,598</b>	<b>2,843</b>	<b>21,441</b>	<b>4,869</b>
<b>Capital Funding</b>				
Rates & Other Untied Funding	10,100	127	10,227	2,211
Capital Grants & Contributions	4,822	768	5,590	1,546
Reserves:				
- External Restrictions/Reserves	1,478	637	2,115	162
- Internal Restrictions/Reserves	1,198	2,311	3,509	1,730
New Loans	1,000	(1,000)	-	-
<b>Total Capital Funding</b>	<b>18,598</b>	<b>2,843</b>	<b>21,441</b>	<b>5,649</b>
<b>Net Capital Funding - Surplus/(Deficit)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>780</b>

**Capital Budget Review Statement****Recommended changes to revised budget**

Budget variations being recommended include the following material items:

Program	Original Budget	Revised Budget as at Sept	Proposed Variation *
<b>Road Renewal Program</b> Projects that were underway at 30 June 2017 and continued into the 2017/18 financial year include Broughton Pass embankment reconstruction and associated restoration roadworks, road reconstruction on Werombi Road at Brownlow Hill, Burns Road at Thirlmere, Arina Road at Bargo, Menangle Road at Douglas Park, Fairleys Road at Picton and bridgework on the Blaxland Crossing Bridge at Wallacia. These projects are funded from restricted cash reserves. Additional projects added include landslip rectification on Moreton Park Road, heavy patching and restoration work on Silverdale Road at Orangeville and the development of a regional roads investigation program. These additional projects are to be funded from external grants and contributions.	8,536,595	9,264,770	728,175
<b>Road Upgrade Program</b> New projects added include a Picton traffic feasibility study and the provision of streetlighting in the Walton Street Picton carpark. These projects are funded from developer contributions.	2,354,625	2,454,625	100,000
<b>Kerb &amp; Gutter (new)</b> Additional kerb and gutter work is required at Silverdale Road, Silverdale. This project is funded from restricted cash.	250,000	275,019	25,019
<b>Kerb &amp; Gutter (renewal)</b> The Mines Subsidence Board has provided funding to repair a large section of kerb and gutter at Abelia Street at Tahmoor. Also, repairs are required to kerb and gutter at Station Street Douglas Park. This project is funded from restricted cash.	215,000	910,564	695,564
<b>Footpaths &amp; Cycleways (new)</b> The footpath and cycleway work on Montpelier Drive at The Oaks that was started in 2016/17 was completed during the first quarter of 2017/18.. This project is funded from restricted cash.	200,000	348,529	148,529
<b>Footpaths &amp; Cycleways (renewal)</b> No variation in this quarter.	236,000	236,000	0
<b>Public Transport Facilities</b> Bus stop signage project commenced in 2016/17 and has been completed in the first quarter of 2017/18.	15,000	23,063	8,063
<b>Traffic Facilities (new)</b> Additional grant funding has been received towards the construction of a pedestrian refuge at Douglas Park school.	150,000	185,000	35,000
<b>Traffic Facilities (renewal)</b> The replacement of handrails on Stonequarry Creek Bridge was commenced in 2016/17 and completed in 2017/18. Funding for this project was from restricted cash. Also, additional guardrail repairs are to be carried out in various areas across the shire, also funded from restricted cash.	70,000	136,830	66,830
<b>Open Space Projects (new)</b> The Picton Sportsground bridge linkage project was commenced in 2016/17 and completed in 2017/18. Funding for this project was available from restricted cash. Additional projects include the construction of an RV friendly site at Warragamba and the construction of water filter stations in various parks and reserves. Funding for these projects is available from restricted cash. The budget for the Warragamba inclusive play space project has been re-phased to match the current delivery program with preliminary investigation works and procurement to be completed in 2017/18.	1,900,000	1,180,000	(720,000)
<b>Open Space Projects (renewal)</b> Additional projects include the replacement of a storage shed at Bargo Sportsground and the completion of the pump track at Tahmoor sportsground. These projects were funded from restricted cash.	350,000	423,000	73,000
<b>Building Renewal Program (new)</b> The funding of some projects was transferred to the Building Renewal program as the works were predominantly renewal works.	508,000	319,456	(188,544)
<b>Building Renewal Program (renewal)</b> Projects continued from 2016/17 include the Bargo Rural Fire Service Station, renovations at Tahmoor Fire Station and building improvements at the Council administration building. Additional Rural Fire Service projects include the construction of a hard stand surface at Mt Hunter RFS and improvements to the Wollondilly Fire Control Centre. These projects are to be funded by the Rural Fire Service allocations and restricted cash.	1,665,000	2,388,555	723,555
<b>Plant Fleet</b> The ongoing review of Council's current plant and equipment needs requires the replacement of some of Council's old and obsolete plant and also to purchase additional plant items that Council currently hires from an external provider. Funding for the additional plant purchases is available from restricted cash and from the sale of obsolete plant items.	200,000	935,924	735,924
<b>Car Fleet</b> No variations in this quarter.	100,000	100,000	0
<b>Stormwater Improvement Program</b> The remediation of the dam wall at Antill Park was commenced in 2016/17 and continued into 2017/18. The dam wall was severely damaged in the Picton flood event in June 2016. Funding for this project is available from restricted cash.	198,000	286,192	88,192
<b>Other Projects</b> Projects carried forward from 2016/17 include remediation at both Warragamba and Bargo waste management centres. Funding for these projects is available from restricted cash.		323,872	323,872
	16,948,220	19,791,399	2,843,179

\* Note: \$2,046,896 additional works were introduced to the Capital Works Program at the July Council Meeting. The adjustments detailed in the above table include the July variations and an additional \$796,283 of proposed variations subsequent to the July adjustments.

**Cash & Investments Budget Review Statement**

Budget review for the quarter ended 30 September 2017

**Cash & Investments - Council Consolidated**

(\$000's)	Original Budget 2017/18	Variations for this Sep Qtr	Projected Year End Result	Actual YTD figures
<b>Externally Restricted <sup>(1)</sup></b>				
Domestic Waste Management	7,347	672	8,019	8,164
Stormwater Management	671	(101)	570	356
Developer Contributions	20,233	2,402	22,635	22,156
Unexpended Grants & Contributions	3,886	(2,183)	1,703	1,703
<b>Total Externally Restricted</b>	<b>32,137</b>	<b>790</b>	<b>32,927</b>	<b>32,379</b>
<small>(1) Funds that must be spent for a specific purpose</small>				
<b>Internally Restricted <sup>(2)</sup></b>				
Recreation	472	(65)	407	407
Sportsgrounds	914	243	1,157	1,157
Effluent Disposal	214	(23)	191	191
Animal Management	20	-	20	20
Legal & Risk	868	(84)	784	784
Asset Maintenance	4,892	(3,023)	1,869	1,869
Golf Club Maintenance	215	(124)	91	91
Plant & Vehicle Replacement	1,320	50	1,370	1,370
Leisure Centre Improvements	541	(24)	517	517
Information Technology	49	75	124	124
Employee Leave Entitlements	2,439	-	2,439	2,439
Organisational Development	527	95	622	622
Property	1,984	33	2,017	2,017
Royalties	930	200	1,130	1,130
Roads	304	7	311	311
Tourism & Economic Development	346	(115)	231	231
Election	79	121	200	200
Infrastructure Projects	1,757	(704)	1,053	1,053
Efficiency Savings	485	15	500	500
Growth Management Strategy	1,372	(513)	859	859
Work in Progress	521	33	554	554
Cemetery Maintenance	137	9	146	146
<b>Total Internally Restricted</b>	<b>20,386</b>	<b>(3,794)</b>	<b>16,592</b>	<b>16,592</b>
<small>(2) Funds that Council has earmarked for a specific purpose</small>				
<b>Unrestricted (ie. available after the above Restrictions)</b>	<b>5,045</b>	<b>(864)</b>	<b>4,181</b>	<b>13,962</b>
<b>Total Cash &amp; Investments</b>	<b>57,568</b>	<b>(3,868)</b>	<b>53,700</b>	<b>62,933</b>

**Cash & Investments Budget Review Statement****Investments**

Investments have been invested in accordance with Council's Investment Policy.

**Cash**

The Cash at Bank figure included in the Cash &amp; Investment Statement totals \$563,114

This Cash at Bank amount has been reconciled to Council's physical Bank Statements. The date of completion of this bank reconciliation is 04/10/17

**Reconciliation Status**

The YTD Cash &amp; Investment figure reconciles to the actual balances held as follows:

	\$ 000's
Cash at Bank (as per bank statements)	563
Investments on Hand	60,790
less: Unpresented Cheques	(59)
add: Undeposited Funds	210
less: Identified Deposits (not yet accounted in Ledger)	(10,436)
add: Identified Outflows (not yet accounted in Ledger)	11,865
less: Unidentified Deposits (not yet actioned)	-
add: Unidentified Outflows (not yet actioned)	-
<b>Reconciled Cash at Bank &amp; Investments</b>	<b>62,933</b>
<b>Balance as per Review Statement:</b>	<b>62,933</b>
Difference:	0

**Quarterly Budget Review Statement**  
for the period 01/07/17 to 30/09/17

**Key Performance Indicators Budget Review Statement for Quarter ended 30 September 2015**

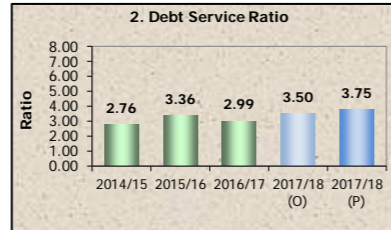
(\$000's)	Current Projection		Original Budget 17/18	Actuals Prior Periods 16/17 15/16	Industry Benchmark
	Amounts 17/18	Indicator 17/18			

The Council monitors the following Key Performance Indicators:

**1. Unrestricted Current Ratio**

Current Assets less all External Restrictions	32,294	3.75	3.50	2.99	3.36	1.50
Current Liabilities less Specific Purpose Liabilities	8,605					

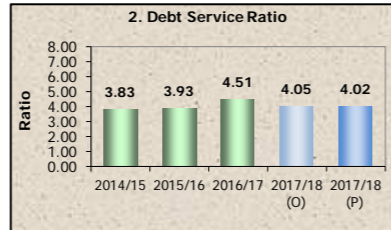
This indicator assesses the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.



**2. Debt Service Ratio**

Debt Service Cost	2,533	4.02	4.05	4.51	3.93	<10.00
Income from Continuing Operations	62,933					

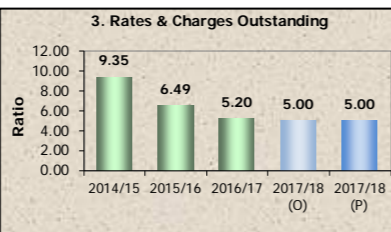
This indicator assesses the impact of loan principal & interest repayments on the discretionary revenue of Council.



**3. Rates & Charges Outstanding**

Rates, Annual & Extra Charges Outstanding	1,990	5.00	5.00	5.20	6.49	<5.00
Rates, Annual & Extra Charges Collectible	39,800					

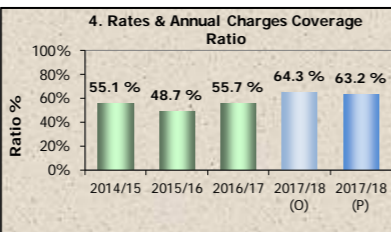
This indicator assesses the impact of uncollected rates & annual charges on Council's liquidity & the adequacy of recovery efforts.



**4. Rates & Annual Charges Coverage Ratio**

Rates & Annual Charges	39,800	63.2 %	64.3 %	55.7 %	48.7 %
Income from Continuing Operations	62,933				

This indicator assesses the degree of Council's dependence upon revenue from rates and annual charges to assess the security of Council's finances.

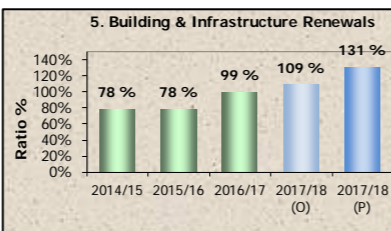


**5. Building & Infrastructure Renewals**

Asset Renewals (Building & Infrastructure)	16,358	131 %	109 %	99 %	78 %	(1)
Depreciation, Amortisation & Impairment	12,527					

This indicator assesses the rate at which these assets are being renewed relative to the rate at which they are depreciating.

(1) Industry average is 84.4%. Preferred figure is 100%



**Quarterly Budget Review Statement**  
for the period 01/07/17 to 30/09/17

**Contracts Budget Review Statement**

Budget review for the quarter ended 30 September 2017

**Part A - Contracts Listing** - contracts entered into during the quarter

Contractor	Contract detail & purpose	Contract Value	Start Date	Duration of Contract	Budgeted (Y/N)
2020 Fire Protection Pty Ltd	Installation of sprinkler system at Antill Park Golf Club	214,942	24/07/17	3 mths	Y
JWG Build & Fix	Old Picton Post Office refurbishment	106,198	03/08/17	3 mths	Y
Davidson Executive and Boards Pty Ltd	Recruitment services	57,110	31/08/17	3 mths	Y
Euro Civil	Repair Guardrail - Remembrance Dr Tahmoor	55,722	11/09/17	3 mths	Y
Pan Civil Pty Ltd	Broughton Pass repairs	124,655	14/09/17	1mth	Y

Notes:

1. Minimum reporting level is 1% of estimated income from continuing operations of Council or \$50,000 - whatever is the lesser.
2. Contracts listed are those entered into during the quarter being reported and exclude contractors on Council's Preferred Supplier list.
3. Contracts for employment are not required to be included.

**Consultancy & Legal Expenses Budget Review Statement**

Expense	YTD Expenditure (Actual Dollars)	Budgeted (Y/N)
Consultancies	95,730	Y
Legal Fees	72,919	Y

**Definition of a consultant:**

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high level specialist or professional advice to assist decision making by management. Generally it is the advisory nature of the work that differentiates a consultant from other contractors.



# OPERATIONAL REVIEW

Wollondilly Reporting - An important tool designed to help achieve best practice outcomes for Council and better outcomes for our Community

97%

of Council's operational actions are  
**ON TRACK,  
IN PROGRESS,  
delivered or  
COMPLETED.**



# AWARENESS REPORT

The awareness report details activities, actions or projects that are not running to time, quality or budget and requires attention from Council and Councillors. It focuses on information that is meaningful and valuable to the direction and success of the organisation in the short term.

Council is reporting on 165 actions set out in the Wollondilly Operational Plan 2017/18.

The first quarter, July – September 2017, has 5 actions assessed as 'Not running on time, quality or budget'

## Numbers of Actions by Theme

Sustainable and Balanced <b>GROWTH</b>	22
Management and Provision of <b>INFRASTRUCTURE</b>	41
Caring for the <b>ENVIRONMENT</b>	38
Looking after the <b>COMMUNITY</b>	37
Efficient and Effective <b>COUNCIL</b>	27

# AWARENESS REPORT

Activities, actions or projects that are not running to time, quality or budget.



## Sustainable and Balanced GROWTH

### Growth

<b>DP Action</b>	Manage growth to ensure that it is consistent with Council's Position on Growth and achieves positive social, economic, and environmental outcomes for Wollondilly's towns and villages.
<b>Action Code</b>	GR1.4
<b>Action</b>	Develop strategies to increase housing diversity and affordability
<b>Performance Measure</b>	Commence preparation of draft housing strategy for public exhibition that is consistent with the South/West District Plan
<b>Status</b>	Not Commenced
<b>Comment</b>	Waiting on completion of the District Plan.

### Liveable Communities

<b>DP Action</b>	Plan for and enhance Wollondilly's liveability by encouraging great places to live with communities that are resilient, safe, affordable, healthy, well connected and retain their unique characters.
<b>Action Code</b>	GR4.1
<b>Action</b>	Develop strategies to increase housing diversity and affordability
<b>Performance Measure</b>	Commence housing strategy for public exhibition that is consistent with the South West District Plan
<b>Status</b>	Not Commenced
<b>Comment</b>	Waiting on completion of the District Plan.

### Wilton New Town

<b>DP Action</b>	Create a new walkable and connected community supported by integrated public transport and matched by sustainable long-term local employment growth.
<b>Action Code</b>	GR5.1
<b>Action</b>	Develop strategies to increase housing diversity and affordability
<b>Performance Measure</b>	Prepare draft housing strategy for public exhibition that is consistent with the South West District Plan
<b>Status</b>	Not Commenced
<b>Comment</b>	Waiting on completion of the District Plan.

## Management and Provision of INFRASTRUCTURE

### Provision of Infrastructure and Facilities

<b>DP Action</b>	Provide a range of infrastructure and community facilities to meet the needs of the community, now and into the future.
<b>Action Code</b>	IN2.7
<b>Action</b>	Build and Commission the new Bargo RFS Station
<b>Performance Measure</b>	Building completed Q.2
<b>Status</b>	Delayed
<b>Comment</b>	The start of the construction process was delayed due to land tenure issues that were outside of Council's control; however, the construction contract has been awarded and the construction project is on track for completion by end of March 2018.

## Caring for the ENVIRONMENT

### Auditing, Monitoring and Enforcement

<b>DP Action</b>	Undertake auditing, monitoring and regulatory enforcement and be responsive to community complaints to protect the environment and the health, safety and well-being of the community.
<b>Action Code</b>	EN8.2
<b>Action</b>	Monitoring of fire safety statements annually
<b>Performance Measure</b>	<ul style="list-style-type: none"> <li>Target number of premises audited for fire safety compliance</li> <li>10% including building upgraded for change of use – alterations and additions</li> </ul>
<b>Status</b>	At Risk
<b>Comment</b>	The Fire Safety Officer has been performing construction monitoring functions whilst other staff have been on leave, a temporary resource will commence 15 November 2017 to maintain the fire safety audit program.





## SNAPSHOT OF **ACTIONS 'IN PROGRESS'** IN QUARTER ONE

All actions in the Operational Plan 2017/18 will be reported in the 6 monthly Progress Report

(July – Dec 2017)

### **Sustainable and Balanced GROWTH**

#### **GR2.1 Deliver the Continuous Improvement Program initiatives to improve planning processes**

A Statement of Intent and Achievement Indicators has been formulated this quarter. The e-planning road map endorsed by Executive requires considerable work, a Steering Committee has been formed to progress the tasks. The Department of Planning has indicated that the e-lodgement portal will not be rolled out until late 2018.

#### **GR2.2 Deliver the Continuous Improvement Program initiatives to improve planning processes**

Funding allocated and consultants procured to undertake the data validation project to lead to automation of section 149 planning certificates. Development Control Plan review undertaken in consultation with regular applicants and with development assessment and development engineering staff. Draft changes reported to August Council meeting where Council resolved to place them on public exhibition.

#### **GR3.3 Position and promote the Shire as a place for business development, tourism and agriculture**

Business investment is being promoted cross divisionally and forms a key priority within the Economic Development Strategy. Council continues to promote investment through the Economic Development Community Advisory Committee and through the regions Chambers of Commerce.

#### **GR7.2 Ensure agricultural opportunities considered as part of the Tourism Strategy**

Agricultural opportunities have been identified in the Tourism Action Plan (Tourism Strategy) through the SWOT analysis and as a development opportunity. Actions have been identified and prioritised as part of the strategy and will inform the development of the Destination Management Plan. Internal meetings have been conducted with Strategic Planning in relation to land use, purpose and availability.



## Management and Provision of INFRASTRUCTURE

- IN1.1 Develop programs for road network maintenance and renewal from Asset Management Plan**  
**Stage 1:** New Road Condition data sought and complete.  
**Stage 2:** Modelling new data in Q2.  
**Stage 3:** New 5 year rolling program due Q3.
- IN2.3 Deliver improved internal development application referrals**  
 Audit recommendations received this quarter and will be implemented over remaining quarters.
- IN3.1 Develop programs for road network maintenance and renewal from Asset Management Plan**  
 Open Space and Building Programs developed and being implemented in line with the Operational Plan.

## Efficient and Effective COUNCIL

- EC3.2 Provide and improve information through on-line portals and implement self-service options**  
 Initial discussions and feasibility has been completed with our Corporate Information Software supplier. In order to advance this service Council will need to upgrade to the latest version of the software to take advantage of the eServices module. This upgrade has been tentatively scheduled to commence April 2018.
- EC5.7 Draft a framework to establish Service Levels delivered to the Community**  
 Undertaking service review of Area Maintenance service to inform the servicing strategy and budget development.
- EC6.3 Review the Wollondilly Information Communication Technology (ICT) Digital Strategic Plan**  
 ICT Strategy review is in progress. Updated strategies will focus on mobility, upgrades to core Corporate Software with enhanced service offerings for customers and staff (CRM in the field, online services, electronic payments).

## Looking after the COMMUNITY

- CO4.1 Review Council's Community Engagement Protocol**  
 Staff are currently developing a Draft Communications and Engagement Strategy which will outline a new set of principles and guide Council's approach to communicating and engaging with the community. The review of the Community Engagement Protocol will form part of this larger review. Following community engagement on the draft strategy it will be presented to Council for endorsement in February 2018.
- CO4.2 Continue to introduce innovative ways to engage and communicate with the community**  
 Council continues to utilise its engagement portal 'engage.wollondilly' to provide a central location for all key engagement processes. In addition this quarter we have used graphic illustrations to communicate more effectively with children regarding plans for a playground at Warragamba.
- CO4.6 Provide innovative and user friendly Council information via social media and web systems**  
 Council staff use social media to provide the community with regular updates on key projects and events. The website alerts page also provides the opportunity to advise residents of the important projects and activities that may impact them directly. Council is also working closely with the RFS to ensure that messages regarding preparation for the 2017/18 fire season are shared with residents via Council's website and social media platforms.

## Caring for the ENVIRONMENT

- EN2.2 Provide quality Environmental and Planning Assessments**  
 Council's Environmental Outcomes Section continues to deliver environmental assessment to the Development Assessment, Building and Growth Teams. There has been a review of how we undertake development assessment and a continuous improvement program has identified some opportunities for improving delivery in this area. We are committed to continuous improvement and currently preparing strategic documents which will assist in the decision making framework.



# WORKS PROGRAM REVIEW

Council continues to carry-out programmed and reactive maintenance on Council's infrastructure, along with delivering major project upgrades. You can follow what Council is up to each week via Council's Facebook page or you can see where our Major Projects are up to via our Major Projects Quarterly Update.

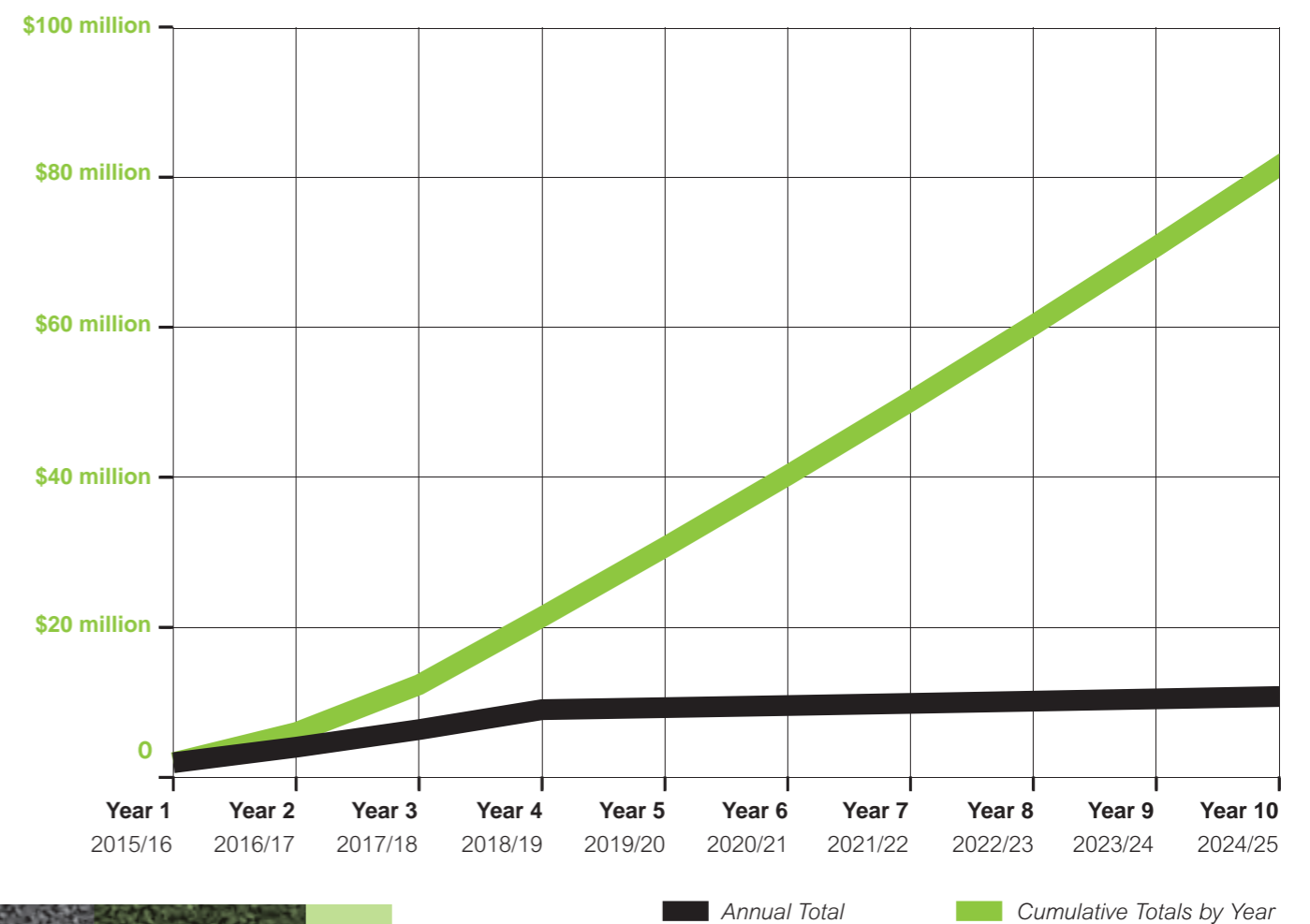
If you are aware of a specific repair that is required to Council's Infrastructure, it can be reported to our Customer Request System (CRM) either by phoning **4677 1100** or **[crm@wollondilly.nsw.gov.au](mailto:crm@wollondilly.nsw.gov.au)**



# RATING STRATEGY

On 19 May 2015 the Independent Pricing and Regulatory Tribunal (IPART) announced that Wollondilly Shire Council's application for a Special Rate Variation was approved in full.

The approved Special Rate Variation of 10.8% per annum over 4 years will generate \$80 million over a 10 year period. These funds will gradually build up over the 10 year period. Subsequently, Council will be addressing the infrastructure needs of the Shire progressively as this funding becomes available. While it will take time to address the backlog of infrastructure renewal needs in the Shire, Council is committed to addressing and improving our community's infrastructure and remaining accountable to our community as to how we spend the Special Rate Variation funds.



Fairley's Rd

# MAJOR PROJECTS COMMUNITY UPDATE

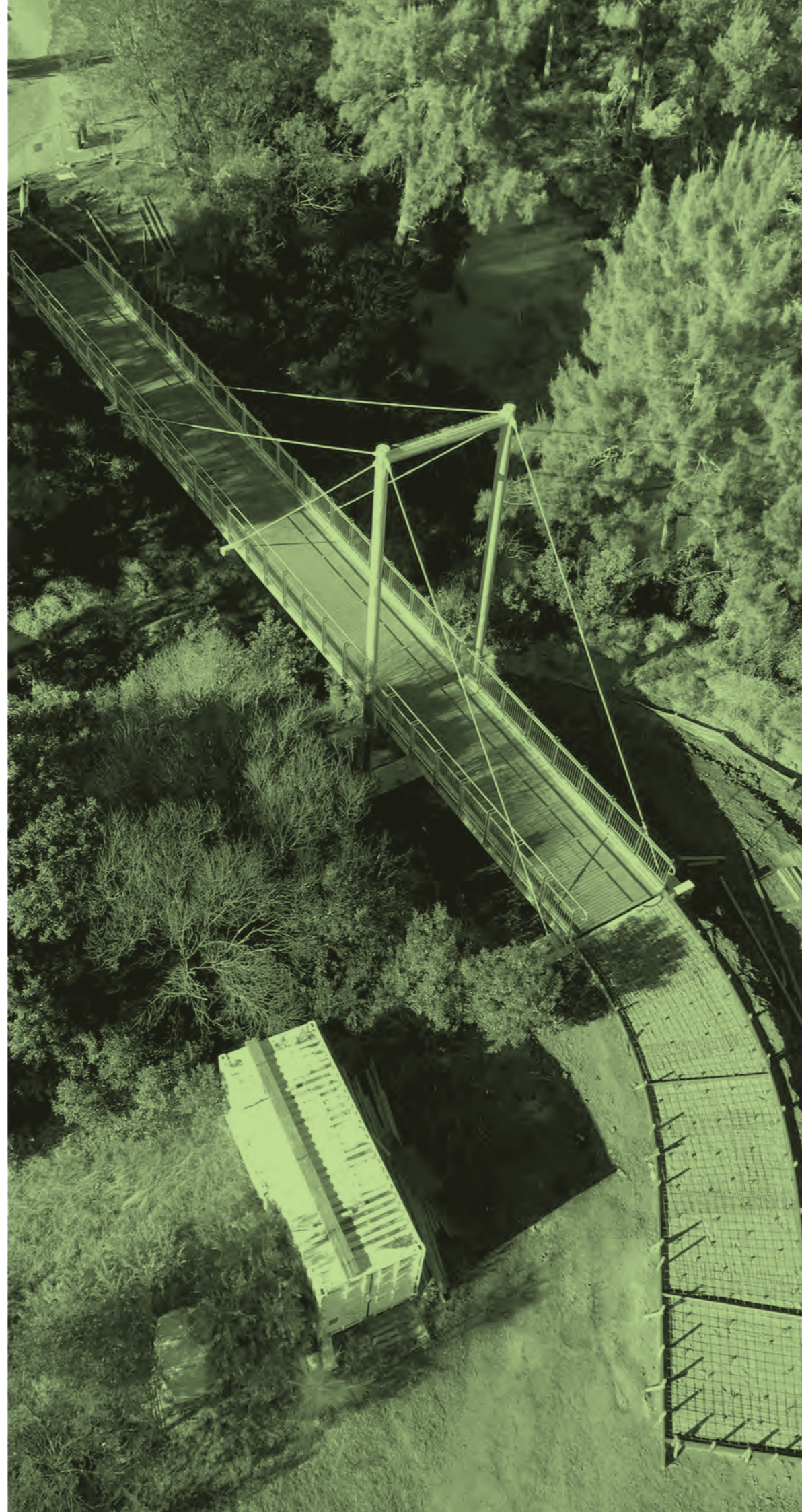
## Pedestrian Link Bridge Picton Sportsground

This is the largest pedestrian bridge ever constructed in the Shire and has opened up great new recreation and physical activity opportunities by linking the existing walkway in the Picton Botanic Gardens with Picton Sportsground.

The bridge is a functional and impressive addition to Picton and allows the community to walk to the sportsground instead of driving.

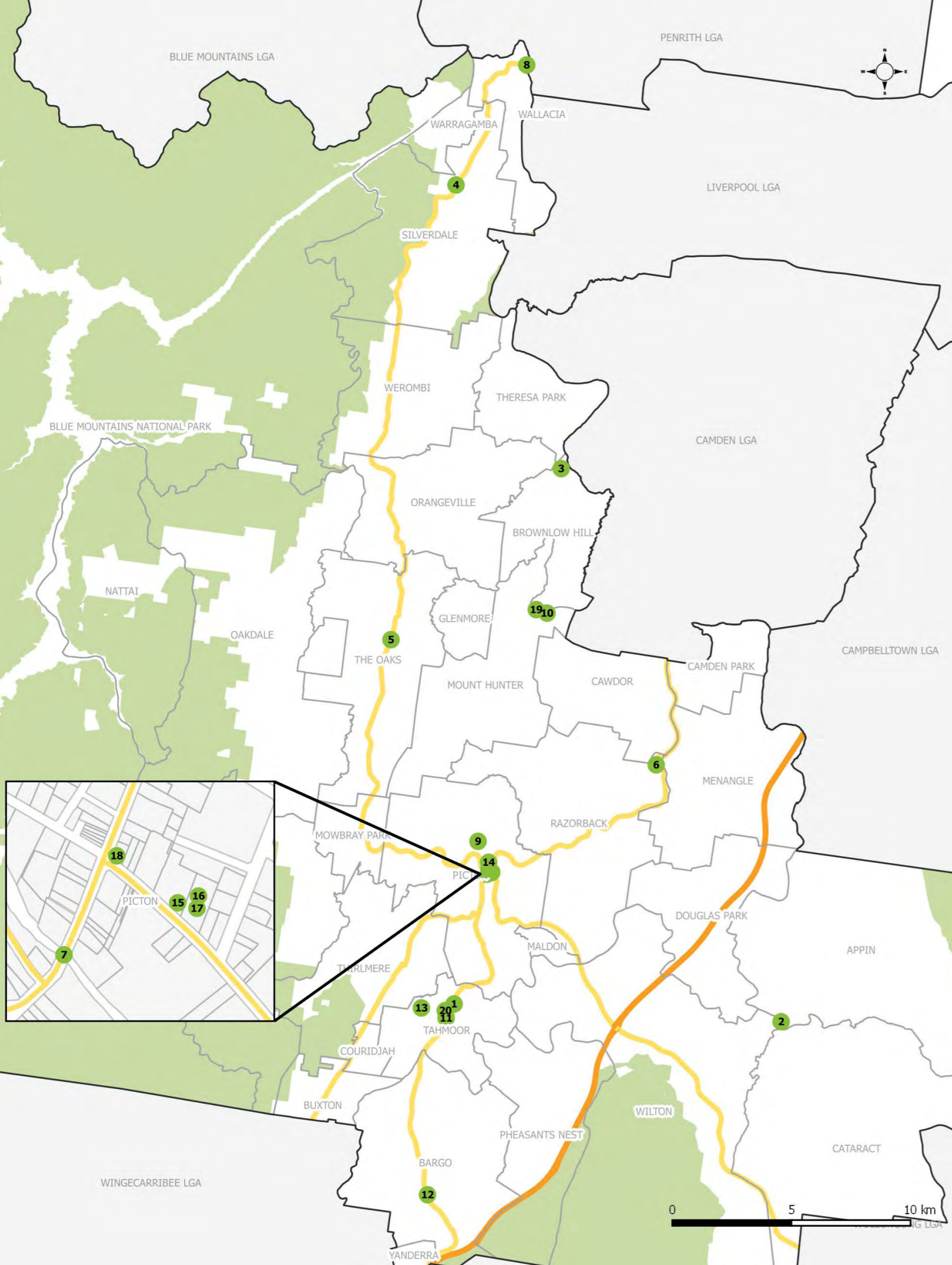
It gives the community multiple access points to the Picton sportsground and also the Off Leash Dog Park.

The bridge structure is galvanized steel and the suspension towers, visible from Barkers Lodge Rd, soar up to 10m above the bridge deck. This amazing suspension style bridge uses the same engineering principles as the much larger ANZAC Bridge in Sydney and is 40 metres long. The bridge was manufactured in the factory of Fleetwood Urban to very rigorous standards, before being reviewed by structural engineers and lifted onto the prepared foundations by a 400 tonne, 27 metre long crane.



**OPEN TO THE PUBLIC  
7 JULY 2017**





# PROJECTS COMPLETED/ONGOING IN THE 1ST QUARTER 2017/18

## Major Roads and Bridge Works

1.	Remembrance Dr Tahmoor <i>Road Renewal Remediation Works</i>	<b>\$1,035,000</b>
2.	Broughton Pass Bridge Embankment restoration	<b>\$472,870</b>
3.	Werombi Rd Brownlow Hill	<b>\$666,305</b>
4.	Silverdale Rd, Silverdale <i>Kerb and Gutter</i>	<b>\$25,019</b>
5.	Montpelier Dr - WS - Edward to Glendiver Footpath	<b>\$214,529</b>
6.	Remembrance Dr Bargo Guardrail Replacement	<b>\$50,656</b>
7.	Stonequarry Ck Bridge - Replacement of Handrails	<b>\$58,674</b>
8.	Blaxland Crossing Bridge - Bearing Replacement	<b>\$950,000</b>

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11

- 3. Werombi Rd Reconstruction
- 5. Montpelier Dr Footpath Works
- 7. Stonequarry Creek Bridge
- 11. Tahmoor Pump track

## Open Space

### Open Space Projects (New)

9.	Picton Sportsground Bridge and linkages	\$265,000
10.	Peppercorn Park - Mount Hunter - upgrade and maintenance to playground	\$33,040
11.	Tahmoor Tennis Courts - Resurfacing	\$3,850

### Open Space Projects (Renewal)

12.	Demolish and Replace storage shed - Bargo	\$60,000
13.	Pump Track - Tahmoor Sportsground	\$27,000
14.	Footpath Reconstruction - RSL Park Picton	\$7,000

## Buildings

### Building Renewal Program (Renewal)

15.	Shire Hall Renovations for Visitor Information Centre	\$14,000
16.	Plant Room Walkway Administration Building	\$14,420
17.	Administration Building, Renewal Works	\$84,569
18.	Post Office Clock Refurbishment	\$42,500
19.	Mt Hunter Community Centre shelter	\$10,275

## RFS Building

20.	Tahmoor Fire Station Building Renovations	\$8,959
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# 2017/18 WORKS PROGRAM

## AS AT SEPTEMBER 2017 QUARTERLY BUDGET REVIEW

CAPITAL PROGRAM	BUDGET				Total Funding Allocated
	Original Budget	July Council Report	Revised Budget (Sept QCR)	Expenditure as at 30 Sept	
<b>TRANSPORT</b>					
Major Roads and Bridge Works					
Pavement Reconstruction Program	8,536,595	9,821,491	9,264,770	2,700,564	9,264,770
Road Upgrade Program	2,354,625	2,444,625	2,454,625	0	2,454,625
Kerb and Gutter Program					
New	250,000	250,000	275,019	0	275,019
Renew	215,000	887,000	910,564	217,910	910,564
Footpaths and Cycleways Program					
New	200,000	200,000	348,529	224,774	348,529
Renew	236,000	236,000	236,000	5,484	236,000
Bus Shelter Program	15,000	15,000	23,063	1,364	23,063
Traffic Facilities					
New	150,000	150,000	185,000	2,438	185,000
Renew	70,000	70,000	136,830	109,330	136,830
Other Road Projects	0		0	0	0
<b>OPEN SPACE</b>					
Open Space Projects					
New	1,900,000	1,900,000	1,180,000	269,540	1,180,000
Renew	350,000	350,000	423,000	136,015	423,000
<b>BUILDINGS</b>					
Building Renewal Program					
New	508,000	508,000	319,456	268,438	319,456
Renew	1,665,000	1,665,000	2,388,555	295,658	2,388,555
<b>PLANT AND FLEET</b>					
Plant Fleet Purchases	200,000	200,000	935,924	151,510	935,924
Car Fleet Purchases	100,000	100,000	100,000	0	100,000
<b>STORMWATER DRAINAGE</b>					
Stormwater Improvement Program	198,000	198,000	286,192	77,623	286,192
<b>OTHER CAPITAL PROJECTS</b>					
Various	0	0	323,872	31,348	323,872
	16,948,220	18,995,116	19,791,399	4,491,996	19,791,399

FUNDING						SRV FUNDING MOVEMENTS		
SRV Revenue	Other Revenue	Grant	Developer Contributions	Restricted Cash	Remaining Funds Available	Original SRV Funding	Revised SRV Funding (Sept)	Variation
4,972,000	1,802,000	1,639,570	0	851,200	6,564,206	4,972,000	4,972,000	0
0	0	2,354,625	100,000	0	2,454,625	0	0	0
250,000	0	0	0	25,019	275,019	250,000	250,000	0
100,000	75,000	672,000	0	63,564	692,654	100,000	100,000	0
200,000	0	0	0	148,529	123,755	200,000	200,000	0
100,000	136,000	0	0	0	230,516	100,000	100,000	0
0	15,000	0	0	8,063	21,699	0	0	0
150,000	0	30,000	0	5,000	182,562	150,000	150,000	0
0	0	0	0	136,830	27,500	0	0	0
0	0	0	0	0	0	0	0	0
0	0	100,000	750,000	330,000	910,460	0	0	0
350,000	0	0	0	73,000	286,985	350,000	350,000	0
0	0	0	0	319,456	51,018	0	0	0
250,000	177,053	793,959	274,000	893,542	2,092,897	250,000	250,000	0
0	0	0	0	935,924	784,414	0	0	0
0	0	0	0	100,000	100,000	0	0	0
0	0	0	0	286,192	208,570	0	0	0
0	0	0	0	323,872	292,525	0	0	0
6,372,000	2,205,053	5,590,154	1,124,000	4,500,192	15,299,403	6,372,000	6,372,000	0

The Works Program is published in the Wollondilly Delivery Program 2017/18–2020/21 and Wollondilly Operational Plan 2017/18.

For further information on Council's full suite of Corporate Planning documents see [www.wollondilly2033.com.au](http://www.wollondilly2033.com.au) or contact council on **4677 1100** for a hardcopy.



# SUMMARY OF SCHEDULED PROJECTS FOR 2017/18

Note the following are project estimates that may be expended over consecutive financial years.  
For full details of proposed allocations within 2017/18 please refer to [www.wollondilly2033.com.au](http://www.wollondilly2033.com.au)

## Transport

### Heavy Patching and/or resurfacing

	Status/timing	Estimate
Menangle Rd, Razorback	4th Quarter	195,000
Remembrance Dr, Tahmoor	Complete	1,035,000
Bargo River Rd, Tahmoor	2nd Quarter	150,000
Finns Rd, Menangle	4th Quarter	200,000
Mt Hercules Rd, Razorback	4th Quarter	160,000
Silverdale Rd, Orangeville	4th Quarter	420,000
Silverdale Rd, Silverdale	4th Quarter	300,000
Camden St, Wilton	2nd Quarter	200,000
Argyle St, Picton	2nd Quarter	140,000
Thirlmere Way west of Stonequarry RAB	2nd Quarter	100,000
Mark McKillop Lane	2nd Quarter	100,000
Blaxland Crossing Bridge - Bearing Replacement	3rd Quarter	950,000

### Road Renewal Remediation Works

	Status/timing	Estimate
Douglas Park Dr, Douglas Park	Investigations	200,000
Remembrance Dr, Razorback Landslip stage 1	4th Quarter	100,000
Prince St Bridge Approach	Investigations	10,000
Prince St bridge Approach Embankment Monitoring	Investigations	65,000
Moreton Park Rd Landslip Rectification	Investigations	510,000
Rockford Rd Bridge Batter Restoration (re 5/6/16 storm damage)	Investigations	46,000
Broughton Pass Bridge Embankment restoration	Complete	472,870

### Road Renewal widening and/or reconstruction

	Status/timing	Estimate
Werombi Rd Brownlow Hill	Complete	670,000
Spring Creek Rd Seg 80	2nd Quarter	650,000
Mayfarm Rd - 2 sections	4th Quarter	1,200,000
Old Razorback Rd- Razorback	4th Quarter	5,000
Fairleys Rd Picton	2nd Quarter	500,000
Avon Dam Rd	2nd Quarter	900,000

### Road Upgrade Program

	Status/timing	Estimate
Montpelier Dr (Evelyns Range Rd/ Victoria Park Rd)	4th Quarter	490,000
Montpelier Dr (Strathmore Rd)	4th Quarter	753,125
Remembrance Dr (Picton to Razorback)	4th Quarter	636,500
RTR Upgrade (Remembrance Dr) - same project as Black Spot	4th Quarter	475,000
Picton Traffic Feasibility Study	Ongoing	90,000

### Kerb and Gutter (Renewal)

	Status/timing	Estimate
Camden Rd (Outside Shops)	2nd Quarter	38,500
Argyle Street (Outside Sportswear)	3rd Quarter	50,000
Argyle Street (Outside IGA)	3rd Quarter	14,000
Menangle St (At Library- replace layback with K and G)	2nd Quarter	8,000
John St The Oaks (Near Post Office)	4th Quarter	28,000
Station St Douglas Pk (Outside No.4)	2nd Quarter	76,500
Abelia Street (MSB)	2nd Quarter	672,000

### Kerb and Gutter (New)

	Status/timing	Estimate
Goodlet Street - East Side from existing to Mason Street	3rd Quarter	250,000
2054 Silverdale Rd	Complete	25,019

### Footpath and Cycleways (New)

	Status/timing	Estimate
Goodlet St Thirlmere (Alongside Primary School)	3rd Quarter	29,680
315 Remembrance Dr Camden Park	4th Quarter	38,000
1480 Burragorang Rd Oakdale	2nd Quarter	34,150
Werombi Rd Brownlow Hill (Sickles Ck)	4th Quarter	30,000
Hard Stand Area- Bingara Gorge Car Park	4th Quarter	2,170
Montpelier Dr - WS - Edward to Glendiver	Complete	214,529

### Footpath and Cycleways (Renewal)

	Status/timing	Estimate
Fourteenth St Warragamba	2nd Quarter	40,000
Picton Botanic Gardens - replace gravel Path with concrete	2nd Quarter	69,000
Bell St Thirlmere	2nd Quarter	59,000
Yanderra / Bargo Cycleway	2nd Quarter	43,000
Heathcote St/Prince Street Picton	2nd Quarter	15,000
Webster St near Creek Picton	2nd Quarter	10,000

### Public Transport Facilities (Renewal)

	Status/timing	Estimate
Bus Shelter Improvements	4th Quarter	15,000

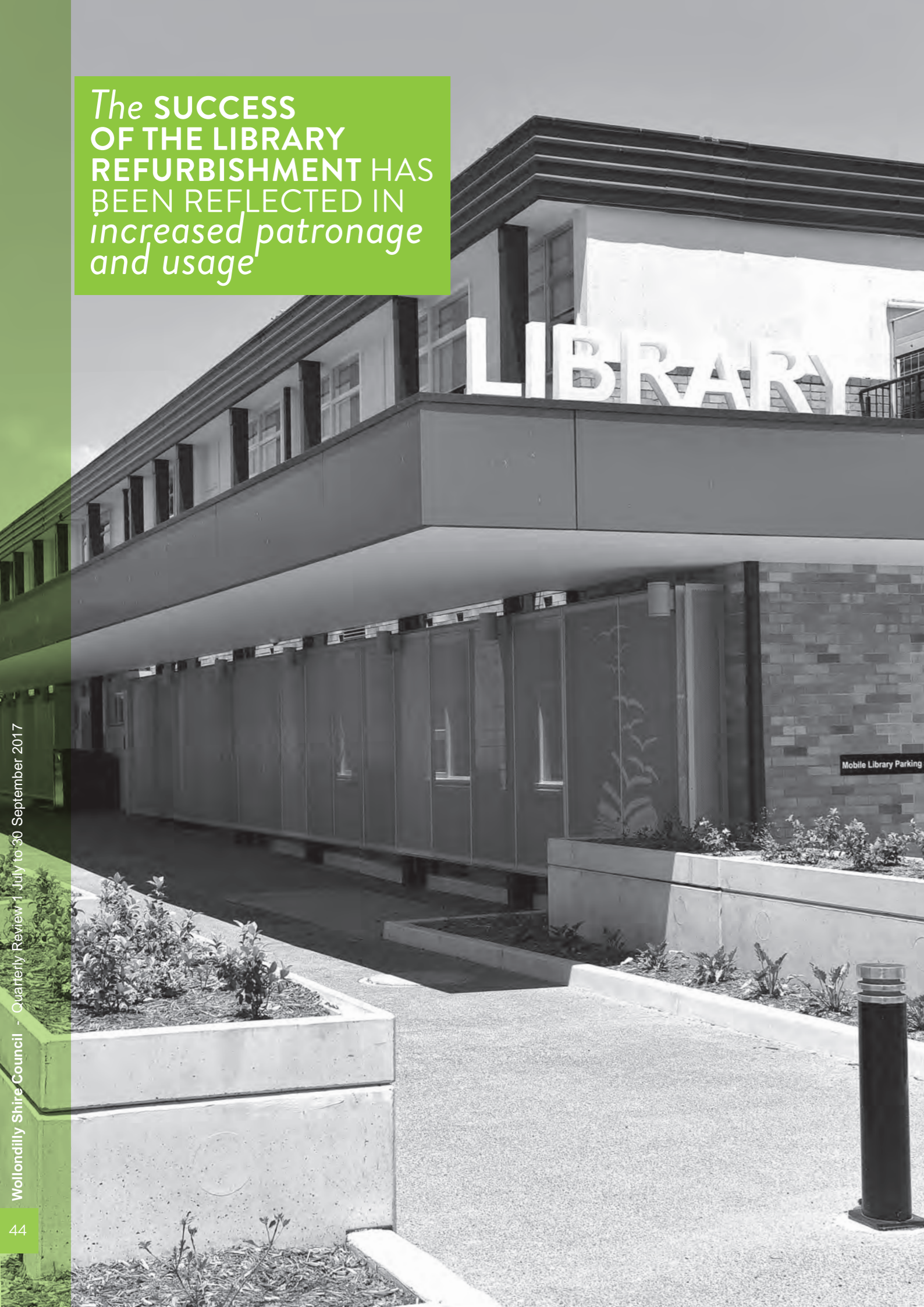
### Traffic Facilities (New)

	Status/timing	Estimate
Richardson Rd and Cedar Ck Rd Thirlmere- Guardrail	4th Quarter	15,000
Rockford Rd - 30 Mtrs Guardrail	4th Quarter	15,000
Mt Hercules Rd Razorback Causeway- Guardrail	4th Quarter	20,000
Remembrance Dr Bargo - Guardrail	4th Quarter	16,000
Glendiver Rd The Oaks Guardrail	4th Quarter	33,000
Mt Hercules Rd HN 585 - Guardrail	4th Quarter	36,000
Douglas Pk School Pedestrian refuge	2nd Quarter	50,000

### Traffic Facilities (Renewal)

	Status/timing	Estimate
Remembrance Dr Razorback - Guardrail	4th Quarter	4,600
Remembrance Dr Bargo Sth of Bargo River Bridge	4th Quarter	12,500
Remembrance Dr Bargo Guardrail from Carooloa Rd	Complete	50,656
Remembrance Dr Razorback - guard fence repairs	4th Quarter	8,750
Remembrance Dr Bargo - Guardrail opp Avon Dam Rd	4th Quarter	7,500
Barkers Lodge Rd Mowbray Park Guardrail repairs	4th Quarter	8,650
Silverdale Rd Wallacia - replace fence with guardrail	4th Quarter	15,000
Replacement of Handrails - Stonequarry Ck Bridge	Complete	58,674

The **SUCCESS** OF THE LIBRARY REFURBISHMENT HAS BEEN REFLECTED IN *increased patronage and usage*



## Open Space

### Open Space Projects (New)

	Status/timing	Estimate
Wilton Sportsground	4th Quarter	500,000
Picton Sportsground Bridge and linkages	Complete	265,000
Start Warragamba Civic Park Inclusive Play space	4th Quarter	1,150,000
Peppercorn Park - Mount Hunter- upgrade and maintenace to playground	Complete	33,040
Bargo Skate Park - Upgrade skate facility	4th Quarter	5,853
Tahmoor Tennis Courts - Resurfacing	Complete	3,850
New RV Friendly site at Warragamba	2nd Quarter	40,000
Water Filter Stations	3rd Quarter	25,000

### Open Space Projects (Renewal)

	Status/timing	Estimate
Demolish and Replace storage shed- Bargo Sportsground	Complete	60,000
Pump Track - Tahmoor Sportsground	Complete	27,000
Upgrade Drainage and Pathway at Thirlmere Sportsground	2nd Quarter	70,000
Replacement of Shelter at Picton Botanic Gardens	2nd Quarter	11,000
Replacement of Park shelter - Menangle	2nd Quarter	7,000
Waterboard Oval Warragamba- Replacement of Sprinkler System	2nd Quarter	30,000
Pedestrian bridges in Cubbitch Barta Reserve repairs and replacement	3rd Quarter	100,000
Footpath Reconstruction - RSL Memorial Park Picton	Complete	7,000

## Buildings

### Building Renewal Program (New)

	Status/timing	Estimate
Antil Park Fire Sprinkler	2nd Quarter	258,000

### Building Renewal Program (Renewal)

	Status/timing	Estimate
Stage 1 of Amenities strategy	4th Quarter	410,000
Shire Hall Renovations for Visitor Information Centre	Complete	14,000
Upgrade Pool chlorination system at WCLC	2nd Quarter	16,091
Replace Carpet - Administration Building	2nd Quarter	25,000
Willis Park Clubhouse upgrade	Ongoing	10,000
Fire Safety Up grade - Shire Hall	3rd Quarter	15,000
Fire Safety Up grade - Family Day Care Office	3rd Quarter	15,000
Aluminium walkway for administration building/plantroom	Complete	14,420
Administration Building - Renewal Work	Ongoing	84,569
Post Office Clock	Complete	42,500
Mt Hunter Community Centre shelter	Complete	10,275

### RFS Buildings

	Status/timing	Estimate
Bargo RFS Building - Design and Construct	3rd Quarter	1,365,000
Tahmoor Fire Station Building Renovations	Complete	8,959
Mt Hunter RFS- Hard Stand	2nd Quarter	45,000
Fire Control Centre Improvements	4th Quarter	30,000



[www.wollondilly.nsw.gov.au](http://www.wollondilly.nsw.gov.au)

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