

Wollondilly
Shire Council

ANNUAL REPORT



2022/23



Acknowledgement of Country*

Wollondilly Shire Council acknowledges the traditional custodians of the land in Wollondilly, the Dharawal and Gundungurra peoples.

We acknowledge the living culture and spiritual connections to the land for the Dharawal and Gundungurra people and all Aboriginal Nation Groups that may have connections to the area; and that Wollondilly is remarkably placed as the intersection of many tribal lands.

We recognise the traditional Custodians who have occupied and cared for this Country over countless generations and celebrate their continuing contributions to the Shire.

We also acknowledge and remember the Dharawal and Gundungurra peoples who were killed in the Appin Massacre on 17 April 1816.

**We acknowledge our continuing collaboration with the Tharawal Local Aboriginal Land Council*



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MAYOR'S MESSAGE

I would like to thank the Councillors, staff and community members for working alongside me for my first 18 months serving as Mayor of Wollondilly. I am so impressed to see the ongoing commitment of the team to delivering high quality services to the people of Wollondilly, as reflected in this Annual Report.

Wollondilly is truly a beautiful place to live, work and visit, and it was wonderful to see the Shire celebrated through our largest ever tourism campaign, Love the Dilly. The resulting increase in visitors has helped support our local businesses and create awareness of our towns and villages and what they have to offer.

It was great to hear that we were successful in our campaign against the raising of the Warragamba Dam Wall, with this proposal scrapped by the NSW Government this year. Our Shire is still facing some challenges however, and I have continued to advocate for the infrastructure we need to support the State-mandated growth areas and make sure we protect what makes our Shire unique. We need a solid commitment to health services, schools, public transport and basic infrastructure such as water and sewer in place to support new communities in the growth area. I am also advocating for a fair deal for our residents who will be affected by flight paths and other impacts of the new Western Sydney International Airport.

Getting the Shire's road network to reasonable standard continues to be a priority for myself and the Councillors, and the team has put in an outstanding effort this year to get on top of the damage caused by last year's severe storms. On top of delivering our largest ever Capital Works program, we have made the most of government funding to really get moving on heavy patching repairs right across the Shire.

Of course, we've also had a lot of fun this year, with events such as the Festival of Steam featuring the re-launched Huff n' Puff road race, Bloom, Illuminate, and the very popular Summerfest events held across the Shire's village.

We have achieved so much already, and I look forward to all that is ahead for Wollondilly.

Matt Gould
Mayor





EXECUTIVE

summary

MESSAGE FROM THE CEO

As we wrap up another massive year at Wollondilly Shire Council I am amazed to see how far we've come. We have continued to be guided by the key priorities identified by our residents as we worked towards making Wollondilly even better, together.

Council has successfully delivered the 2022/23 Transport Capital Works Program, the biggest program to date. Several large storm related grants were put towards roads and transport assets, including a Shire-wide heavy patching blitz which was made possible with \$9.5M road repair funding from the State Government's Regional and Local Roads Repair Program. We are continuing to advocate for increased support from the State Government to help us repair and maintain our extensive 870kms+ road network.

Council is also investing in other major infrastructure, including new community and sporting facilities right across the Shire to support the health and wellbeing of our communities. We have seen some fantastic projects completed this year, such as Birralee Park at Yanderra, the all abilities playground at Dudley Chesham Sportsground, The Oaks, and the impressive Tahmoor Sporting Complex Building. The Wollondilly Cultural Precinct is continuing to take shape: the completion of the amazing new Children's Services building has enabled the establishment of Council's first ever preschool in Picton's town centre, and construction is now under way on the state-of-the-art Performing Arts Centre.

We received national recognition for the Integrated Services Delivery Program at the 2022 Local Government Professionals National Federation Awards. Wollondilly was named the winner of the Innovative Management Initiative Award for our program which has implemented the world leading customer service and business automation tool, Salesforce. This will allow us to quickly, easily and cheaply digitise and automate the vast majority of our business.

Council has reaffirmed its commitment to provide the community with opportunities to be actively involved in the decision-making process, by striving to improve the way we communicate and engage through the adoption of our Community Engagement Strategy. A new fairer rate structure was adopted in May 2023, following community consultation.

With all of our executive team in place as part of a freshly implemented framework for Wollondilly Council, we are focused on creating a high-performance organisation that will provide excellence in service delivery to build a great future for our growing Shire as it moves into a new era.

Ben Taylor
Chief Executive Officer



OUR SENIOR LEADERSHIP TEAM



BEN TAYLOR
Chief Executive Officer



CAROLINE ARGENT
Director Shire Connections



MARTIN COOPER
Director Shire Futures

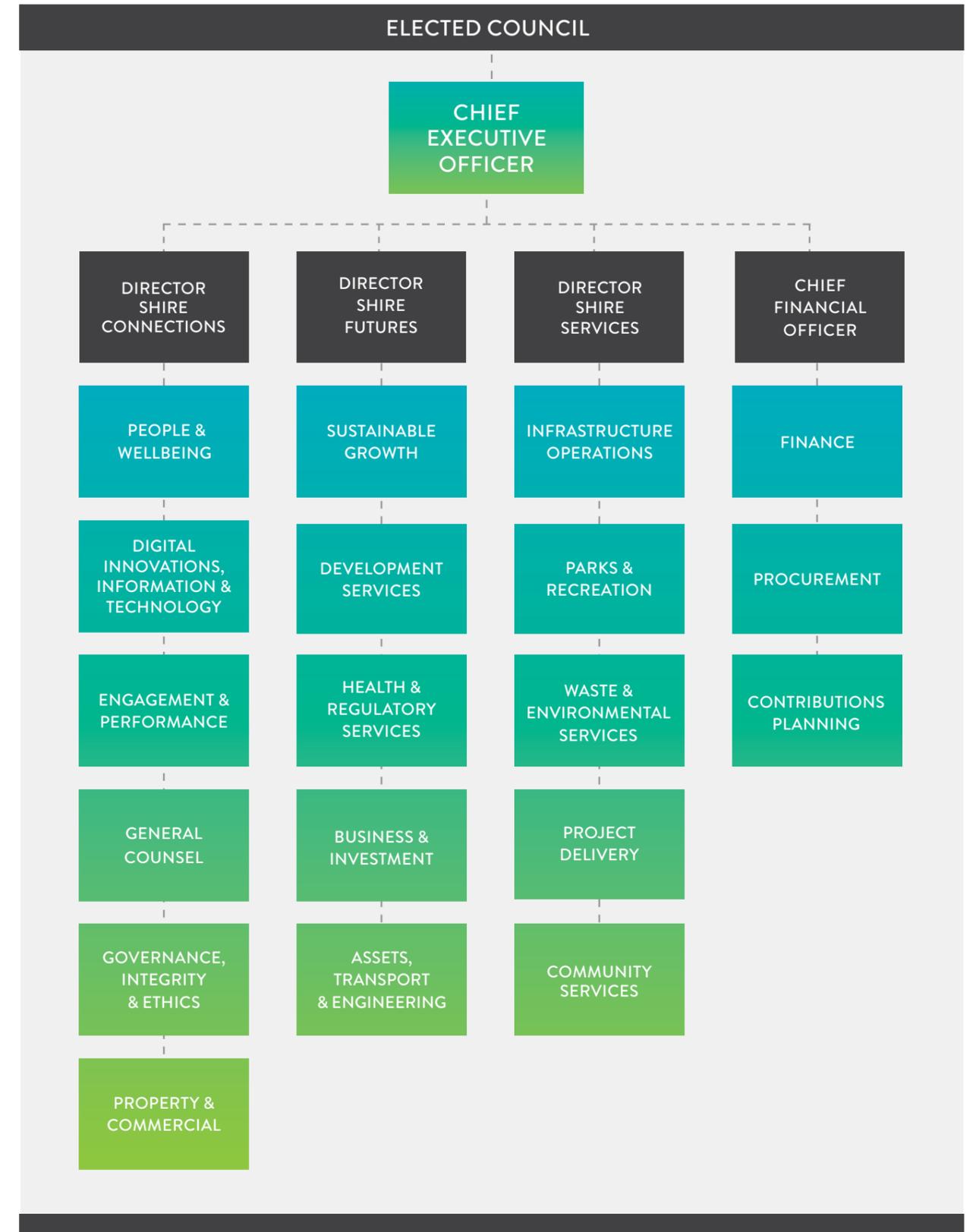


PETER BUCKLEY
Director Shire Services



ROB SEIDEL
Chief Financial Officer

ORGANISATIONAL STRUCTURE



PURPOSE OF THE ANNUAL REPORT

The Annual Report is a report to the community on the progress Council has made towards achieving the goals of our Community Strategic Plan, what has been achieved from the commitments of the Operational Plan, and how effective Council has been in delivering services to the community.

It forms an important part of the Integrated Planning and Reporting (IP&R) framework, a legislative requirement for all NSW councils under the *Local Government Act, 1993*.

Council decision making is guided by the Community Strategic Plan, which articulates the community's long-term vision for the Shire. The aspirations and objectives in the Community Strategic Plan inform the priority projects and actions in the four-year Delivery Program and yearly Operational Plans. They also guide Council's financial investment, workforce management and asset management through the Resourcing Strategy. Throughout the term, Council reports regularly on progress on the Delivery Program. This includes six monthly progress reports, annual reports and a State of the Shire report. For more information on these documents, please visit

wollondilly.nsw.gov.au/council/corporate-planning-and-reporting

2022/23
represents the
FIRST YEAR
of the
2022/23-2032/33
Community Strategic Plan
and
DELIVERY PROGRAM



INTEGRATED PLANNING AND REPORTING FRAMEWORK





6. MAJOR INFRASTRUCTURE AND NEW COMMUNITY / SPORTING FACILITIES

As our community grows, the demands on playgrounds, sportsgrounds and other community facilities will increase. These fundamental parts of our everyday community life need to be maintained and new facilities introduced to match growth.

5. COMMUNITY RESILIENCE

In the past four years, our community has experienced an extended period of drought, the devastating 2019/20 Green Wattle Creek Bushfire, further damage to businesses and road infrastructure caused by the 2020, 2021 and 2022 storm events, and a prolonged period of uncertainty due to the Covid-19 pandemic.

A top priority for Council is to create a resilient and prepared community to ensure we can withstand future events and recover quickly. Managing the impacts of these disasters requires sustainable financial decisions to be made within a complex environment, with many competing priorities and limited resources.



7. CUSTOMER EXPERIENCE AND CARE FOR COMMUNITY



Our community want a positive customer experience when dealing with Council. The desire for ongoing improvements to service delivery, alongside planning for growth, means organisational capability and enhancement is a key aspiration for both the community and Council administration.

8. SOUND FINANCIAL MANAGEMENT



Our community wants to see good value for money when paying their rates. This includes meeting service delivery expectations, understanding the direction of Council and hearing from Council regularly.



1. ROADS, ROADS, ROADS

A top priority for our community is improvement of the road network, including increasing the quality of road maintenance and resurfacing to improve safety. We are seeking support from the State to accelerate road infrastructure such as the Picton Bypass, a critical piece of infrastructure that will ease current and predicted traffic congestion issues as well as provide safer evacuation routes for residents during times of natural disasters.

We are also calling for some of our major roads such as Remembrance Drive and Silverdale Road to be reclassified as State roads so that their maintenance can be managed and funded by the NSW Government.

2. PRESERVING AND ENHANCING THE CHARACTER OF THE SHIRE WHILE SUSTAINABLY MANAGING GROWTH AND DEVELOPMENT

Our community wants to look after and enhance what is so special about Wollondilly, and welcomes growth that is planned and designed with respect to the unique neighbourhoods, heritage and landscape of our Shire.

We want to enhance what makes Wollondilly great and welcome new neighbourhoods that complement our existing towns and villages.



OUR PRIORITIES

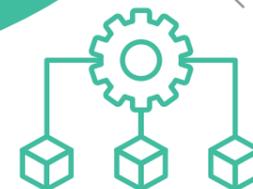
Through the MARKYT® Community Scorecard and previous community consultations, the community have defined our priorities as follows:



4. LOCAL JOBS, TOURISM, AGRIBUSINESS

Our community would like to see Wollondilly grow into a thriving prosperous economy. The Shire has significant economic growth potential through agriculture, new industrial and commercial employment land opportunities, tourism growth, a growing services and retail sector, and agritourism opportunities. We want to ensure economic and job opportunities are realised as the Western Parkland City is planned and developed, including opportunities that will flow from the aerotropolis.

3. VITAL INFRASTRUCTURE TO MEET THE NEEDS OF THE GROWING COMMUNITY



With forecast growth set to double, or potentially triple our current population, our community is concerned about poor planning at a State level leading to inadequate infrastructure and a lack of necessary services and facilities to support new developments. We need to ensure that the State Government plans for the Shire to deliver vital infrastructure including health, education, public transport, roads, community, recreation and telecommunications services.

PRIORITY AREA ACHIEVEMENTS

PRIORITY 1: ROADS, ROADS, ROADS

- Council welcomed \$3 million for road reconstruction as part of Round 9 of the NSW Government's Resources for Regions program for road repairs in Bargo, Appin, Menangle, Douglas Park and Oakdale; as well as drainage and irrigation at Gordon Lewis Oval in Appin, and an active transport connectivity and drainage project in Bargo and Yanderra.
- Mayor Matt Gould alongside Blue Mountains City Mayor and Hawkesbury City Mayor called on the State Government to urgently rethink its decision to exclude the three local government areas from the \$50 million Fixing Local Roads Pothole Repair Program. Through this strong advocacy for Wollondilly, Council will be eligible to apply for a share of State Government funding.
- Council renewed its urgent calls for the NSW Government to review and reclassify key regional roads to take ownership of major roads like Remembrance Driveway, Silverdale Road, Menangle Road and Montpelier Drive, allowing Council to focus its limited funds on local roads for local residents.
- \$9.5 million of road repair funding was received from the State Government's Regional and Local Roads Repair Program to help address flood damage across Wollondilly's road network.
- The 2022/23 Transport Capital Works Program, Council's biggest program to date, was successfully delivered. In fact, 150% of the original budgeted program was delivered as significant additional funds, including several large storm related grants, were allocated to roads and transport assets.
- The 2023/24 budget was adopted in June 2023, with over \$30 million for roads, including an additional pothole crew and an internal traffic control crew.

PRIORITY 2: PRESERVING AND ENHANCING THE CHARACTER OF THE SHIRE WHILE SUSTAINABLY MANAGING GROWTH AND DEVELOPMENT

- Council entered into a new partnership with the Foundation for National Parks and Wildlife (FNPW), to actively protect the Shire's unique flora and fauna so it can be enjoyed by generations to come. Through the partnership, Council hosted a Corporate Bush Care volunteer day with the Macquarie Group.
- Council adopted The Picton Parklands Plan of Management and Master Plan (including the Botanic Gardens); a 10+ year visionary document that will transform the area and provide significant benefits to the local community, sporting groups and facility users.
- Council voted to endorse the North Wilton Neighbourhood Plan No.1, after changes were made to the plan by the proponent in response to community and Council feedback. The Neighbourhood Plan has established a set of design and sustainability principles for the area aimed at achieving a 6-Star Green Star Communities rating; including adopting Water Sensitive Urban Design principles and mitigation against the urban heat island effect through enhanced tree canopy.
- Council welcomed the NSW Government announcement that plans for the raising of the Warragamba Dam Wall will not proceed.
- Council became a signatory to the NSW Public Space Charter, demonstrating commitment to best practices in creating and managing new, better and more active public spaces in Wollondilly.

PRIORITY 3: VITAL INFRASTRUCTURE TO MEET THE NEEDS OF THE GROWING COMMUNITY

- Council is part of the National Growth Areas Alliance (NGAA) and has called for a comprehensive national approach with all levels of government working together to address the unequal distribution of people, jobs, houses and infrastructure, in response to building most of Australia's new houses in the places with the least supporting infrastructure.
- While roads are the immediate top priority for Wollondilly, the community has also expressed a desire for Council to invest in major infrastructure, including new community and sporting facilities. Council is investing a total of \$45.8 million in capital works across the Shire this financial year, with a range of exciting projects to support the health and wellbeing of the community.
- Council welcomed \$2.5 million as part of Round 9 of the NSW Government's Resources for Regions program for three community projects in the Shire including the revitalisation of the Menangle School site.
- During the 2023 State elections Labor announced \$155 million of funding (state and federal) allocated to the Leppington and Glenfield business case – which includes the Bradfield to Macarthur extension of the Airport Metro line, which was welcomed by Council.
- Work continued on the Wollondilly Cultural Precinct with:
 - > Demolition of the Picton Rural Fire Service, Masonic Hall and Children's Services Cottage buildings
 - > The commencement of construction of the Wollondilly Performing Arts Centre
 - > The new Children's Service Building construction completed, and Wollondilly Library renovations completed.

PRIORITY 4: LOCAL JOBS, TOURISM AND AGRIBUSINESS

- We made changes to the Wollondilly Local Environmental Plan to make it easier to hold events such as destination weddings, overnight stays, functions and business conferences in rural land use zones thanks to changes to the local planning framework. This is a huge win for our community, particularly our rural land owners, and means our Shire is open even longer for business.
- We celebrated our local tradies' contribution to the region's economy for R U OK? Day. The construction industry is the largest employer in Wollondilly, so this was a great opportunity to acknowledge their input with a free breakfast, a place to catch up with each other and find out more about health and well-being services.
- Council launched its largest tourism campaign ever, extending the successful 'Love the Dilly' campaign to promote the Shire as a visitor destination to support economic recovery, thanks to \$600,000 funding from the State and Federal Governments' Bushfire Local Recovery Fund to support local job creation and community recovery.
- At the March 2023 Council meeting additional sites were adopted in an addendum to the Employment Land Strategy. Opening up additional sites will provide options for a diverse range of businesses and will potentially create attractive employment opportunities for residents.
- WorkLife was contracted to operate a new coworking space in the restored Picton Post Office building.
- The new Visitor Guide was launched, highlighting all the places to see and things to do in Wollondilly.
- Council's largest tourism campaign, Love the Dilly was wrapped up in June 2023. Key statistics from August 2022 to June 2023:
 - > 234,296 total website users
 - > 318,436 campaign video views
 - > 18,595,979 people reached through social media.



Wollondilly Library Opening, 2023

PRIORITY 5: COMMUNITY RESILIENCE

- In celebration of International Men's Day, Wollondilly Community Men's Sheds (WOLCOMS) officially launched and screened a short film: BLOKES. SHEDS. MATESHIP. The film showcased the diversity and inclusion of the local Men's Sheds of Wollondilly where blokes come together, share information and have a chat.
- Council was the proud host of the first ever BLOOM: Wollondilly Garden Expo and Plant Fair, held on Sunday 30 October under sunny skies at the Picton Botanic Gardens with over 2000 attendees.
- Upgrades of the Birralee Park, Yanderra playground were completed and an official opening held in March 2023.
- An all abilities playground at Dudley Chesham Sportsground, The Oaks was completed in June 2023.
- The Tahmoor sportsground building and surrounding landscaping and carparking was completed. The works were funded by Council, together with Federal and NSW Government, through the following grant programs:
 - > Western Sydney City Deal
 - > Greater Cities Sports Facility Fund
 - > Local Roads and Community Infrastructure
 - > Resources for Regions Round 8
- Council worked collaboratively with a range of government and community organisations to provide support to the local community and youth, following a tragic accident at Buxton. A series of free school holiday programs were delivered with specialist support services at each activity to provide information, referrals and resources to our young people.
- A diverse range of community led initiatives in the Shire received a boost through Council's 2022 Community Grants program. The funding was approved through the largest commitment for the last five years, with nearly \$50,000 shared between 42 successful applicants. The grants program provides funding towards projects, events and small capital purchases to support community organisations and groups operating within the Wollondilly LGA, for the benefit of local residents.
- Council's Mobile Recovery and Resilience Van was established to undertake community awareness activities across key locations within Wollondilly, focusing on preparedness and resilience awareness for the local community. The van is grant funded by the NSW Government Bushfire Community Recovery and Resilience Fund.
- The Community Recovery Hub Toolkit was finalised and distributed to key stakeholders and interested parties with training sessions scheduled for early 2023/24.

PRIORITY 6: MAJOR INFRASTRUCTURE AND NEW COMMUNITY / SPORTING FACILITIES

- Council welcomed progress on the planned interchange at Picton Road and the Hume Motorway, following the release of the preferred design option by the NSW Government. Picton Road is an important transport corridor linking the Greater Macarthur Growth area with the Illawarra Region and Sydney and is one of two major east-west links between the M1 Princes Motorway and M31 Hume Motorway.
- Wollondilly's Water Play Strategy will soon become a reality, thanks to \$840,000 of funding from Round 8 of the NSW Government Resources for Regions program. The construction of the small-scale water play facility at Barrallier Park, The Oaks is expected to be completed in late 2023.
- The Wollondilly Cultural Precinct has reached another major milestone with community members invited to take a look at the concept designs for Stage 2 of the project, including the new Village Green, Library and Government Services Building. We have made great progress with Stage 1, with the newly refurbished Shire Hall already in use, the construction of the Children's Services Building nearing completion, and the tender awarded for the Performing Arts Centre.
- Exciting news for the Buxton and wider community, the Telopea Park Youth Zone is now open for use. Council carried out community engagement for the project in 2021, encouraging students from Buxton Public School to provide feedback on what they would like to see in the Youth Zone. Council has included as many of these elements and ideas as possible to revitalise this open space.
- Upgrades of the Birralee Park, Yanderra playground were completed and an official opening held in March 2023.
- An all abilities playground at Dudley Chesham Sportsground, The Oaks was completed in June 2023.
- The Tahmoor sportsground building and surrounding landscaping and carparking was completed. The works were funded by Council, together with Federal and NSW Government, through the following grant programs:
 - > Western Sydney City Deal
 - > Greater Cities Sports Facility Fund
 - > Local Roads and Community Infrastructure
 - > Resources for Regions Round 8



PRIORITY 7: CUSTOMER EXPERIENCE AND CARE FOR THE COMMUNITY

- Council endorsed its Disability Inclusion Action Plan (DIAP) 2022-2026 to ensure a more inclusive and accessible place to live and work for people with disability and their carers to be involved fully in community life.
- After two years of cancellations due to Covid-19, Council hosted its popular Dilly Doggy Day Out. The community event was held in August at Picton Sportsground off-leash dog area on Fairleys Road, for local families and animal lovers, featuring stalls with a variety of pet products and services, demonstrations and competitions.
- Council moved forward on a new contract for the management and operation of its swimming pools, going through a detailed tender process to ensure the best outcome could be achieved for the community. Council awarding the contract to Belgravia Health and Leisure Group Pty Ltd, following an open and competitive tender process including independent financial assessment.
 - Council has received national recognition for its Integrated Services Delivery Program at the 2022 Local Government Professionals National Federation Awards. Wollondilly was named the winner of the Innovative Management Initiative Award for the program which has revolutionised and will continue to improve Council's customer service, service delivery and business efficiency. The project has implemented the world leading customer service and business automation tool, Salesforce, that will allow the organisation to quickly, easily and cheaply digitise and automate the vast majority of its business.
- Council endorsed a Sustainability Policy at the March 2023 Council meeting. The Policy provides the blueprint for successful incorporation of sustainability into all elements of Council business including decision making, processes and operations; as well as providing support to the local community, businesses and other stakeholders in transitioning to more sustainable practices
- The annual community survey was undertaken in June 2023 by an independent research organisation. The results will provide feedback on areas such as service delivery and communication.

Dilly Doggy Day Out, 2022

- The following awards and recognition were received during the reporting period:

NSW Local Government Excellence Awards

- Highly Commended: Customer Experience for Wollondilly Library. The nomination highlighted how the library improved accessibility to its service despite disruptions, delivering additional opening hours within existing budget and providing targeted outreach programs.
- Finalist: Partnerships and Collaboration for Paint the Town delivered together with Southern Tablelands Arts.
- Finalist: Special Project Initiative Population Under 150,000 for Staff Intranet Redevelopment.

Top Tourism Town Awards

- Judges Commendation Award for Picton and Surrounds nomination showcasing Wollondilly Shire.

National Growth Areas Alliance (NGAA) Awards

- Commendation: Research and Practice for development of a Social and Health Impact Assessment Framework.

2023 Sports Foyer NSW Community Sports Award

- Finalist: Local Council of the Year for the Tahmoor District Sporting Complex Masterplan.

PRIORITY 8: SOUND FINANCIAL MANAGEMENT

- The Integrated Services Delivery Program has built the infrastructure that will allow us to continue to improve customer service and save many millions in efficiencies through digitisation and automation. The program so far accumulated annual savings of \$576,000 for an annual fixed cost of \$140,000. We have only just begun to realise the enormous potential that has been created.
- Council has reaffirmed its commitment to give the community opportunities to be actively involved in the decision-making process, by striving to improve the way we communicate and engage through the adoption of its Community Engagement Strategy.
- Council now has all of its executive team in place as part of a freshly implemented framework for the organisation, following the establishment of a newly elected Council in December 2021. The new team is focussed on creating a high-performance organisation that will provide excellence in service delivery and build a great future for the growing Shire as it moves into a new era.
- A new, fairer rate structure was adopted in May 2023, following community consultation.
- The 2023/24 Draft Operational Plan was publicly exhibited in May 2023 for community feedback and adopted at the June 2023 Council meeting.
- Savings generated through a strategy to minimise disposal costs for spoil material generated from roadworks was considered in a report to the April 2023 Council Meeting. The strategy to reduce, recycle and dispose has generated savings of over \$31 million dollars over the past three years, when compared to the cost of commercial landfill disposal.



OVERVIEW:

WOLLONDILLY

at a glance

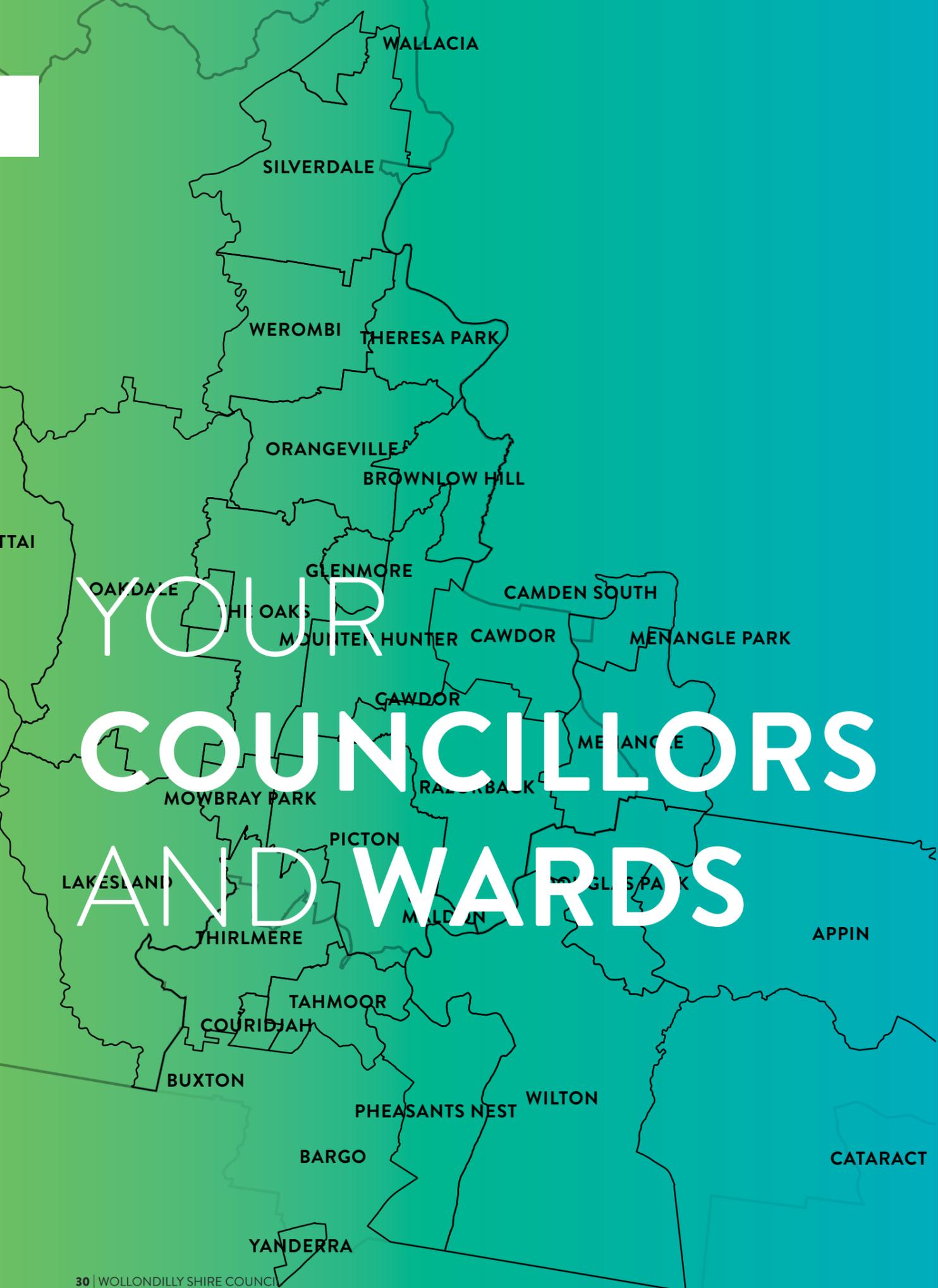


OUR VISION

MAKING

Wollondilly

EVEN BETTER
TOGETHER



YOUR COUNCILLORS AND WARDS

COUNCILLORS



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Our Wards

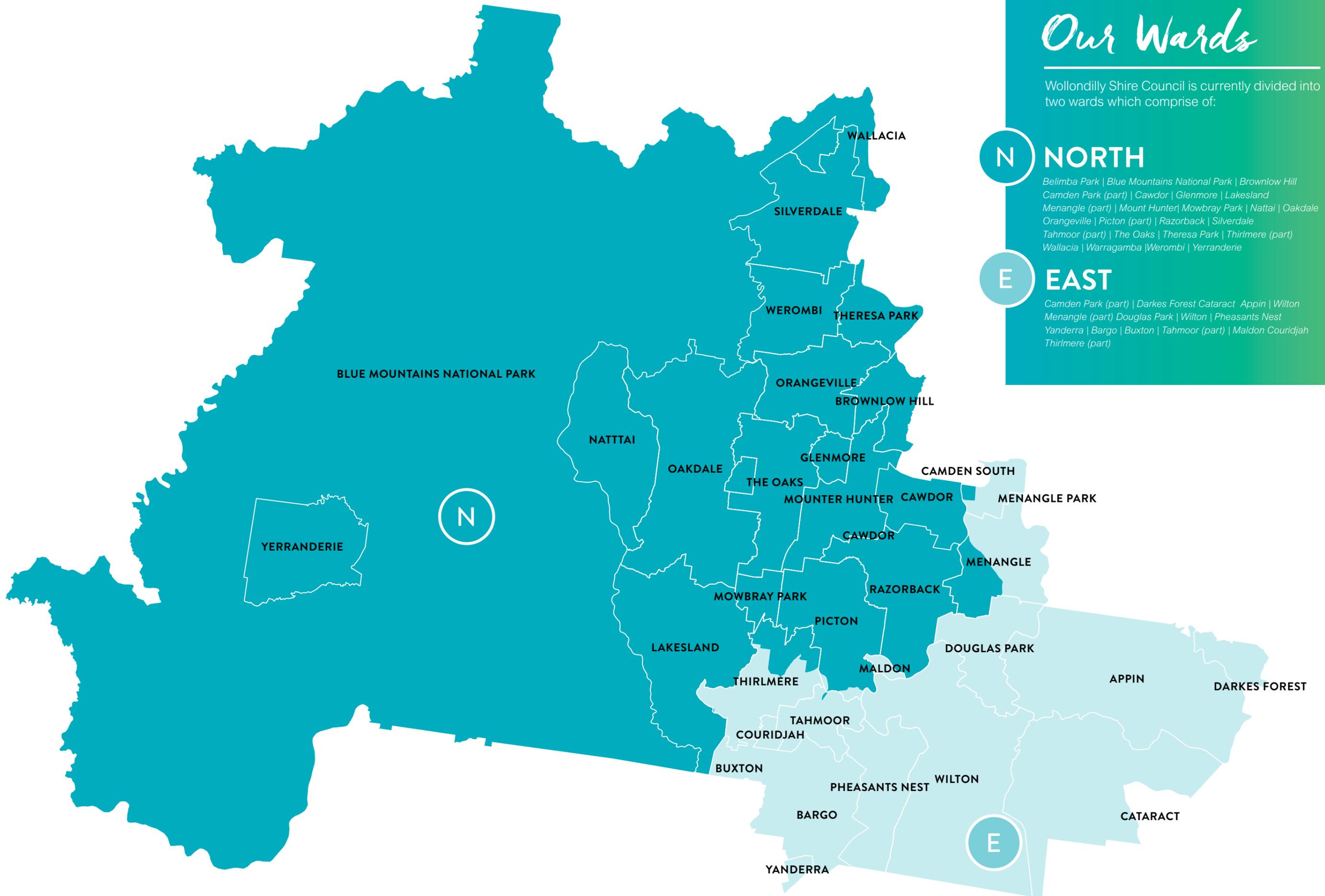
Wollondilly Shire Council is currently divided into two wards which comprise of:

N NORTH

*Belimba Park | Blue Mountains National Park | Brownlow Hill
Camden Park (part) | Cawdor | Glenmore | Lakesland
Menangle (part) | Mount Hunter | Mowbray Park | Nattai | Oakdale
Orangeville | Picton (part) | Razorback | Silverdale
Tahmoor (part) | The Oaks | Theresa Park | Thirlmere (part)
Wallacia | Warragamba | Werombi | Yerranderie*

E EAST

*Camden Park (part) | Darkes Forest Cataract Appin | Wilton
Menangle (part) | Douglas Park | Wilton | Pheasants Nest
Yanderra | Bargo | Buxton | Tahmoor (part) | Maldon Couridjah
Thirlmere (part)*



OUR YEAR IN A SNAPSHOT

OPENING OF
TELOPEA PARK
YOUTH ZONE



LAUNCH OF
BLOOM GARDEN EXPO
& PLANT FAIR



STATE FUNDING
\$3M FOR ROAD
RECONSTRUCTION



EVENT
THIRLMERE FESTIVAL
OF STEAM



SOD TURNING
FOR NEW PERFORMING
ARTS CENTRE



JULY &
AUGUST

SEPTEMBER

OCTOBER

NOVEMBER

DECEMBER

JANUARY

FEBRUARY
& MARCH

APRIL

MAY

JUNE



PUBLIC EXHIBITION
DRAFT COMMUNITY
ENGAGEMENT STRATEGY



SHORT FILM LAUNCH
BLOKES. SHEDS. MATESHIP.
LOCAL MENS SHEDS



CELEBRATING
THE BEACH BUS'
10TH YEAR OF SERVICE



ADOPTED
SUSTAINABILITY
POLICY



CHARITY EVENT
MAYOR'S
CHARITY NIGHT



Progress on
DELIVERY
PROGRAM
&
OPERATIONAL
PLAN

PEOPLE



Highlights

Council is host to a series of eight free community 'SUMMER FEST' events across the Shire each with events featuring amusement rides, an outdoor movie screening, food stalls and performances by local musicians.



THE MAYOR'S CHARITY EVENT
"Welcome to the Carnival"



\$20,000

raised for the Kids of Macarthur Health Foundation and the Mayoral Relief Fund.

Council continues to strive to make Wollondilly an inclusive place to live, work and visit by providing equal opportunity for people with disability to participate in all aspects of community life by actively delivering on the **DISABILITY INCLUSION ACTION PLAN 2022 – 2026**



Council's community bus model was reviewed, which enabled the existing 21-seater vehicle to be decommissioned and donated to a local organisation, following an expression of interest process.



APRIL 2023

Opening of the Children's Services Building was celebrated, together with the opening of the renovated top floor of the Wollondilly Library.



WOMEN *in Sport*

Female Friendly COMMUNITY SPORT FACILITIES & LIGHTING UPGRADES

\$400,000

Grant for Upgrade floodlighting on Douglas Park sportsground, and new tennis court plus floodlighting to service both tennis courts. *Planned completion June 2024.*



\$200,000

Female Friendly COMMUNITY SPORT FACILITIES

Grant for upgrade of existing lighting at Wollondilly Knights Senior Australian Football Club.

ONLINE TRACKING OF FEMALE PARTICIPANTS IN SPORT HAS COMMENCED

with additional fields added to our booking system to capture the female participation numbers in sports.



NEW TAHMOOR DISTRICT SPORTING COMPLEX FACILITY

built to demonstrate gender all-inclusiveness and accessibility needs.



2023/24 WOLLONDILLY SPORTS & RECREATION STRATEGY 2023/24 TO INCLUDE:

1. An audit of existing facilities to track how gender all-inclusiveness and accessibility needs are being met, as well as how future facilities can address this goal
2. A Women's Safety Charter for all renewal and development of facilities and open spaces.

Recent projects for **Picton Sportsground Multipurpose Amenities Facility** and **Dudley Chesham Sportsground Multipurpose Facility** have been prepared based on gender inclusivity and universal access.



STRATEGIC Measures

139

SWIMMING POOL
BARRIER COMPLIANCE
CERTIFICATES ISSUED

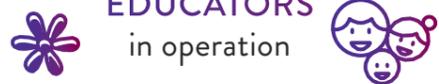
in accordance with
Council schedule



10

FAMILY DAY CARE
EDUCATORS

in operation



80

Enrolments
in Year Round Care



55

Enrolments
in Pre-school



76%

Community Satisfaction

WITH ANIMAL MANAGEMENT



19,566

Library Members



71%

74 food shops received
5 STAR & 44 food
shops received
4 STAR "Scores on
Doors" certificates



294

Incidents
investigated under
Regional Illegal
Dumping Program

100%



Proportion of commercial
premises inspections
completed for health
regulation purposes/Public
health inspections



STABLE
CRIME RATES
IN THE SHIRE

NSW Bureau Of
Crime Statistics annual
Report (BOCSAR)

22,677

TOTAL ANNUAL
LIBRARY VISITS
(physical visits to main library
plus mobile libraries)



16

SCHOOL ZONES
PATROLLED PER
MONTH DURING
SCHOOL TERM



20,000

ATTENDANCE AT OUR
TWO KEY EVENTS
(Illuminate and
The Festival of Steam)

(Illuminate not held in 22/23 period)



Inspection Programs



- 27 Inspections Skin Penetration
- 10 Inspections Public Swimming Pools (water quality)
- 1 Inspection Caravan Parks
- 29 Inspections Cooling Towers
- 11 Risk Management Plans received
- 17 External Audits received



100%



On Site Sewerage Management Services and monitoring of all Licenses to Operate - respond to complaints and proactively investigate issues.

14

Number of abandoned or unauthorised items impounded (vehicles, signage, other articles)



Thirlmere Festival of Steam 2022

SUCCESSFUL GRANTS



SPORTSFIELD
REJUVENATION
PROGRAM

Appin Park
\$165,792

CHILDREN & YOUNG
PEOPLE WELLBEING
RECOVERY INITIATIVE

Music 🎵
Wellbeing
Programs

🎵 *for* 🗣️
Children
\$10,030



MULTI-SPORT
COMMUNITY FACILITY

Implementation
OF THE
TAHMOOR DISTRICT
SPORTING COMPLEX
MASTERPLAN

\$2,076,116



2023 NAIDOC
LOCAL GRANTS

Elders Indigenous
EDUCATION
FOR CHILDREN

\$1,000

SPORTSFIELD
REJUVENATION
PROGRAM

Willis Park
\$240,964



SPORTSFIELD
REJUVENATION
PROGRAM

Douglas Park
\$235,920



22/23 ORGANISATIONS & LOCAL
GOVERNMENT AUTHORITIES
FUNDING ROUND

Wollondilly Library
COMMUNITY MEMORY PLACE

\$59,926



YOUTH
OPPORTUNITIES
PROGRAM

Women in Trade
ENGAGING YOUNG
WOMEN IN
NON-TRADITIONAL
TRADES

\$49,684



AUSTRALIA DAY
COMMUNITY EVENTS
2023 GRANTS PROGRAM

2023
Australia Day
Celebrations

AT PICTON BOTANIC GARDENS

\$20,765



NSW SENIORS FESTIVAL GRANT

Seniors Festival
AT WOLLONDILLY LIBRARY

\$911

ENVIRONMENT



Highlights



MOBILE RECOVERY & RESILIENCE VAN

will be on the road soon to provide **immediate outreach and support to Shire residents and local businesses.**



Highly Commended Award

IN THE WASTE MINIMISATION CATEGORY
AT THE SUSTAINABLE CITIES AWARDS



by Keep Australia Beautiful for **diversion from landfill** at Council's two largest events for 2022, **Illuminate Festival** and **Thirlmere Steam Festival.**



Bushcare COMMUNITY DAYS

held at **Stonequarry Creek, Picton** as well as **corporate bush regeneration volunteers** from **Mirvac** who undertook work in partnership with the **Foundation for National Parks and Wildlife.**



March 2023 WILDLIFE FIRST AID COURSE & OPEN DAY

held by The Robin Davies Wollondilly Community Nursery



MARCH 2023

856 CARS

visited the **HOUSEHOLD CHEMICAL CLEANOUT EVENT** making it the **highest attended Wollondilly Shire event.**



Highlights

**GRANT FOR
\$100,000**

**UNSW SOCIAL COHESION
GRANTS UNSUNG
HERO'S INNOVATION IN
VOLUNTEERING**

Training for Volunteers
& Community Leaders,
Creation of
A Volunteer Register,
Roll out of the
Recovery Hub Toolkit



**FNPW BUSHFIRE
RECOVERY RESTORATION
GRANT - ROUND 3**

**Bargo River
BUSHFIRE RESTORATION**

\$15,000



Community Recovery Event, Bargo

STRATEGIC Measures

**NO NET LOSS OF
Koala Habitat**



(2022/23 data not yet available)



Increased understanding
of Council's Water Sensitive Urban
Design expectations amongst the
community and developers

(2022/23 data not yet available)

**Monitoring of
Wildlife Protection Areas
for straying cats**

(Monthly as staffing availability permits)



**PROPORTION OF WEED
MANAGEMENT OUTCOMES
DELIVERED BY PROPERTY OWNER**

(% of agreed management
outcomes delivered annually)

(2022/23 data not yet available)



**30,000 plants
GIVEN AWAY TO THE
community**

(2022/23 estimated figure)

**CO2 emissions and/or
energy cost in
Council's operations**

(2022/23 data not yet available)



**36% MONTHLY OF DOMESTIC WASTE
DIVERTED FROM LANDFILL**



PLACE & LANDSCAPE

Highlights

DUDLEY CHESHAM SPORTSGROUND ALL ABILITIES PLAY SPACE, THE OAKS

As part of the Dudley Chesham Sportsground Masterplan, a **new all abilities play space** is close to completion and is now ready for use.



Installation of **SHADE SAIL STRUCTURES**

across the Shire including Warragamba, Tahmoor, Bargo, Oakdale, Buxton, The Oaks and Douglas Park.

Feedback was sought on the **first Neighbourhood Plan** for **South East Wilton Precinct**, also known as **WILTON GREENS**



12

TRANSFORMATIONAL PROJECTS received **WestInvest allocation**



Official hand over OF THE RFS BUILDING AT VICTORIA PARK, PICTON TO THE RFS

WE CELEBRATED THE
200TH
Anniversary
OF PICTON, TAHMOOR & BARGO

3 Successful grant applications for Active Transport Funding

have been received to **improve pedestrian safety** by providing **vital footpath links** on **Brundah Road, Taylors Road and Menangle Street** with works due to commence on **Brundah Road footpath** in early 2023.



Highlights

Grant for
\$525,000

REPAIR PROGRAM FUNDING

Increase to approved repair funding for Argyle Street, Picton and West Parade, Bargo



Grant for
\$9M

REGIONAL AND LOCAL ROAD REPAIR PROGRAM

Road repairs, corrective maintenance and repair of potholes



Council's Grounds Maintenance, Picton

STRATEGIC Measures

150%

Proportion of annual scheduled road renewal works completed on time



2,283 METRES

The amount of new cycle-ways and footpaths being provided (excluding new development areas)



0.8%

% of workforce travelling to work via public transport (bus and train)

(2021 data)

80%

PARKS, OPEN SPACE & RESERVES MOWN & SERVICED

in accordance with adopted service standards



64%

BINGARA GORGE

7%

WILTON SOUTH EAST

Key infrastructure elements delivered in the **Wilton Growth Area** in accordance with Contributions Plans

2.11

Road Pavement Condition Index (PCI) improvement

Housing growth on track in relation to Council's housing strategy targets

(2022/23 data not yet available)



NET LOSS OF 151 TREES
INCREASE IN NET NUMBER OF TREES IN COUNCIL'S AREAS OF CONTROL
(private tree removal approvals and Council's tree removals offset by new planting)



Increased housing diversity/housing typology (proportion of housing stock that is medium density)

(2022/23 data not yet available)

SUCCESSFUL GRANTS



THE OAKS HALL
REFURBISHMENT OF THE
EXISTING HALL
\$500,000



DUDLEY CHESHAM MASTER PLAN
STAGE 1 - CONSTRUCTION OF NEW
CLUBHOUSE / COMMUNITY
FACILITY AT DUDLEY CHESHAM
SPORTSGROUND **\$5.2M**

\$1.7M
**OAKDALE HALL
UPGRADE**
DEMO OF EXISTING
BUILDING
CONSTRUCTION OF
NEW BUILDING &
USER CAR PARK



\$1.8M
APPIN PARK MASTER PLAN
STAGE 3 - EXTENSION TO
EXISTING CLUBHOUSE FOR
COMMUNITY SPACE

WestInvest
WESTINVEST
Community Project Grants
LOCAL GOVERNMENT
ALLOCATION



\$3.5M
**WOLLONDILLY
PERFORMING
ARTS CENTRE**



\$1M
**ROAD UPGRADES,
BARGO**
RAILSIDE DRIVE,
MAIN STREET
370m of formalised parking &
improved street drainage

\$1.4M
**WARRAGAMBA
MASTER PLAN**

STAGE 1.1 -
4 NEW NETBALL COURTS



\$3.5M
**THIRLMERE HALL
UPGRADE**

DEMO OF EXISTING BUILDING
CONSTRUCTION OF NEW
BUILDING & USER CAR PARK



\$2.7M
**FOOTPATH &
SHARED PATH
PROGRAM**

FIT OUT OF THE
MAIN THEATRE ROOM
WITH RIGGING
AND TENSION

ECONOMY



Pietro Restaurant, Warragamba
56 | WOLLONDILLY SHIRE COUNCIL

Highlights



LAUNCH OF THE LOVE THE DILLY CAMPAIGN



Supporting LOCAL BUSINESS & TOURISM

Continue to support, connect and promote local business and tourism through **Business Wollondilly** and **Visit Wollondilly**.

VISIT **Wollondilly** **BUSINESS** **Wollondilly**



new EVENT
'OWLOWEEN'
held in partnership with the Australian Wildlife Sanctuary

\$5,000 Grant



for **SMALL BUSINESS MONTH 2022** in collaboration with **Wollondilly Women in Business** to deliver the **VERY DILLY BUSINESS CHRISTMAS EVENT**

Co-working space

Building works are substantially complete for the **Smart Hub** to enable co-working space located in the Old Post Office, Picton.



COMMENCED LIGHT UP PICTON PROJECT

The project to install fairy lights in the London Plane trees at the southern end of Argyle Street, Picton is grant funded by the Federal Government Building Better Regions Fund.

STRATEGIC Measures

7,202
PEOPLE
FOLLOWING OUR
VISIT WOLLONDILLY
SOCIAL PLATFORMS
(facebook & Instagram)

80% INCREASE
in followers



1,415
Business Wollondilly
SUBSCRIBERS

24% INCREASE in subscribers

Annual number of visitor nights in
Wollondilly (1 room occupied for 1
night = 1) (2022/23 data not yet available)



THE SHIRE'S JOBS TO
WORKFORCE RATIO

0.53

(21/22 figure most recent available)

19,000
AVERAGE MONTHLY
VISITORS TO
COUNCIL'S MAIN
TOURISM WEBSITE
VISIT WOLLONDILLY



310% INCREASE
in subscribers



383.6

HECTARES

Total area of land designated
as an employment zone

62 Annual number of
businesses provided
with planning pathway
support/advice.



317 TOTAL NUMBER OF BUSINESSES
CATEGORISED AS AGRICULTURE
(note this includes forestry and fishing)



Annual number of day trip
visitors to Wollondilly
(Data not yet available)





PERFORMANCE

Highlights


84 Members
of the Wollondilly community became Australian citizens at Citizenship Ceremonies held during the reporting period.


COUNCIL RECEIVED AN 
Innovative Management INITIATIVE AWARD
at the 2022 Local Government Professionals National Federation Award for Council's Integrated Service Delivery Program.

COUNCIL WAS SHORTLISTED FOR 2022 WORK HEALTH AND SAFETY CHAMPION FOR CATEGORY 1:

Outstanding solution to work health and safety risk, large business (government) for Council's waste compactor and new bin roll.



COMMUNITY News

is delivered to every home address in the Shire each quarter, reaching well over 75% of households.

Sustainability POLICY

Council adopted a Sustainability Policy at the March 2023 Council meeting, following public exhibition for community feedback in late 2022. The Policy provides a blueprint for the incorporation of sustainability into all elements of Council's future business, including its decision making, processes and operations.

Employee Engagement SURVEY RESULTS 2022

HIGH STAFF ENGAGEMENT AND A POSITIVE ORGANISATIONAL CULTURE RESULTS were reported to Council in March 2023, following an independent employee engagement survey carried out in November 2022. The results show a culture of increasing trust, job satisfaction and advocacy within the organisation. This places Wollondilly in the top 10% of Councils when compared to our Local Government benchmark.

STRATEGIC Measures

20,300

People following Council's main Facebook page



7.27%

INFRASTRUCTURE BACKLOG RATIO



34 SECONDS
AVERAGE ANSWER TIME

Contact Centre calls answered within 20 seconds



73%

COMMUNITY SATISFACTION WITH COUNCIL'S LEADERSHIP

(at least somewhat satisfied)

111%

Proportion of annual adopted/budgeted Capital Works Program successfully delivered



71% Level of employee "engagement"



20,583

Number of average monthly visitors to Council's main Website



2,019

Your Say Wollondilly REGISTRATIONS

75%+

Proportion of the community reached by our various communication channels



1,767 E-NEWS SUBSCRIBERS

WOLLONDILLY eNews

27 days

Net median time for determination of development applications



1.38

Unrestricted Current Ratio



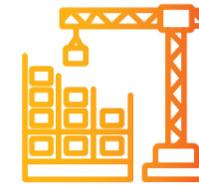
6.32

Debt Service Cover Ratio



Customer Service SATISFACTION

(2022/23 data not yet available)



104.45%

BUILDINGS & INFRASTRUCTURE RENEWALS RATIO



5.85%

Rates and Annual Charges Outstanding



SERVICE QUALITY COMPLAINTS

(2022/23 data not yet available)



WSC Staff Wellbeing Netball

Community Satisfaction 2023 SURVEY

ABOUT THE SURVEY

In June 2023, Council commissioned an independent Community Satisfaction Survey which was undertaken by Micromex Research via a random telephone survey with 401 residents living in the Wollondilly local government area.

The survey is a way that Council gathers direct feedback and data from the community to help;

- Understand and identify community priorities for Wollondilly Shire Council
- Identify the community's overall level of satisfaction with Council performance
- Assess and establish the community's priorities and satisfaction in relation to Council activities, services, and facilities
- Determine community priorities for the future of the LGA

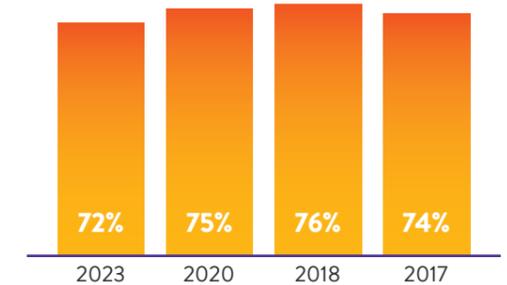
KEY FOCUS AREAS

Overall levels of community satisfaction with Council have stayed stable at 72%.

The results do not show any statistically significant shift since previous survey results.



YEAR ON YEAR TREND % rated at least somewhat satisfied



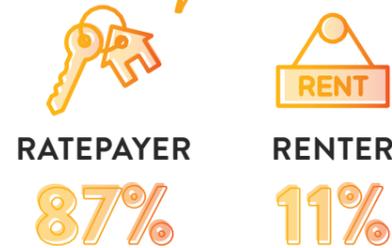
COMMUNITY REPRESENTATION

Respondents were selected by means of a computer based random selection process using Australian marketing lists and a Unipolar Scale of 1 to 5 was used in all rating questions, where 1 was the lowest importance or satisfaction and 5 the highest importance or satisfaction.

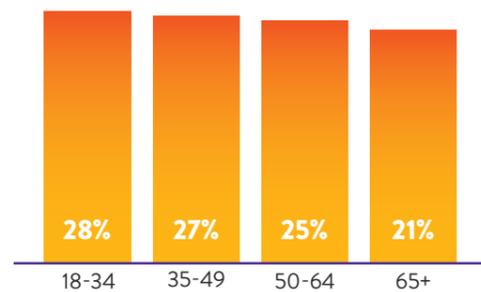
Gender



Rate Payer STATUS



Age



KEY FINDINGS FROM THE SURVEY



7. COUNCILLORS

To focus on collaborative decision making, ensuring strong governance and their ambassadorial role for the community and Council.

8. SERVICE DELIVERY

A commitment to reviewing and improving performance across all facets of Council service delivery.

6. COMMUNITY ENGAGEMENT

To maximise opportunities for the community to feel they have a voice, are being listened to and that their input makes a difference.

5. CUSTOMER EXPERIENCE

A major focus of improvement across our whole business to lift the standard of customer service.

4. PLANNING & DEVELOPMENT

Having a very clear focus for growth and development in our state-led growth centres, while securing vital infrastructure for our community and protecting our existing towns, villages and rural lands.

3. RECREATION & SPORTING FACILITIES

Investing in new and updated facilities and infrastructure across the Shire.

1. ROADS

Continued significant investment to repair our road network that has suffered from recent natural disasters and previous underinvestment.

2. TOWNS/VILLAGES & COMMUNITY BUILDINGS

Planning and delivering a Shire-wide renewal program to invest in repairs and upgrades in our beautiful towns and villages.





SAVINGS, PRODUCTIVITY IMPROVEMENTS & EFFICIENCIES

- Our new library website was launched to improve usability, experience and participation.
- Our cyber security maturity has improved placing Wollondilly among the top councils in NSW with further improvements ongoing.
- Our strategy to minimise disposal costs for spoil material generated from roadworks has already generated millions of dollars in savings. Its strategy of reduction, recycling and disposal has generated savings of over \$31 million dollars over the past three years when compared with commercial landfill disposal.
- We have delivered a significant reform to our rating system that makes it fairer for all our residents and sets us up for the growth ahead.
- We completed a review of our community transport service and now fund third-party providers directly so that community groups can use this service rather than using a Council-owned bus. This change option came out on top in terms of financial implications, efficiencies, vehicle reliability and staff and community safety.
- Our Integrated Services Delivery Program has modernised our online booking services to customers, a customer portal has been established to allow online payment and facilities bookings, along with reporting of issues, requests for service and complaints.
- A new organisational framework has been implemented.
- A Human Resources business partnering framework has been embedded, adding value to the organisation.
- A review of Council's Performance Management System was undertaken with improvements to be implemented in the 2023 cycle.
- A Continuous Improvement Framework has been endorsed, providing a strategic approach to the how? what? and why? of service delivery and is an important first step in establishing our approach to, and roll-out of, service reviews and ongoing service delivery management.
- Council's Business Enhancement Plan was reviewed to include 34 focused actions, setting and communicating a clear pathway to be a high performing Council for our growing and changing communities.
- A dedicated Business Improvement Officer was appointed as an important first step in establishing our approach to, and roll-out of, formal service reviews.
- A dedicated Grants Officer was appointed to improve efficiency and effectiveness in obtaining and administering grants that align with our strategic priorities.
- A grants management framework has been developed that includes a central grants register, grant deliberation form and checklist to ensure strategic alignment of grant applications, provide internal oversight and support staff. The grants register will provide efficiencies by facilitating timely grant management and internal enquiries as well as improving financial reporting processes.
- Implementation of a "Centre Led" procurement function at Council is underway and will deliver significant process efficiencies and cost savings.



STATUTORY *Information*

DISABILITY INCLUSION ACTION PLAN 2022 - 2026

Council is committed to making Wollondilly an inclusive place to live, work and visit, ensuring we provide equal opportunity for people living with disability to meaningfully participate in community life. Our Disability Inclusion Action Plan (DIAP) is shaped by real-life experiences of people living with disability and sets out what we will do to support inclusion of all people in our community.

The DIAP was developed following extensive engagement with our community to ensure the proposed actions reflect what is important. The DIAP will assist us to meet requirements for local government in the *NSW Disability Inclusion Act 2014*. This report provides a summary of what we achieved in 2022-2023 financial year.

OUR PLAN HAS 62 ACTIONS ACROSS FOUR FOCUS AREAS

1. Creating liveable communities
2. Promoting positive attitudes and behaviours
3. Improving our systems and processes
4. Supporting access to meaningful employment

ANNUAL PROGRESS

| Completed actions | Actions in progress/ongoing | Actions not commenced |
|-------------------|-----------------------------|-----------------------|
| 8 | 45 | 9 |



Highlights 2022-2023



LIVEABLE COMMUNITIES

A wide variety of projects aimed at enhancing accessibility and inclusivity in the built environment for people living with disability have been successfully delivered. These projects include:

The Infrastructure Operations Team has constructed 6 new paths and installation of 8 new compliant kerb ramps.

Audit of accessible car spaces across Wollondilly with the findings mapped and published on our website. **A register of new accessible car spaces has been developed and prioritised for works when funds become available.**

The Parks and Recreation Team created a new play space at Dudley Chesham Reserve that is accessible to everyone. It has features like fencing, inclusive seating options, a wheelchair-accessible carousel and sensory play options.

10 accessible car spaces have been identified and prioritised for re-painting and line marking to ensure compliance.

The Tahmoor District Sporting Complex was officially opened. This brand-new facility incorporates a strong focus on accessibility and universal design principles, ensuring it serves as a flexible and inclusive space available for community use.

Our Rangers continue to investigate and prioritise complaints lodged through the Customer Portal regarding the illegal usage of accessible parking spaces. During this financial period, **we have issued 5 penalty notices in response to such violations.**



ATTITUDES & BEHAVIOURS

A large range of projects have been delivered to promote positive community attitudes and behaviours towards people living with disability. These projects include:

The Community Events Team have been implementing quiet spaces, sensory friendly sessions and sensory zones in key Council events including Australia Day, Thirlmere Festival of Steam and Illuminate. We have engaged either external providers or trained staff from Wollondilly Library to provide Quiet Spaces at events.

The Wollondilly Shire Council Event Guide, has been updated to promote inclusive and accessible events. It provides practical guidance for event organisers in Wollondilly to ensure their events meet high accessibility standards, fostering inclusivity and social connection.

We continue to establish partnerships to foster strong connections and collaborate on activities with organisations such as Community Links, River Road Creative Academy, South Western Sydney Primary Health Network, Resilience NSW, South Western Sydney Local Health District, IC Care, Care Finder, My Aged Care, Services Australia, Meals on Wheels, Macarthur Disability Services, Western Sydney Dementia Alliance, Western Sydney University, Sydney University, ReFrame, and Lifeline Macarthur.

The Community Services Team have organised more than 75 community activities focused on social connection, including Youth Week, Cafe Connect, Disability Advisory Group, Seniors Festival, Café Connect, Resilience Workshops, Dilly Wanderer, NAIDOC, and International Day of People with Disability. We ensure reasonable adjustments are available at all of these activities to facilitate meaningful access and participation.

Highlights 2022-2023



SYSTEMS & PROCESSES

We have made improvements to our services for people living with disability by implementing more effective systems and processes. These improvements include:

The Strategic Communication Team ensures we align our digital and print media with the Web Content Accessibility Guidelines (WCAG). We have improved accessibility and legibility in promotional assets, materials, and signage by incorporating QR codes, considering font size, and using high-contrast text and colouring.

In November 2022, Council adopted its new Community Engagement Strategy, which includes an easy-read version created by Scope to ensure accessibility which is available on our website.

The community engagement process has been improved to ensure inclusivity by offering plain English content, accessible face-to-face sessions at convenient locations, online Zoom meetings with open captions, and information in both digital and print formats.

The Social and Health Impact Assessment Working Group reviewed and provided feedback on 18 development assessment applications, 8 scoping proposals, 2 planning proposals, 1 neighbourhood plan, 1 environmental impact statement, and 1 set of flood controls to ensure the integration of accessibility considerations into plans.

The Information Technology Team are investigating an online triage process that will allow **community members to report accessibility issues** that may be impacting their ability to participate in community life.

Wollondilly Library Services has introduced an adaptive technology space that features two Windows PCs with electronically adjustable height desks, large-sized keyboards, trackball mice, and ZoomText Fusion. ZoomText Fusion is a comprehensive magnification and screen-reading software that enlarges, enhances, and can audibly read aloud content displayed on the screen.



MEANINGFUL EMPLOYMENT

We have provided opportunities for people living with disability to participate in employment and work experience opportunities. These opportunities include:

The Learning and Development team provide internal and external facilitators with the necessary information to make reasonable adjustments for staff living with disability. Reasonable adjustments include supporting staff with low literacy, allowing additional time, ensuring the availability of Auslan interpreters, incorporating open captioning, and ensuring that all facilities meet accessibility requirements.

The People and Wellbeing Team made improvements to our recruitment and onboarding procedures. We now use a risk-based approach for pre-employment medicals and drug testing, reducing criteria for applicants and simplified shortlisting process.

The Customer Service Team has delivered 6 sessions of Customer Service Essentials/Disability Awareness Training to 39 new starters.

Online recruitment software now incorporates inclusive language when asking applicants about any special needs for interviews or work, ensuring everyone is included.

In collaboration with My Gateway Employment Pathways, we have provided employment opportunities to a total of 19 cadets, trainees, and apprentices in various departments, including Infrastructure Operations, Parks and Recreation, Community Services, Information Technology, Development Engineering and Environmental Outcomes.

AMOUNT OF RATES AND CHARGES WRITTEN OFF

The following rates and charges were written off during the year:

| LOCAL GOVERNMENT (GENERAL) REGULATION 2005 PART 5 | |
|---|--------------------|
| Clause 132 Rates and Charges Written Off | |
| Written off under s564 LGA 1993 Accrued interest written off under a payment arrangement | \$0 |
| Written off under S564 LGA 1993 Accrued interest written off | \$744 |
| Written off under s572 LGA 1993 Rates written off due to changes in rateability | \$19,112 |
| Written off under s575 LGA 1993 Mandatory pensioner rates and charges rebate* | \$617,111 |
| Written off under s583 LGA 1993 Voluntary pensioner rates and charges rebate | \$828,039 |
| Subtotal | \$1,445,150 |
| Written off under s595 LGA 1993 Postponed rates written off | \$3,534 |
| Written off under s607 LGA 1993 Rates and charges written off | \$0 |
| Small balances written off | \$1,649 |
| Total | \$1,470,189 |

*An amount of \$339,411, representing 55% of the mandatory pensioner reduction, is subsidised by the NSW Government



OVERSEAS VISITS

NIL

MAYORAL AND COUNCILLORS' FEES, EXPENSES AND FACILITIES

During the 2022/23 annual period, the expenses for the provision of Councillor Facilities and the payment of Councillors expenses are as follows:

| | |
|---|---------------------|
| Mayoral and Councillor Fees | \$290,330.00 |
| Mayoral and Councillor superannuation contributions | \$30,404.00 |
| Provision of dedicated office equipment allocated to Councillors | \$3,315.20 |
| Councillor mobile phone and internet expenses | \$6,122.00 |
| Attendance of Councillors at conferences and seminars | \$25,525.00 |
| Provision of induction training and professional development for Mayors and other Councillors | NIL |
| Training of Councillors and provision of skill development | \$26,277.00 |
| Travel expenses from attendance at conferences, seminars and training | \$14,933.00 |
| Accommodation expenses from attendance at conferences, seminars and training | \$7,334.05 |
| Intra and interstate visits by Councillors, including transport, accommodation and other out of pocket transport expenses | \$3,557.00 |
| Expenses of any spouse, partner or other person who accompanied a Councillor | \$255.00 |
| Overseas visits by Councillors, including transport, accommodation and other out of pocket expenses | NIL |
| Expenses involved in the provision of care for a child or an immediate family member of a Councillor | \$151.00 |
| Total | \$408,203.30 |

COUNCILLOR ATTENDANCE AT TRAINING

Councillor Gibbs attended the following training:

3 February 2023 – LGNSW Chairing and Effective Meetings for Councillors

Councillor Brandstader attended the following training:

1 February 2023 – Neryl East Media Training

16 February 2023 – Neryl East Media Training

14 March 2023 – Neryl East Media Training

3 February 2023 – LGNSW Chairing and Effective Meetings for Councillors

Training for Councillors includes payment for courses that will be completed in 2023/24 and not listed in the attendance listing:

11-15 September 2023 – Australian Institute of Company Directors (Mayor Gould)

11-15 September 2023 – Australian Institute of Company Directors (Councillor Deeth)

Ongoing Professional Development

8 November 2022 - Councillor Induction Refresher Training - Roles and Responsibilities

Councillor Attendance at Conferences:

July 2022 ALGW Conference

- Councillor Hannan
- Councillor Spearpoint

February 2023 LG Conference

- Mayor Gould
- Councillor Deeth
- Councillor Hannan
- Councillor Spearpoint
- Councillor Brandstater

February 2023 Chairing Effective Meetings

- Councillor Brandstater

February 2023 Rural and Regional Summit

- Councillor Banasik

April 2023 Executive Certificate for Elected Representatives - Part 2

- Councillor Brandstater

April 2023 ALGWA Conference

- Councillor Spearpoint

May 2023 Destination and Visitor Economy Conference

- Councillor Briggs

May 2023 Waste Conference

- Councillor Banasik

May 2023 NGAA Conference

- Mayor Gould
- Councillor Deeth

June 2023 National General Assembly

- Mayor Gould
- Councillor Deeth

WOLLONDILLY WORKFORCE REPORT

On the 23 November 2022, Wollondilly's workforce composed of the following:

| WOLLONDILLY WORKFORCE | |
|--------------------------|-----------------|
| Position Type | Number of Staff |
| Permanent Full Time | 258 |
| Permanent Part Time | 22 |
| Casual | 14 |
| Fixed Term Contract | 26 |
| Senior Staff Contract | 4 |
| Apprentices and Trainees | 15 |
| Total | 339 |

SENIOR STAFF SALARIES

Council is committed to transparency for our community. The following table details the Chief Executive Officers (CEO) total remuneration package and the total remuneration for all senior staff throughout the 2022/23 financial year:

| Position | Salary | Superannuation | Motor Vehicle | FBT | Total |
|---------------------|--------------|----------------|---------------|------------|---------------------|
| CEO | \$352,069.52 | \$27,500.00 | \$15,000.00 | \$8,136.00 | \$402,705.52 |
| Senior Staff | \$636,977.68 | \$66,882.47 | \$13,000.00 | \$0.00 | \$716,860.15 |



EEO MANAGEMENT PLAN

Policies and Procedures

- A review on Council's Policies and Procedures has been undertaken to ensure they incorporate EEO principles, such as My Plan, Salary System Procedure, Recruitment and Selection and onboarding process.

Recruitment and Selection

- Council employees that will be involved in a recruitment activity are required to undertake recruitment and selection training, which incorporates EEO principles. This training ensures all employees are educated on applying EEO principles throughout the process and that Council has a merit based selection process.

Onboarding and Induction

- EEO principles are embedded throughout onboarding and induction process within Council. The onboarding program is aligned to the principles of Embark, Embrace, Embed, and Empower and endeavours to provide a positive and supportive orientation process to all employees.

Flexible Work Practices

- Council provides flexibility to employees with how they complete their work.

LEGAL PROCEEDINGS

| Offence / Case | Suburb | Court | Result | Legal Cost |
|---|------------------------------------|--------------------------------------|---|--------------|
| Development without Consent and Civil Enforcement Proceedings | The Oaks | Land and Environment Court – Class 4 | Mortgagee taking possession of property | \$54,707.70 |
| Development without Consent and Civil Enforcement Proceedings | The Oaks | Land and Environment Court - Class 4 | Appeal withdrawn | \$110,000.00 |
| Development without Consent | Cawdor | Land and Environment Court – Class 4 | Consent orders provided to the Court on 2 June 2023 | \$85,443.17 |
| Development without consent | Cawdor | Land and Environment Court – Class 4 | Consent orders approved by Court | \$198,397.53 |
| Development without consent | Razorback | Land and Environment Court – Class 4 | Consent orders approved by Court | \$98,277.64 |
| Fail to prevent dogs from escaping | Wallacia | Picton Local Court | Matter listed, part heard for 13 October 2023 | \$6,969.50 |
| Development without Consent | Werrombi Orangeville Bargo Oakdale | Picton Local Court | Matter finalised on 24 March 2023 | \$14,966.31 |

CONTRACTS AWARDED FOR AMOUNTS GREATER THAN \$150,000

| Contract Description | Contractor | Start Date | Duration of Contract | Contract Value (inc GST) |
|--|---|------------|----------------------|--------------------------|
| Provision of Spray Sealing 2023/24 | State Asphalt Services | 17/07/2023 | One year | Schedule of Rates |
| Provision of Asphalt Services 2023/24 | Fulton Hogan Industries Pty Ltd | 17/07/2023 | One year | Schedule of Rates |
| Lease of Council operational land 38 Wonga Road Picton | Remondis Australia Pty Ltd | 1/07/2023 | 12 months | Commerical in confidence |
| Installation of Tree Lighting, Argyle Street Picton | Radi Electrical Pty Ltd | 30/05/2023 | 6 months | \$139,825.84 |
| Construction of Two Netball Courts at Appin AIS Sportsground | Court Craft | 30/03/2023 | 6 months | \$499,718.01 |
| RFT Minor Civil Works Panel Contract | ANR Engineering Pty Ltd, Combined Concrete Constructions Pty Ltd, Complete Linemarking Services Pty Ltd, Convil Group Pty Ltd, CRC Civil Pty Ltd, Euro Civil Pty Ltd, KK Consultants Pty Ltd, Mack Civil Pty Ltd, NSW Building and Civil Pty Ltd, NSW Kerbing Pty Ltd, State Civil Pty Ltd, Stateline Asphalt Pty Ltd, Ultra Linemarking Pty Ltd, Wollongong Linemarking Services Pty Ltd, Workforce Road Services Pty Ltd | 30/01/2023 | 2 years | Schedule of Rates |
| RFT Plant and Equipment Panel Contract | A and C Plant Hire Pty Ltd, Acclaimed Excavations Pty Ltd, Avijohn Contracting Pty Ltd, AWPM (Civil) Pty Ltd, Bitu-Mill Pty Ltd, BKW Electrical and Earthworks Pty Ltd, BPB Earthmoving Pty Ltd, Camden Hire Pty Ltd, City Coast Services Pty Ltd, Conplant Pty Ltd, CRC Civil Pty Ltd, Divalls Earthmoving & Bulk Haulage, Douglas Park Earthmoving Pty Ltd, E & B Tipper Hire Pty Ltd, ECC Earth Civil Contracting Pty Ltd, Kamilaroi Group Pty Ltd, Lamond Contracting Pty Ltd, O'Neill Civil Pty Ltd, Onrail Industries Pty Ltd, Rollers Australia Pty Ltd, Sherrin Rentals Pty Ltd, Stefanutti Construction Pty Ltd, Swaye Civil Pty Ltd, Tahmoor Rural Services Pty Ltd, TDK Vac Truck Services Pty Ltd, Terra Civil Pty Ltd, TDG Environmental Pty Ltd, TSR Plant Hire Pty Ltd | 30/01/2023 | 2 years | Schedule of Rates |

| Contract Description | Contractor | Start Date | Duration of Contract | Contract Value (inc GST) |
|---|---|------------|----------------------|--------------------------|
| RFQ Architectural Design Services for Multi-purpose facility, Dudley Chesham Sportsground, The Oaks | Figgis & Jefferson Tapa Pty Ltd | 30/08/2022 | 6 months | \$229,949.50 |
| Construction of Building E - Performing Arts Centre - Principal Contractor | Belmadar Pty Ltd | 28/07/2022 | 18 months | \$24,178,297.00 |
| Management and Operation of Wollondilly Council's Swimming Pools | Belgravia Leisure | 21/10/2022 | 3.5 years | \$2,825,197.10 |
| Parks and Facilities Mowing Contract | Sure Green Pty Ltd | 13/05/2022 | 2 years | Schedule of Rates |
| Design and Construction of New Masons Lodge – Principal Contractor | Westbury Constructions Pty Ltd | 10/01/2022 | 6 months | \$1,380,002.80 |
| Picton To Tahmoor Shareway | Western Earthmoving Pty Ltd | 4/11/2021 | 3 years | \$1,992,703.34 |
| Government Services Building - Civil Engineering and Structural Engineering | Indesco Pty Ltd | 4/11/2021 | 2 years | \$437,112.50 |
| Government Services Building - Multi Services Engineering | Lucid Consulting Engineers (NSW) Pty Ltd | 4/11/2021 | 2 years | \$452,708.30 |
| Government Services Building - Architectural and Interior Design | Williams Ross Architects Pty Ltd | 4/11/2021 | 2 years | \$1,594,230.00 |
| Supply of Personal Protective Clothing and Personal Protective Equipment | Aceit Sportswear Pty Ltd | 28/09/2021 | 2 years | Schedule of Rates |
| Manufacture and Supply of Road Making Materials - Panel Contract | "Benedict Industries Boral Resources Cleary Bros (Bombo) Pty Ltd Concrete Recyclers Pty Ltd" | 4/12/2020 | 2 Years | Schedule of Rates |
| Building and Fabrication Panel Contract | "All Aspects of Plumbing Pty Ltd Anavale Pty Ltd B & W WROUGHT IRON PTY LTD CRG Plumbing & Maintenance Pty Ltd Crossgrove Pty Ltd Funnells Electrical Horner's Plumbing Service JWG Build & Fix Kenmor Pty Ltd t/as Laser Plumbing Picton Level Building Solutions Pty Ltd Nepean Engineering and Innovation Tiger Electrical Solutions Pty Ltd Wollondilly Electrical Contracting & Sales" | 3/11/2022 | 2 Years | Schedule of Rates |

| Contract Description | Contractor | Start Date | Duration of Contract | Contract Value (inc GST) |
|---|--|------------|---------------------------|--------------------------|
| Consultancy Services for Development Assessment and Strategic Planning (Panel Contract) (A-G) | APP Corporation Pty Limited, Artefact Heritage Services Pty Ltd, Australian Wetlands Consulting Pty Ltd, Barker Ryan Stewart, Black Mountain Projects Pty Ltd, Blueprint Planning Consultants Boston Planning, CARDNO (NSW/ACT) PTY LTD now Stantec, City Plan Heritage, City Plan Strategy and Development Pty Ltd, Clouston Associates (Australia) Pty Ltd, Cox Architecture Pty Ltd, Design Associates Pty Ltd (Trading as The Design Partnership), DSB Partners Pty Ltd, Elton Consulting, Extent Heritage Pty Ltd, GM Urban Design & Architecture Pty Ltd, GML Heritage Group GSA Pty Ltd | 3/02/2021 | 2 Years (+ 1 Year Option) | Schedule of Rates |
| Consultancy Services for Development Assessment and Strategic Planning (Panel Contract) (H-W) | "Hawes and Swan Planning Pty Ltd trading as The Planning Hub, HILLPDA Pty Ltd, Indesco Pty Ltd, Kate Higgins Heritage Consultant, Kemp and Johnson Heritage Consultants, Locale Consulting Pty Limited, McGregor Coxall Pty Ltd, Mclean Design Pty Ltd, Mecone NSW Pty Limited Niche Environment and Heritage, Plandev Planning Ingenuity Pty Ltd, PSA Consulting (Australia) Pty Ltd, Purdon Planning Pty Ltd REALMstudios Pty Ltd, RPS Australia East Pty Ltd SGS Economics and Planning Pty Ltd, SJB SLR Consulting Australia Pty Ltd, SMEC Australia Pty. Limited, Tait Network, The Trustee for LFA Pacific Unit Trust T/as LFA (Pacific) Pty Ltd Toney Hallahan, WolfPeak Pty Ltd" | 3/02/2021 | 2 Years (+ 1 Year Option) | Schedule of Rates |
| Tree Trimming and Maintenance Services – Panel Contract | "Ascending Tree Services (CPE) Asplundh Tree Expert Bohmers Tree Care Devivo Pty Ltd t/as Friendly Freds Tree Services Forest Tree Service Pty Ltd Quality Tree Services Pty Ltd Tree Serve" | 4/09/2020 | 2 years | Schedule of Rates |
| Processing/Disposal of kerbside collected domestic garbage, recyclables, garden organics and clean-up materials | WSN Environmental Solutions - assigned to SUEZ Recycling & Recovery Australia Pty Ltd | 1/07/2009 | 15 years | \$40,150,000 |
| Management of Bargo Waste Management Centre | J&C Facilities Management Pty Ltd | 1/05/2007 | 4 years | \$7,700,000 |

PRIVATE WORKS

In accordance with section 67 of the Local Government Act, Council is permitted to provide, at current approved market rates, specific services on private land. Any private works carried out in 2022/23 were charged as per Council's adopted fees and charges.

ENVIRONMENTAL AGREEMENT UPDATE

In 2022/23, Council entered into the following environmental agreements:

| Other Party to the Agreement with Council | Name of Environmental Project | Funding amount | Overview of Project |
|---|-------------------------------|-------------------------------|---|
| Department of Planning and Environment | Significant Tree Register | \$50,000 GST Exclusive | The Significant Tree register documentation and protocol has been drafted and tree data is being collected. Council staff are now working with its consultants to develop and test a mobile application that integrates with Councils mapping system to support remote access to tree data while in the field to support monitoring and inspections. |
| Department of Planning and Environment | Koala Monitoring Program | \$50,000 (Exempt from GST) | The undertaking of a monitoring program at strategic Council staff have worked closely with DPE and private landholders to identify and select key koala survey sites based on DPE mapping data for known koala habitat areas. This includes gaining permission and access for monitoring on private land. DPE are currently organising contractors to begin deploying songmeters in November 2023. |



LOCAL PLANNING PANEL

The Wollondilly Shire Local Planning Panel (LPP), is a Panel comprising of three experts and local community members who determine certain Development Applications (DAs) and provide advice on Planning Proposals submitted to Council.

From 1 March 2018, introduced legislation made it mandatory for all local Councils in the greater Sydney area, including Wollondilly Shire Council, to have a LPP in place to determine DAs with a high level of public interest, sensitivity, strategic importance, or risk of corruption. The criteria for which types of applications must be determined by the LPP was set by the NSW Minister for Planning.

The Wollondilly Shire LPP determine development applications that meet one or more of the following criteria:

- Conflict of interest
- Contentious development
- Departure from development standards
- Sensitive development

THE COSTS INCURRED BY COUNCIL AS A RESULT OF THE LPP

| Resource | Cost (July 2022-June 2023) |
|------------------------------------|----------------------------|
| Labour (indirect costs) | \$61,663.69 |
| Local Planning Panel (direct cost) | \$72,218.46 |
| Total | \$133,882.15 |

THE NET MEDIAN TIME TAKEN FOR A DEVELOPMENT APPLICATION BEFORE THE LPP TO BE DETERMINED

A total of 18 development applications and three planning proposals were referred to the LPP from July 2022 – June 2023. The net median days to determine a Development Application by LPP was 165 days.

A LIST OF ALL MATTERS CONSIDERED BY THE PANEL AND WHETHER THEY WERE APPROVED, REJECTED OR DEFERRED, SUPPORTED OR NOT SUPPORTED

| Meeting Date | Matter | Determination / Advice |
|--------------|--|--------------------------------|
| 23/6/2023 | DA/2022/670/1 Commercial premises comprising of rooftop carparking, a supermarket, 13 speciality stores, tree removal, signage zones and associated landscaping- 30 PEMBROKE PARADE, WILTON | Approved subject to conditions |
| 1/6/2023 | Draft Planning Proposal – 10 and 20 Brooks Point Road, APPIN | Supported |
| 1/6/2023 | DA/2022/1001/1 New telecommunications and communications facilities at 45 Carrolls Road MENANGLE | Approved subject to conditions |
| 1/6/2023 | DA/2022/670/1 Commercial premises comprising of rooftop parking, a supermarket, 13 speciality stores, tree removal, signage zones and associated landscaping – 30 Pembroke Parade, WILTON | Approved subject to conditions |
| 30/5/2023 | DA/2019/296/1 - Concept masterplan for progressive redevelopment of the heritage listed creamery and rotolactor buildings to allow for their adaptive future re-use to include an event precinct, function precinct, an eat precinct and a stay precinct. No demolition/ works proposed – 53 Rotolactor Parade, MENANGLE | Approved subject to conditions |
| 6/4/2023 | DA/2022/57/1 - Staged Torrens and Community Title subdivision creating a total of 28 Torrens title lots, 20 Community title lots and one association property - 59 Abbotsford Road, 11 Abbotsford Road and 45 Fairleys Road, Picton | Approved subject to conditions |
| 6/4/2023 | 6/4/2023 DA/2022/1018/1 - Embellishment of a New Recreation Facility (local park) - Lot: 203 DP: 280044, Ingleton Circuit, WILTON | Approved subject to conditions |
| 6/4/2023 | DA/2022/1050/1 - Embellishment of a local park and conversion of local park to Lot 1 Precinct property - 35 Stirling Drive WILTON | Approved subject to conditions |
| 5/4/2023 | DA/2021/249/1 - Subdivision of proposed Lot 3 in the subdivision of Lot 1 in DP1218358 by Torrens title to create 47 residential lots and 1 drainage lot and associated vegetation clearance, bulk earthworks, remediation, stormwater and civil works and landscaping – 55 Macquariedale Road APPIN | Approved subject to conditions |

| Meeting Date | Matter | Determination / Advice |
|--------------|---|--|
| 9/3/2023 | DA/2021/249/1 Subdivision of proposed Lot 3 in the subdivision of Lot 1 in DP1218358 by Torrens title to create 47 residential lots and 1 drainage lot and associated vegetation clearance, bulk earthworks, remediation, stormwater and civil works and landscaping – 55 Macquariedale Road APPIN | Approved subject to conditions |
| 9/3/2023 | DA/2021/144/1 Subdivision of Lot 1 in DP 1218358 to create four (4) superlots (Lots 1, 2, 3 and 4); and Subdivision of proposed superlots Lot 1 and Lot 2 in three (3) stages by Torrens title to create 212 residential lots, and 3 drainage lots in three (3) stages, boundary adjustment and associated vegetation clearance, bulk earthworks, remediation, stormwater and civil works and landscaping - 55 Macquariedale Road, APPIN, 43 Appin Road, APPIN 10 Brooks Point Road, APPIN | Supported |
| 1/12/2022 | DA/2012/477/3 - Modification to DA/2012/477/1- Conditions 1(7) and 14(8) to amend the hours of operation for an approved Place of Public Worship - 23 Jackey Drive, CAMDEN PARK | Approved subject to conditions |
| 1/12/2022 | DA/2021/967/1 Dual Occupancy (Detached) and two lot torrens title subdivision, tree removal and demolition - 359 Thirlmere Way, THIRLMERE | Approved subject to conditions |
| 21/11/2022 | DA/2019/580/1 Demolition of all structures, tree removal, construction of multi dwelling housing (five dwellings) and strata subdivision – 73 Radnor Road, BARGO | Refused |
| 16/11/2022 | DA/2019/296/1 Concept masterplan for progressive redevelopment of the heritage listed creamery and rotolactor buildings to allow for their adaptive future re-use to include an event precinct, function precinct, an eat precinct and a stay precinct. No demolition/works proposed – 53 Rotolactor Parade, MENANGLE | Deferred, additional information requested |
| 1/11/2022 | Draft Planning Proposal – 120 and 140 Bridge Street PICTON (Employment Lands) | Supported |

| Meeting Date | Matter | Determination / Advice |
|--------------|---|--|
| 21/09/2022 | DA/2022/313/1 - Construction of a single storey dwelling house - 34 Rotolactor Parade, MENANGLE | Approved subject to conditions |
| 1/9/2022 | DA/2022/313/1 Construction of a single storey dwelling house - 34 Rotolactor Parade, MENANGLE | Deferred, additional information requested |
| 1/9/2022 | Draft Planning Proposal – 120 and 140 Bridge Street PICTON (Employment Lands) | Deferred |
| 8/8/2022 | DA/2021/626/1 Demolition of Menangle School of Arts Community Hall and Construction of a New Community Hall – 4 Station Street, MENANGLE | Approved subject to conditions |
| 4/8/2022 | DA/2021/1069/1 Dwelling, swimming pool and detached carport – 375 McKee Road, THERESA PARK | Approved subject to conditions |
| 4/8/2022 | DA/2022/312/1 Construction of a single storey dwelling house - 4 Central Creamery Avenue, MENANGLE | Approved subject to conditions |
| 28/7/2022 | DA/2021/1122/1 Construction of a dwelling house with attached garage and landscaping works - 705 Werombi Road, ORANGEVILLE | Approved subject to conditions |
| 7/7/2022 | DA/2021/626/1 Demolition of Menangle School of Arts Community Hall and Construction of a New Community Hall – 4 Station Street, MENANGLE | Deferred, additional information requested |
| 7/7/2022 | DA/2022/257/1 Single Dwelling – 56 Norwood Road BUXTON | Approved subject to conditions |
| 7/7/2022 | Draft Planning Proposal – 65 Woodbridge Road, MENANGLE | Not supported |

COMMUNITY GRANTS PROGRAM

Council are proud to have supported a number of community groups, local businesses and residents throughout the year.

| COMMUNITY GRANTS | | |
|---|--|------------|
| Organisation | Project | Amount |
| One Stop Community Assistance | Sensory Garden for Dementia Unit at Tarra Gardens | \$1,500.00 |
| Wollondilly Knights Seniors AFL Club | Mental Health Round | \$2,500.00 |
| Community Links Wellbeing | Caring for Carers - Care Packs | \$2,000.00 |
| River Road Interactive Learning Pty Ltd | Tune in and Connect | \$2,930.00 |
| Western Sydney University | Enhancing Dementia Awareness | \$3,000.00 |
| Australian Wildlife Sanctuary | Education Amphitheatre | \$1,500.00 |
| Picton and District Historical and Family History Society | Bargo - Two Hundred Years in the making | \$3,000.00 |
| Warragamba Silverdale Neighbourhood Centre | WSNC Love Your Pets | \$3,000.00 |
| Picton and Wilton Anglican Churches | Installation of a Defibrillator | \$1,200.00 |
| Police Citizens Youth Club NSW Ltd | Nations of Origin | \$1,500.00 |
| Community Links Wellbeing | Wollondilly Men's Social Health Group | \$1,200.00 |
| Local Community Ventures C3 Wollondilly | Freestyle Dance and Band Event and Youth BBQ | \$1,500.00 |
| River Road Creative Academy | The Wollondilly Men's Music Cave | \$1,500.00 |
| Douglas park Parents and Citizens Association | Expansion and Enhancement of Healthy Canteen Community Program | \$1,500.00 |
| Uniting/CORE Youth Services | Youth Homelessness Matters Short Film | \$3,000.00 |
| UCA - Wollondilly Congregation | Community Pizza Oven | \$3,000.00 |
| Nepean Food Services Inc | Warragamba Seniors events | \$1,500.00 |
| Menangle Community Association | Menangle Community Newsletter | \$1,000.00 |
| Wollondilly Arts Group (WAG) | Hands on Mosaics | \$1,000.00 |
| UCA - Wollondilly Congregation | Wollondilly Community Living Expo | \$1,000.00 |

| COMMUNITY GRANTS CONTINUED | | |
|--|--|--------------------|
| Organisation | Project | Amount |
| Wollondilly Knights Seniors AFL Club | Club Room Furniture | \$500.00 |
| Douglas Park Tennis Club | Install Tennis Court Wind Breakers | \$500.00 |
| Warradale Men's Shed | Purchase of a new Makita 14000w Saw | \$500.00 |
| St Mark's Anglican Church Picton | Hot Water System for St Mark's church | \$500.00 |
| The Rotary Club of Picton | Event Catering equipment | \$500.00 |
| Menangle Men's Shed Association Incorporated | Bench Grinder, Bench Sander and Garden Hose | \$500.00 |
| St Paul's Anglican Church Mount Hunter | Gas Bottle and Gas BBQ | \$450.00 |
| Bargo Men's Shed | Water Pressure Cleaner | \$500.00 |
| Buxton Community Association | Ladders and Trolley | \$500.00 |
| Picton and Wilton Anglican Churches | Storage for Wilton play group | \$500.00 |
| The Oaks Historical Society | Phillips 5000 series Air Dehumidifier | \$500.00 |
| Tahmoor Uniting Men's shed Inc | Computer Equipment Upgrade | \$500.00 |
| Douglas Park and Wilton Razorbacks Football Club | U8/9 Portable Football Goals | \$500.00 |
| Grace West Anglican Church - Silverdale | Purchase of a BBQ | \$500.00 |
| Bargo Junior Guides | Purchase of First Aid Kits | \$500.00 |
| Australian Wildlife Foundation | Koala Feed plantation | \$500.00 |
| UCA - Wollondilly Congregation | Sustainable Perpetuating Food Garden | \$500.00 |
| Buxton Community Association Inc | Outdoor Play equipment for Buxton Play Group | \$425.00 |
| St Anthony's Netball Club | Sports and First Aid Equipment | \$500.00 |
| 237 Australian Army Cadets | Activities and Camps for Cadets | \$500.00 |
| Total | | \$48,705.00 |

| DONATION PROGRAM | | |
|---------------------------------------|---|-------------------|
| Organisation/Recipient | Project | Amount |
| Picton Men's Bowling Club | Introduction to Lawn Bowls | \$500.00 |
| Mayor's Relief Fund | Donation for Buxton MVA Tragedy | \$3,000.00 |
| Cody Hasler | Australian All Schools Athletic Championships in Adelaide. | \$250.00 |
| Myles Brooks | 2022 Australian All Schools Track and Field Championships | \$250.00 |
| Jacqueline Lewtscenko | 2022 Australian All Schools Track and Field Championships | \$250.00 |
| Dante Machiavello | Under 19 Men's Softball Nationals in Perth | \$250.00 |
| Picton Swim Club | Picton Swim Club Twilight Festival with purchases of medals | \$500.00 |
| Bella Stevens | NSW Junior National Indoor Cricket Championships | \$250.00 |
| Sophie Stevens | NSW Junior National Indoor Cricket Championships | \$250.00 |
| Isaac Hall | Rugby Cultural Tour in Samoa | \$250.00 |
| Emilia Dunn | Hockey U18s Australian National Championships | \$250.00 |
| Dean Shaw Wollondilly Anglican Church | Erect directional street signage | \$500.00 |
| Total | | \$6,500.00 |

| SPONSORSHIP PROGRAM | | |
|---------------------------------------|-------------------------|-------------------|
| Organisation | Project | Amount |
| Appin Public School P & C Association | Appin Wheels | \$1,000.00 |
| Brothers Junior Rugby League Club | Brothers U13 Samoa Tour | \$1,000.00 |
| Youth Solutions | #whyichoose Campaign | \$1,000.00 |
| Total | | \$3,000.00 |

| ANNUAL ASSISTANCE PROGRAM | | |
|------------------------------------|---------------------|--------------------|
| Organisation | Project | Amount |
| Western Sydney University | Medical Prizes | \$1,500.00 |
| Western Sydney University | Scholarships Prize | \$2,000.00 |
| NSW Police | Policeman Awards | \$1,200.00 |
| South West Sydney Academy of Sport | Member Contribution | \$16,000.00 |
| Total | | \$20,700.00 |

| CAROLS BY CANDELIGHT | | |
|--|--|-------------------|
| Organisation | Project | Amount |
| St Stephens Anglican Church Thirlmere | Thirlmere Carols in the Park | \$500.00 |
| Douglas Park Evangelical Church | Douglas Park Annual Community Carols | \$500.00 |
| Warragamba Silverdale Neighbourhood Centre | Carols in the Park | \$500.00 |
| St Pauls Anglican Church Mt Hunter | Carols on the corner | \$500.00 |
| Appin Chamber of Commerce | Appin Carols in the Park | \$500.00 |
| Picton Anglican Parish | St Marks Lessons and Carols by Candlelight | \$500.00 |
| St James Anglican Menangle | Carols on the Hill | \$500.00 |
| Wollondilly Rotary North | Light Up The Oaks | \$500.00 |
| Wilton Anglican Parish | Wilton Festival and Carols | \$500.00 |
| Total | | \$4,500.00 |

| MAYORAL SCHOOL CITIZENSHIP AWARDS | | |
|--|--------------------------|-------------------|
| Organisation | Project | Amount |
| Appin Public School | School Citizenship Award | \$200.00 |
| Bargo Public School | School Citizenship Award | \$200.00 |
| Buxton Public School | School Citizenship Award | \$200.00 |
| Cawdor Public School | School Citizenship Award | \$200.00 |
| Douglas Park Public School | School Citizenship Award | \$200.00 |
| Mount Hunter Public School | School Citizenship Award | \$200.00 |
| Oakdale Public School | School Citizenship Award | \$200.00 |
| Picton Public School | School Citizenship Award | \$200.00 |
| Picton High School | School Citizenship Award | \$200.00 |
| St Anthony's Primary School | School Citizenship Award | \$200.00 |
| Tahmoor Public School | School Citizenship Award | \$200.00 |
| The Oaks Public School | School Citizenship Award | \$200.00 |
| Thirlmere Public School | School Citizenship Award | \$200.00 |
| Warragamba Public School | School Citizenship Award | \$200.00 |
| Wilton Public School | School Citizenship Award | \$200.00 |
| Wollondilly Anglican College Primary | School Citizenship Award | \$200.00 |
| Wollondilly Anglican College Secondary | School Citizenship Award | \$200.00 |
| Yanderra Public School | School Citizenship Award | \$200.00 |
| Total | | \$3,600.00 |

| RATE SUBSIDY | | |
|--|---------------|--------------------|
| Organisation | Project | Amount |
| 1 Mason Street, Thirlmere – Thirlmere Returned Serviceman's League | Rates Subsidy | \$4,115.07 |
| 1984 Silverdale Road, Silverdale – Warragamba Silverdale Neighbourhood Centre Inc. | Rates Subsidy | \$2,849.41 |
| 4 Station Street, Menangle – Menangle Community Associate Inc. | Rates Subsidy | \$1,977.45 |
| 22 West Parade, Buxton – Buxton School of Arts Hall | Rates Subsidy | \$5,426.48 |
| Total | | \$14,368.41 |

EXTERNAL BODIES, COMPANIES AND PARTNERSHIPS

STRATEGIC REFERENCE AND ADVISORY GROUPS

People Strategic Reference Group

Environment Strategic Reference Group

Place and Landscape Strategic Reference Group

Economy Strategic Reference Group

Performance Strategic Reference Group

Youth Advisory Group

Indigenous Culture and Heritage Advisory Group

Disability Access and Inclusion Advisory Group

Australia Day Awards Advisory Group

Recovery and Resilience Advisory Group

Tourism Advisory Group

History and Heritage Advisory Group

COMMITTEES

Wollondilly Local Recover and Resilience Committee

Australia Day Awards Committee

The Wollondilly Road Safety Group

Rural Industry Community Advisory Committee

Companion Animals Reference Committee

Heritage Community Advisory Committee

Audit, Risk and Improvement Committee

Local Traffic Committee

Wollondilly Floodplain Risk Management Committee

Wollondilly / Wingecarribee Bush Fire Management Committee

Wollondilly Health Alliance partnerships with South West Sydney Local Health District and South Western Sydney Health Alliance

Western Sydney City Deal Digital City Implementation Steering Group

COMMITTEES CONTINUED

WSCD Planning Partnership

Planning Partnership Office – Planning Assumptions working Group

Planning Partnership Office – Contributions Reform working Group

Planning Partnership Office – Aerotropolis Working Group

Western Sydney Parkland Councils

Western Sydney City Deal Implementation Board

Western Sydney City Deal Leadership Group

Western Sydney City Deal CEO/GM Forum

Western Sydney City Deal Lead Officers Group

National Growth Areas Alliance (NGAA)

National Growth Areas Alliance – Strategic Advisory Committee

UDIA – Urban Development Institute of Australia

Regional Development Australia – Sydney

Western Sydney Parkland City Sensor Network

Institute For Sustainable Futures (UTS)

Greater Sydney Commission Environmental Peak Panel Roundtable

Illawarra Coal Community Consultative Committee

Association of Mining Related Councils/Combine Councils Sthn Mining Liaison Committee

Georges River Combined Councils Committee Inc

Lachlan Regional Transport Committee

Southern Tablelands Regional Arts Advisory Group

South West Sydney Academy of Sport Advisory Group

South West Regional Weeds Committee

Sydney Western City Planning Panel

Tahmoor Colliery Community Consultative Committee

Yerranderie Management Committee

Transport Advisory Committee

S355 MANAGEMENT COMMITTEES

Tahmoor District Sporting Complex S355 Management Committee
Thirlmere Sportsground S355 Management Committee
Douglas Park Recreation Reserve and Community Centre S355 Management Committee

PARTNERSHIPS WITH COUNCIL

Association of Mining related Councils
Burnside: Uniting Care
Camden Council Road Safety
Campbelltown Council Road Safety
Campbelltown Arts Centre
Community Links Wollondilly
Country Public Libraries Association (South Eastern Zone)
Department of Ageing Disability and Home Care
Economic Development Australia (EDA)
Western Sydney - Illawarra-Shoalhaven Roadmap to Collaboration Steering Committee
Illawarra Shoalhaven Joint Organisation
Macarthur Aged and Disability Forum (HACC)
Macarthur Disability Network
Macarthur Disability Services
Macarthur Diversity Services
Macarthur Interagency
Macarthur Youth Services Forum
NAIDOC
NSW Fire and Rescue
NSW Rural Fire Services
Picton Chamber of Commerce
Picton High School
Queen Victoria Memorial Hospital Support Group
Sector Connect Inc

PARTNERSHIPS WITH COUNCIL CONTINUED

Southern Tablelands Regional Arts Advisory Council
South West Community Transport
SSWAHS Injury Prevention
St Mary's Local Area Command
Sydney Peri-urban Network of Councils (SPUN)
Tahmoor Colliery C.C.C.
Tharawal Local Aboriginal Lands Council
Warragamba/Silverdale Neighbourhood Centre
Western Sydney Business Enterprise Centre
Wollondilly Community Men's Shed (WOLCOMS)
Wollondilly Interagency
Wollondilly Support and Community Care
Wollondilly Health Alliance partnership with South West Sydney Local Health District and South west Sydney Primary Health Network
Planning Partnership with South West Sydney Local Health District
Camden Wollondilly Domestic Violence Committee
Macarthur Youth Services Network coordinated by Sector Connect
Warragamba Silverdale Neighbourhood Centre
NSW Public Library South East Zone Committee
Southern Tablelands Arts
South West Academy of Sport
Resilient Sydney Network

STORMWATER MANAGEMENT SERVICES

Major Stormwater Works completed in 2022/23 included:

- Removal of waste collected in gross pollutant traps on stormwater pipe systems
- Construction of a stormwater pipe system on Steveys Forest Rd Oakdale
- Further progress on the Shire Wide Flood Study including detail studies in Appin, The Oaks and Tahmoor
- Further progress on flood warning upgrades on Stonequarry Creek

COMPANION ANIMALS

Pound collection data return to OLG submitted as required.

Of the 167 dogs impounded 91% were returned to their owners, sold or were rehomed through a Rescue Agency.

Of the 33 cats impounded 51.5% were returned to their owners, sold or were rehomed through a Rescue Agency.

Dog attack information is notified to the OLG via the Companion Animal Register. The initial attack is recorded on the Register and then updated during the process of Notice of Intention to Declare a Dog Dangerous /Menacing and then finalised with the outcome as to whether a Declaration was issued or not proceeded with and reasons as to why a particular outcome was decided upon.

Council held a very successful 'Doggy Day Out'. Agility displays, novelty events, 'Wonder Dogs' demonstrations occurred throughout the morning. It was estimated that over 2,000 people were in attendance at some point throughout the event.

Council has a Protocol entitled "impoundment Release and Euthanasia of Companion Animals in place to stay.

Council is committed to:

- Reducing euthanasia rates and releasing all suitable impounded animals to their identified owners
- The re-homing of all other suitable impounded or surrendered cats and dogs
- Management of impounded cats and dogs to improve welfare outcomes
- Returning animals in the field, free of charge as per Council's long-standing resolution if the animal:
 - » Has not been previously impounded, ie. first offence;
 - » The animal is registered and the owner's have been contacted
- Promotion of responsible pet ownership through community education

In accordance with Council's long-standing position, every effort will be made to rehome cats and dogs that have been assessed as being suitable to rehome. Suitable cats and dogs will be sold or will be considered for release (including infants) to Rescue Groups.

In accordance with Section 64B of the *Companion Animals Act 1998*, Council must take the following action before destroying a seized or surrendered animal;

- a. Give written notice to at least two (2) rehoming organisations that that animal is available for rehoming and provide not less than seven (7) days from the date of the notice for the rehoming organisations to provide a response.
- b. Take reasonable steps to advertise the animal as available for rehoming.

A number of off-leash areas have been developed throughout the Shire and are located in all the larger towns. These areas provide an opportunity for people to exercise their dogs in a safe manner and generally facilities such as shade and water for the animals is available.

Council currently has two Wildlife Protection Areas within the Shire – located in Silverdale – Scotchey's Reserve and in Thirlmere – Lyn Gordon Reserve. In both of these areas it is an offence to allow cats to roam. The Reserves are patrolled as often as workload permits to achieve compliance with the requirements of a Wildlife Protection Area. Dogs are permitted in these reserves, however on an on-leash only basis.

Council engages two (2) dedicated Animal Control Officers who are primarily responsible for managing straying animals, fielding complaints regarding dog attacks, nuisance dog behaviours and management of feral cats. These officers also are responsible for the maintenance of the dedicated Animals Shelter and the care and control of the Companion Animals impounded. Four (4) separate Rangers assist with investigations of dog attacks, unregistered animals, appear in Court as Council's representative, manage complaints around nuisance barking dogs and unacceptable aggression. Officers are engaged on a rostered basis to work on weekends and also to be responsive to complaints regarding attacking dogs after hours and to assist Police when necessary.

Funding spent: \$342,207. This money was invested in salaries, overtime, allowances, uniforms, fleet, equipment, animal food, veterinary assistance, running of and maintenance of the animal shelter.

CAPITAL WORKS PROGRAM

| CAPITAL WORKS PROGRAM | | | |
|-----------------------------------|---------------------------------|-------------------------------|-----------------------|
| Capital Programs | Proposed Program of Expenditure | Actual Program of Expenditure | Percentage Completion |
| Pavement Reconstruction | \$10,848,852 | \$17,484,056 | 161% |
| Road Upgrade | \$7,473,659 | \$10,504,072 | 141% |
| Kerb and Gutter New | \$0 | \$0 | 0% |
| Kerb and Gutter Renew | \$245,000 | \$419,359 | 171% |
| Footpaths and Cycleway New | \$2,412,792 | \$1,099,802 | 46% |
| Footpaths and Cycleway Renew | \$146,000 | \$32,485 | 22% |
| Public Transport Facilities New | \$20,000 | \$49,721 | 249% |
| Public Transport Facilities Renew | \$20,000 | \$16,039 | 80% |
| Traffic Facilities New | \$0 | \$0 | 0% |
| Traffic Facilities Renew | \$100,000 | \$99,744 | 100% |
| Bridges Renew | \$100,000 | \$360,220 | 360% |
| Open Space New | \$1,680,800 | \$1,172,830 | 70% |
| Open Space Renew | \$6,856,000 | \$5,564,606 | 81% |
| Precinct Project | \$11,909,722 | \$11,538,851 | 97% |
| Building New | \$1,155,000 | \$1,190,740 | 103% |
| Building Renew | \$877,000 | \$104,631 | 12% |
| Plant and Fleet | \$785,000 | \$194,290 | 25% |
| Stormwater Projects | \$237,000 | \$268,850 | 113% |
| Other Projects | \$960,000 | \$794,002 | 83% |



CAPITAL PROJECTS

TRANSPORT

Major Roads & Bridge Works

| |
|-------------------------|
| Pavement Reconstruction |
| Road Upgrade |

Kerb and Gutter

| |
|-------|
| New |
| Renew |

Footpaths & Cycleways

| |
|-------|
| New |
| Renew |

Public Transport Facilities

| |
|-------|
| New |
| Renew |

Traffic Facilities

| |
|-------|
| New |
| Renew |

Bridge Program

OPEN SPACE

Open Space Projects

| |
|-------|
| New |
| Renew |

PRECINCT

| |
|------------------|
| Precinct Program |
|------------------|

BUILDINGS

Buildings Programs

| |
|-------|
| New |
| Renew |

PLANT & FLEET

| |
|-----------------------|
| Plant Fleet Purchases |
| Car Fleet Purchases |

STORMWATER DRAINAGE

| |
|--------------------------------|
| Stormwater Improvement Program |
|--------------------------------|

OTHER CAPITAL PROJECTS

| |
|---------|
| Various |
|---------|

TOTAL

| | BUDGET | | EXPENDITURE | % COMPLETED | | | | | | | |
|------------------------------------|---------------------|---------------------|---------------------|-------------------|------------------|--------------------|---------------------|-------------------------|--------------------|--------------------|-----------------|
| | Original Budget | Revised Budget | Actual Expenditure | Actual v Original | Actual v Revised | SRV (REVENUE) | Grant | Developer Contributions | Loan | Restricted Cash | General Revenue |
| Pavement Reconstruction | \$10,848,852 | \$18,426,965 | \$17,484,056 | 161% | 95% | \$7,587,256 | \$7,718,725 | \$0 | \$1,956,226 | \$170,041 | \$51,829 |
| Road Upgrade | \$7,473,659 | \$10,771,318 | \$10,504,072 | 141% | 98% | \$774,995 | \$9,348,628 | \$293,965 | \$66,467 | \$0 | \$20,000 |
| Kerb and Gutter | | | | | | | | | | | |
| New | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Renew | \$245,000 | \$245,000 | \$419,359 | 171% | 171% | \$229,796 | \$0 | \$0 | \$189,563 | \$0 | \$0 |
| Footpaths & Cycleways | | | | | | | | | | | |
| New | \$2,412,792 | \$1,736,595 | \$1,099,802 | 46% | 63% | \$292,128 | \$807,674 | \$0 | \$0 | \$0 | \$0 |
| Renew | \$146,000 | \$46,000 | \$32,485 | 22% | 71% | \$6,485 | \$0 | \$0 | \$26,000 | \$0 | \$0 |
| Public Transport Facilities | | | | | | | | | | | |
| New | \$20,000 | \$46,961 | \$49,721 | 249% | 106% | \$0 | \$23,000 | \$0 | \$26,721 | \$0 | \$0 |
| Renew | \$20,000 | \$16,039 | \$16,039 | 80% | 100% | \$0 | \$0 | \$0 | \$16,039 | \$0 | \$0 |
| Traffic Facilities | | | | | | | | | | | |
| New | \$0 | \$0 | \$0 | 0% | 0% | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| Renew | \$100,000 | \$100,000 | \$99,744 | 100% | 100% | \$15,000 | \$0 | \$0 | \$84,744 | \$0 | \$0 |
| Bridge Program | \$100,000 | \$259,342 | \$360,220 | 360% | 139% | \$262,980 | \$0 | \$0 | \$97,240 | \$0 | \$0 |
| OPEN SPACE | | | | | | | | | | | |
| New | \$1,680,800 | \$1,529,061 | \$1,172,830 | 70% | 77% | \$71,861 | \$1,100,440 | \$0 | \$40 | \$0 | \$530 |
| Renew | \$6,856,000 | \$5,677,500 | \$5,564,606 | 81% | 98% | \$10,260 | \$5,554,347 | \$0 | \$0 | \$0 | \$0 |
| PRECINCT | \$11,909,722 | \$9,959,722 | \$11,538,851 | 97% | 116% | \$0 | \$4,327,876 | \$3,798,482 | \$901,486 | \$2,511,007 | \$0 |
| BUILDINGS | | | | | | | | | | | |
| New | \$1,155,000 | \$1,280,186 | \$1,190,740 | 103% | 93% | \$0 | \$957,041 | \$0 | \$0 | \$233,699 | \$0 |
| Renew | \$877,000 | \$332,250 | \$104,631 | 12% | 31% | \$10,500 | \$0 | \$94,130 | \$0 | \$0 | \$0 |
| PLANT & FLEET | | | | | | | | | | | |
| Plant Fleet Purchases | \$615,000 | \$628,668 | \$22,568 | 4% | 4% | \$0 | \$0 | \$0 | \$0 | \$22,568 | \$0 |
| Car Fleet Purchases | \$170,000 | \$171,722 | \$171,722 | 101% | 100% | \$0 | \$0 | \$0 | \$0 | \$171,722 | \$0 |
| STORMWATER DRAINAGE | | | | | | | | | | | |
| Stormwater Improvement Program | \$237,000 | \$342,522 | \$268,850 | 113% | 78% | \$0 | \$0 | \$0 | \$0 | \$268,850 | \$0 |
| OTHER CAPITAL PROJECTS | | | | | | | | | | | |
| Various | \$960,000 | \$443,514 | \$794,002 | 83% | 179% | \$0 | \$172,425 | \$0 | \$0 | \$621,561 | \$15 |
| TOTAL | \$45,826,825 | \$52,013,365 | \$50,894,300 | 111% | 98% | \$9,261,260 | \$30,010,155 | \$4,186,576 | \$3,364,486 | \$3,999,448 | \$72,374 |

DEVELOPER CONTRIBUTIONS VOLUNTARY PLANNING AGREEMENTS

PLANNING AGREEMENTS

2 Planning Agreements Executed During the year with a combined value of \$3,468,864

Tahmoor Coal – Bargo \$3,375,000 – Open Space facilities Bargo Sports Ground

Tahmoor Road Tahmoor – \$93,864 for Stormwater facilities

COMPLIANCE WITH PLANNING AGREEMENTS

Station Street Menangle
Monetary contributions of \$758,115 for local infrastructure

Wilton South East
Monetary contributions worth \$5,208,116 for local infrastructure

Bingara Gorge Planning Agreements 1 and 2
Monetary Contributions for local infrastructure and dedication of land to council worth \$3,563,500 for local infrastructure

165-185 River Road Tahmoor
Embellishment of Public reserve worth \$805,000

Tahmoor South Coal Bargo
Monetary Contributions of \$200,000 for local infrastructure

2170 Remembrance Driveway
Monetary contributions worth \$21,600 for local infrastructure

COMPLETED PLANNING AGREEMENTS

Bronzewing Street Tahmoor

165-185 River Road Tahmoor

RECOVERY AND THREAT ABATEMENT PLANS

The Parks and Recreation Unit provided assistance with the inspection of trees and other vegetation that have been requested for removal by landowners that were affected by the fires. This information was then used to issue approvals for the vegetation management works to be delivered by a contractor engaged by the landholder.

SWIMMING POOL INSPECTION PROGRAM

SWIMMING POOL INSPECTION PROGRAM

| Inspection Type | Number of Inspections |
|--|-----------------------|
| Tourist and Visitor | 4 |
| More than two dwellings | 1 |
| High Risk Premises | 3 |
| Issuance of certificate of compliance under s22D of the SP Act | 108 |
| Issuance of Certificate of non compliance under CI21 SP Reg | 28 |
| Total | 144 |

GOVERNMENT INFORMATION – PUBLIC ACCESS ACT (GIPA)

GENERAL INFORMATION

Number of Informal Access to Information Applications = 780

Number of Formal Access to Information Applications = 25

Clause 8A: Details of the review carried out by the agency under section 7 (3) of the Act during the reporting year and the details of any information made publicly available by the agency as a result of the review

| Reviews carried out by the agency | Information made publicly available by the agency |
|-----------------------------------|---|
| Yes | Yes |



PUBLIC INTEREST DISCLOSURE ACTIVITY

The *Public Interest Disclosures Act 1994* (PID Act) sets up a scheme for people who work in the NSW public sector (e.g. in a council or Councillors) to come forward with important information.

All Australian government agencies, Commonwealth companies and public authorities have responsibilities under the Act.

These include establishing effective and clearly articulated internal procedures for facilitating and responding to public interest disclosures. Council meets this obligation through its Internal Reporting Policy and Internal Reporting Procedure.

Council has a Corporate Governance Toolkit on its intranet which holds information and resources for Staff and Nominated Disclosure Officers on how to make an Internal Report; how to investigate reports and tools to manage Public Interest Disclosures.

Councils Internal reporting process is included in our staff induction program. An awareness PowerPoint is distributed periodically to all staff across the organisation for their information.

The following table details categories and numbers of Public Interest Disclosures for this reporting period:

| Category of PID's | Made by public officials performing their day to day functions | Partly | Total |
|---|--|--------|-------|
| Number of Public Officials who made PIDs to Council | 0 | 0 | 0 |
| Number of PIDs received by Council in total | 0 | 0 | 0 |

The number of public interest disclosures received by the council in total and the number of public interest disclosures received by the council relating to each of the following:

| Category of PID's | Made by public officials performing their day to day functions | Under a statutory or other legal obligation | All other PID's |
|---|--|---|-----------------|
| Corrupt Conduct | 0 | 0 | 0 |
| Maladministration | 0 | 0 | 0 |
| Serious and substantial waste | 0 | 0 | 0 |
| Government information contraventions | 0 | 0 | 0 |
| Local government pecuniary interest contravention | 0 | 0 | 0 |
| Total | 0 | 0 | 0 |

PRIVACY AND PERSONAL INFORMATION PROTECTION

The *Privacy and Personal Information Protection (PPIP) Act* requires New South Wales public sector agencies and their staff to protect personal information. The Act describes how this protection should happen, and includes having a Privacy Management Plan.

Council's Privacy Management Plan outlines how private information is handled and how to deal with public requests.

MODERN SLAVERY

1. INTRODUCTION

This Modern Slavery Statement is provided by Wollondilly Shire Council in accordance with Section 428 (4) of the *NSW Local Government Act 1993*.

Council is committed to ensuring:

- a. its operations and supply chains do not cause, involve, or contribute to modern slavery; and
- b. its suppliers, relevant stakeholders, and others with whom we do business respect and share our commitment regarding minimising the risk of modern slavery.

2. ORGANISATION, STRUCTURE AND SUPPLY CHAINS

Located in the south western outskirts of Sydney the Wollondilly local government area covers an area of 2,560 square kilometres and is currently experiencing a high level of growth. The population forecast for 2023 is 56,696 and is forecast to grow to 98,401 by 2041.

Council's organisational structure consists of a Senior Leadership Team consisting three Directors; Shire Connections, Shire Futures, Shire Services and the Chief Financial Officer who report directly to the Chief Executive Officer.

Council recognises the importance of taking steps to ensure that goods and services procured by, and for, our Council are not the product of modern slavery.

Council's primary supply chains by value and volume exist in general materials; road and chemical materials; plant and equipment; contractors; labour hire; computer equipment and information technology (IT) services.

This list is not exhaustive with Council's overall spend on goods and services during the 2022/23 financial year being \$78,053,000.

Council is committed to combating modern slavery by:

- Identifying where our modern slavery risks are in our supply chain and assessing the degree of those risks.
- Engaging with our suppliers to identify which are committed to minimising the risk of modern slavery in their own supply chains and operations. This will primarily be done by asking suppliers to complete a Modern Slavery Questionnaire.
- Completing a modern slavery risk checklist prior to making a purchase.
- Including modern slavery criteria in RFx documents and Contracts.

- Providing adequate training for all staff to ensure they are aware of what modern slavery is, what Council's modern slavery risks are and how to raise any identified or potential concerns.
- Establishing a complaint process enabling staff and others to raise concerns about modern slavery.

3. POLICY AND COMMUNICATION

Council is currently reviewing its procurement processes and purchasing policy to incorporate a modern slavery clause outlining Council's commitment to identifying, preventing and addressing modern slavery in its most significant and highest risk procurement/purchasing activities.

Once adopted, the policy will be available to the public in Council's policy register on its website. The policy and suite of relevant documents will be provided to staff to provide modern slavery guidance when sourcing goods and services.

A Statement of Commitment against modern slavery that clearly states for current and potential suppliers, staff and other stakeholders, Council's commitment to eradicating modern slavery in all its supply chains, will be published on Council's website.

4. OUTCOMES

The risk assessment has resulted in the following actions being undertaken and future initiatives planned in relation to Council's procurement processes.

| Activity | Description | Actions Taken | Future Initiatives |
|-------------------------------------|---|---|--|
| Staff awareness and training | Staff awareness of modern slavery and Council's policy and expectations | Communicated to specific staff | Provide modern slavery awareness training at a minimum, to staff with procurement responsibilities. |
| | Staff training | Yet to be developed | Staff training to be programmed |
| Supplier engagement | Awareness of Council's policy and expectations | Yet to be actioned | Code of conduct extended to volunteers, contractors/suppliers and members of advisory committees. |
| | Supplier training | Yet to be developed | |
| | Supplier self-assessment questionnaire (SAQ) | Self-Assessment Questionnaire yet to be developed | |
| | High risk supplier engagement | Self-Assessment Questionnaire yet to be developed | |
| Risk assessment | Inherent risk assessment at a category level | Included modern slavery risks in the operational risk registers | Regular reviews of modern slavery risks and effectiveness of controls are included as part of a review or audit process. |
| | Pre-purchase checklist to identify higher risk procurements | Checklist to be developed as part of the modern slavery gap analysis and risk assessment project work. | |
| | Supplier risk assessment – existing suppliers | Identified inherent risks associated with Tier 1 suppliers to help prioritise further action including developing a Self-Assessment Questionnaire | Monitoring of supplier - new or emerging risks |
| | Supplier risk assessment – new and potential suppliers | Yet to be actioned. | Purchasing from LGP contracts includes risk assessment. If using Council contracts, risk assessment will be used. |

4. OUTCOMES CONTINUED

The risk assessment has resulted in the following actions being undertaken and future initiatives planned in relation to Council's procurement processes.

| Activity | Description | Actions Taken | Future Initiatives |
|------------------------------------|--|--|---|
| Tendering and contracting | Modern slavery tender criteria | Internal process yet to be developed | Purchasing from pre-qualified LGP contracts which includes Modern Slavery assessment. Explicitly refer to modern slavery for Council tender documentation provided to tenderers, purchase orders and other relevant documentation. |
| | Modern slavery contract clauses | Yet to be implemented | All future contracts will include a modern slavery clause. |
| | Supplier Code of conduct | Current code of conduct fit for purpose. | Council's code of conduct, although not expressly referring to modern slavery, covers such conduct. |
| Reporting and grievance mechanisms | Confidential reporting mechanism/process for staff, contractors, and the community to report concerns related to modern slavery. | Mechanism in place. Council's public interest disclosure framework includes obligations and whistleblower protections for reported breaches of employment and human rights laws. | |
| Response and remedy framework | Response and remedy framework involving actions, such as facilitation of access to health, legal or psychosocial services, financial compensation and prevention of future harm. | Yet to be implemented | |
| Monitoring and review | Monitoring and review of the effectiveness of modern slavery related processes. | Too early to measure | Annual review process to be scheduled and implemented |

5. MANAGEMENT OF HIGH-RISK CATEGORIES

| Category | Due Diligence Measure | Progress | Planned |
|---------------------------------|--|---|---|
| ICT hardware | Supplier engagement | Awaiting guidance before commencing | |
| | Modern slavery risk assessment of suppliers | Included in LGP ICT contract panel. | |
| | Modern slavery tender criteria | Included in RFx | |
| | Modern slavery contract clauses | Included in LGP ICT contract | |
| | Supplier Code of Conduct | Current code of conduct fit for purpose. | |
| | Contract KPIs in relation to modern slavery in place | If using LGP ICT contract panel this is included in the Standing Offer Deed between Approved Contractor and LGP | |
| | KPI measurement | Too early to action | |
| Renewable energy (solar panels) | Supplier engagement | Awaiting guidance before commencing | Code of conduct extended to volunteers, contractors/suppliers and members of advisory committees. |
| | Modern slavery risk assessment of suppliers | Self-assessment questionnaire and risk assessment of suppliers to be developed where not using LGP contracts | |
| | Modern slavery tender criteria | To be included in tender documents where not using LGP contracts. Yet to be actioned | |
| | Modern slavery contract clauses | To be included in tender documents where not using LGP contracts. Yet to be actioned | |
| | Supplier Code of Conduct | Current code of conduct fit for purpose | |
| | Contract KPIs in relation to modern slavery in place | Self-assessment questionnaire and risk assessment of suppliers to be developed where not using LGP contracts | |
| | KPI measurement | Too early to measure. | |

5. MANAGEMENT OF HIGH-RISK CATEGORIES CONTINUED

| Category | Due Diligence Measure | Progress | Planned |
|--|---|--|---|
| Cleaning services | Supplier engagement | Awaiting guidance before commencing | |
| | Modern slavery risk assessment of suppliers | Self-assessment questionnaire and risk assessment of suppliers to be developed where not using LGP contracts | |
| | Modern slavery tender criteria | To be included in tender documents where not using LGP contracts. Yet to be actioned | |
| | Modern slavery contract clauses | To be included in tender documents where not using LGP contracts. Yet to be actioned | |
| | Supplier Code of Conduct | Current code of conduct fit for purpose. | |
| | Contract KPIs in relation to modern slavery in place | If using LGP contract panel this is included in the Standing Offer Deed between Approved Contractor and LGP | |
| | KPI measurement | No current KPIs for modern slavery | |
| Construction and Major Works Contractors | Supplier engagement | Awaiting guidance before commencing | Code of conduct extended to volunteers, contractors/suppliers and members of advisory committees. |
| | Modern slavery risk assessment of suppliers | Self-assessment questionnaire and risk assessment of suppliers to be developed where not using LGP contracts | |
| | Modern slavery tender criteria | To be included in tender documents where not using LGP contracts. Yet to be actioned. | |
| | Modern slavery contract clauses | To be included in tender documents where not using LGP contracts. Yet to be actioned. | |
| | Supplier Code of Conduct | Current code of conduct fit for purpose. | |
| | Contract KPIs in relation to modern slavery in place. | If using LGP contract panel this is included in the Standing Offer Deed between Approved Contractor and LGP | |
| | KPI measurement | No current KPIs for modern slavery | |

APPENDIX

GENERAL PURPOSE FINANCIAL

Statements

FOR THE YEAR ENDED
30 JUNE 2023

Wollondilly Shire Council

General Purpose Financial Statements

for the year ended 30 June 2023

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Overview

Wollondilly Shire Council is constituted under the Local Government Act 1993 (NSW) and has its principal place of business at:

62-64 Menangle Street
Picton NSW 2571

Council's guiding principles are detailed in Chapter 3 of the LGA and includes:

- principles applying to the exercise of functions generally by council,
- principles to be applied when making decisions,
- principles of community participation,
- principles of sound financial management, and
- principles for strategic planning relating to the development of an integrated planning and reporting framework.

A description of the nature of Council's operations and its principal activities are provided in Note B1-2.

Through the use of the internet, we have ensured that our reporting is timely, complete and available at minimum cost. All press releases, financial statements and other information are publicly available on our website: www.wollondilly.nsw.gov.au

Wollondilly Shire Council

General Purpose Financial Statements

for the year ended 30 June 2023

Understanding Council's Financial Statements

Introduction

Each year NSW local governments are required to present audited financial statements to their council and community.

What you will find in the Statements

The financial statements set out the financial performance, financial position and cash flows of Council for the financial year ended 30 June 2023.

The format of the financial statements is standard across all NSW Councils and complies with both the accounting and reporting requirements of Australian Accounting Standards and requirements as set down by the Office of Local Government.

About the Councillor/Management Statement

The financial statements must be certified by senior staff as 'presenting fairly' the Council's financial results for the year and are required to be adopted by Council – ensuring both responsibility for and ownership of the financial statements.

About the Primary Financial Statements

The financial statements incorporate five "primary" financial statements:

1. The Income Statement

Summarises Council's financial performance for the year, listing all income and expenses. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

2. The Statement of Comprehensive Income

Primarily records changes in the fair value of Council's Infrastructure, property, plant and equipment.

3. The Statement of Financial Position

A 30 June snapshot of Council's financial position indicating its assets, liabilities and "net wealth".

4. The Statement of Changes in Equity

The overall change for the year (in dollars) of Council's "net wealth".

5. The Statement of Cash Flows

Indicates where Council's cash came from and where it was spent. This statement also displays Council's original adopted budget to provide a comparison between what was projected and what actually occurred.

About the Notes to the Financial Statements

The Notes to the Financial Statements provide greater detail and additional information on the five primary financial statements.

About the Auditor's Reports

Council's financial statements are required to be audited by the NSW Audit Office.

In NSW the auditor provides 2 audit reports:

1. an opinion on whether the financial statements present fairly the Council's financial performance and position, and
2. their observations on the conduct of the audit, including commentary on the Council's financial performance and financial position.

Who uses the Financial Statements?

The financial statements are publicly available documents and must be presented at a Council meeting between seven days and five weeks after the date of the audit report.

The public can make submissions to Council up to seven days subsequent to the public presentation of the financial statements.

Council is required to forward an audited set of financial statements to the Office of Local Government.

Wollondilly Shire Council

General Purpose Financial Statements

for the year ended 30 June 2023

Statement by Councillors and Management

Statement by Councillors and Management made pursuant to Section 413(2c) of the Local Government Act 1993 (NSW) (as amended)

The attached General Purpose Financial Statements have been prepared in accordance with:

- the *Local Government Act 1993* (NSW) (as amended) and the regulations made thereunder,
- the Australian Accounting Standards and other pronouncements of the Australian Accounting Standards Board
- the *Local Government Code of Accounting Practice and Financial Reporting*.

To the best of our knowledge and belief, these statements:

- present fairly the Council's operating result and financial position for the year
- accord with Council's accounting and other records.

We are not aware of any matter that would render these statements false or misleading in any way.

Signed in accordance with a resolution of Council made on 31 October 2023.



Matthew Gould
Mayor
31 October 2023



Matthew Deeth
Deputy Mayor
31 October 2023



Ben Taylor
Chief Executive Officer
31 October 2023



Rob Seidel
Responsible Accounting Officer
31 October 2023

Wollondilly Shire Council

Statement of Comprehensive Income

for the year ended 30 June 2023

| \$ '000 | Notes | 2023 | 2022 |
|--|-------|----------------|--------|
| Net operating result for the year – from Income Statement | | 77,862 | 45,137 |
| Other comprehensive income: | | | |
| Amounts which will not be reclassified subsequently to the operating result | | | |
| Gain / (loss) on revaluation of IPP&E | C1-6 | 86,309 | 3,290 |
| Other Movements | | – | – |
| Total items which will not be reclassified subsequently to the operating result | | 86,309 | 3,290 |
| Total other comprehensive income for the year | | 86,309 | 3,290 |
| Total comprehensive income for the year attributable to Council | | 164,171 | 48,427 |

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

Wollondilly Shire Council

Statement of Financial Position

as at 30 June 2023

| \$ '000 | Notes | 2023 | 2022 |
|--|-------|----------------|----------------|
| ASSETS | | | |
| Current assets | | | |
| Cash and cash equivalents | C1-1 | 3,016 | 5,124 |
| Investments | C1-2 | 43,050 | 51,885 |
| Receivables | C1-4 | 10,131 | 12,038 |
| Inventories | C1-5 | 2,288 | 2,255 |
| Other | C1-7 | 350 | 1,519 |
| Total current assets | | 58,835 | 72,821 |
| Non-current assets | | | |
| Investments | C1-2 | 55,950 | 32,639 |
| Infrastructure, property, plant and equipment (IPPE) | C1-6 | 803,611 | 643,407 |
| Right of use assets | C2-1 | 2,194 | 2,148 |
| Total non-current assets | | 861,755 | 678,194 |
| Total assets | | 920,590 | 751,015 |
| LIABILITIES | | | |
| Current liabilities | | | |
| Payables | C3-1 | 11,189 | 14,129 |
| Contract liabilities | C3-2 | – | 546 |
| Lease liabilities | C2-1 | 837 | 732 |
| Borrowings | C3-3 | 1,577 | 1,570 |
| Employee benefit provisions | C3-4 | 7,905 | 7,139 |
| Provisions | C3-5 | 500 | 500 |
| Total current liabilities | | 22,008 | 24,616 |
| Non-current liabilities | | | |
| Payables | C3-1 | 4,318 | – |
| Lease liabilities | C2-1 | 1,473 | 1,490 |
| Borrowings | C3-3 | 4,890 | 3,139 |
| Employee benefit provisions | C3-4 | 285 | 379 |
| Provisions | C3-5 | 22,404 | 20,350 |
| Total non-current liabilities | | 33,370 | 25,358 |
| Total liabilities | | 55,378 | 49,974 |
| Net assets | | 865,212 | 701,041 |
| EQUITY | | | |
| Accumulated surplus | C4-1 | 554,162 | 476,300 |
| IPPE revaluation reserve | C4-1 | 311,050 | 224,741 |
| Council equity interest | | 865,212 | 701,041 |
| Total equity | | 865,212 | 701,041 |

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

Wollondilly Shire Council

Statement of Changes in Equity

for the year ended 30 June 2023

| \$ '000 | Notes | 2023 | | | 2022 | | |
|---|-------|---------------------|--------------------------|----------------|---------------------|--------------------------|----------------|
| | | Accumulated surplus | IPPE revaluation reserve | Total equity | Accumulated surplus | IPPE revaluation reserve | Total equity |
| Opening balance at 1 July | | 476,300 | 224,741 | 701,041 | 431,163 | 221,451 | 652,614 |
| Restated opening balance | | 476,300 | 224,741 | 701,041 | 431,163 | 221,451 | 652,614 |
| Net operating result for the year | | 77,862 | – | 77,862 | 45,137 | – | 45,137 |
| Restated net operating result for the period | | 77,862 | – | 77,862 | 45,137 | – | 45,137 |
| Other comprehensive income | | | | | | | |
| – Gain / (loss) on revaluation of IPP&E | C1-6 | – | 86,309 | 86,309 | – | 3,290 | 3,290 |
| Other comprehensive income | | – | 86,309 | 86,309 | – | 3,290 | 3,290 |
| Total comprehensive income | | 77,862 | 86,309 | 164,171 | 45,137 | 3,290 | 48,427 |
| Closing balance at 30 June | | 554,162 | 311,050 | 865,212 | 476,300 | 224,741 | 701,041 |

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

Wollondilly Shire Council

Statement of Cash Flows

for the year ended 30 June 2023

| Original unaudited budget 2023 | \$ '000 | Notes | Actual 2023 | Actual 2022 |
|---|---|-------|-----------------|-----------------|
| Cash flows from operating activities | | | | |
| <i>Receipts:</i> | | | | |
| 52,958 | Rates and annual charges | | 54,260 | 51,716 |
| 10,154 | User charges and fees | | 8,688 | 7,233 |
| 1,263 | Interest received | | 3,724 | 833 |
| 50,729 | Grants and contributions | | 64,943 | 50,973 |
| – | Bonds, deposits and retentions received | | 4,432 | 115 |
| 1,307 | Other | | 13,827 | 3,873 |
| <i>Payments:</i> | | | | |
| (30,782) | Payments to employees | | (34,898) | (31,442) |
| (25,855) | Payments for materials and services | | (47,680) | (35,284) |
| (412) | Borrowing costs | | (263) | (23) |
| (4,777) | Other | | (846) | (4,091) |
| 54,585 | Net cash flows from operating activities | G1-1 | 66,187 | 43,903 |
| Cash flows from investing activities | | | | |
| <i>Receipts:</i> | | | | |
| 56,000 | Sale of investments | | 56,000 | 120,500 |
| – | Proceeds from sale of IPPE | | 189 | 117 |
| <i>Payments:</i> | | | | |
| (69,537) | Purchase of investments | | (70,810) | (143,202) |
| – | Acquisition of term deposits | | 436 | 2,809 |
| (45,827) | Payments for IPPE | | (55,031) | (27,089) |
| (59,364) | Net cash flows from investing activities | | (69,216) | (46,865) |
| Cash flows from financing activities | | | | |
| <i>Receipts:</i> | | | | |
| 3,364 | Proceeds from borrowings | | 3,364 | – |
| <i>Payments:</i> | | | | |
| (1,673) | Repayment of borrowings | | (1,606) | (1,544) |
| (732) | Principal component of lease payments | | (837) | (984) |
| 959 | Net cash flows from financing activities | | 921 | (2,528) |
| (3,820) | Net change in cash and cash equivalents | | (2,108) | (5,490) |
| 5,124 | Cash and cash equivalents at beginning of year | | 5,124 | 10,614 |
| 1,304 | Cash and cash equivalents at end of year | C1-1 | 3,016 | 5,124 |
| 70,987 | plus: Investments on hand at end of year | C1-2 | 99,000 | 84,524 |
| 72,291 | Total cash, cash equivalents and investments | | 102,016 | 89,648 |

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Wollondilly Shire Council

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Wollondilly Shire Council

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A About Council and these financial statements

A1-1 Basis of preparation

These financial statements were authorised for issue by Council on 31 October 2023. Council has the power to amend and reissue these financial statements in cases where critical information is received from public submissions or where the OLG directs Council to amend the financial statements.

The principal accounting policies adopted in the preparation of these financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

These general purpose financial statements have been prepared in accordance with Australian Accounting Standards and Australian Accounting Interpretations, the *Local Government Act 1993 (Act)* and Local Government (General) Regulation 2005 (Regulation), and the Local Government Code of Accounting Practice and Financial Reporting

Council is a not for-profit entity.

The financial statements are presented in Australian dollars and are rounded to the nearest thousand dollars.

Unless otherwise indicated, all amounts disclosed in the financial statements are actual amounts. Specific budgetary amounts have been included for comparative analysis (to actuals) in the following reports and notes:

- Income statement
- Statement of cash flows
- B5-1 – Material budget variations

Historical cost convention

These financial statements have been prepared under the historical cost convention, as modified by the revaluation of certain infrastructure, property, plant and equipment and investment property.

Significant accounting estimates and judgements

The preparation of financial statements requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the Council's accounting policies.

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the Council and that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

Council makes estimates and assumptions concerning the future.

The resulting accounting estimates will, by definition, seldom equal the related actual results.

The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year include:

- (i) fair values of infrastructure, property, plant and equipment – refer Note C1-6
- (ii) tip remediation provisions – refer Note C3-5
- (iii) employee benefit provisions – refer Note C3-5

Significant judgements in applying the Council's accounting policies

- i. Impairment of receivables – refer Note C1-4.
- ii. Determination of whether performance obligations are sufficiently specific and whether the contract is within the scope of AASB 15 *Revenue from Contracts with Customers* and / or AASB 1058 *Income of Not-for-Profit Entities* – refer to Notes B2-2 – B2-4.
- iii. Determination of the lease term, discount rate (when not implicit in the lease) and whether an arrangement contains a lease – refer to Note C2-1.

A1-1 Basis of preparation (continued)

Monies and other assets received by Council

The Consolidated Fund

In accordance with the provisions of Section 409(1) of the Local Government Act 1993 (NSW), all money and property received by Council is held in the Council's Consolidated Fund unless it is required to be held in the Council's Trust Fund.

The Consolidated Fund has been included in the Council's Financial Statements.

Due to their immaterial value and nature, Council's Management Committees have been excluded from this consolidation.

The Trust Fund

In accordance with the provisions of Section 411 of the *Local Government Act 1993 (NSW)* (as amended), a separate and distinct Trust Fund is maintained to account for all money and property received by the council in trust which must be applied only for the purposes of, or in accordance with, the trusts relating to those monies.

A separate statement of monies held in the Trust Fund is available for inspection at the council office by any person free of charge.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of associated GST, unless the GST incurred is not recoverable from the taxation authority. In this case it is recognised as part of the cost of acquisition of the asset or as part of the expense.

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the taxation authority is included with other receivables or payables in the Statement of Financial Position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities that are recoverable from, or payable to, the taxation authority, are presented as operating cash flows.

Volunteer services

Council receives the benefit of volunteer services across various parts of its service delivery, including the Community Nursery and library service. No adjustment has been included within the financial statements to reflect these services as they are not considered to be material in financial value and may not be reliably measured.

New accounting standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for the 30 June 2023 reporting periods.

Council has elected not to apply any of these pronouncements in these financial statements before their operative dates.

As at the date of authorisation of these financial statements Council does not consider that any of these new (and still to be applied) standards and interpretations are likely to have a material impact on the Council's future financial statements, financial position, financial performance or cash flows.

New accounting standards adopted during the year

During the year Council adopted all accounting standards and interpretations (as issued by the Australian Accounting Standards Board) which were mandatorily effective from the first time at 30 June 2023.

None of these standards had a significant impact on reported position or performance.

B Financial Performance

B1 Functions or activities

B1-1 Functions or activities – income, expenses and assets

Income, expenses and assets have been directly attributed to the following functions or activities. Details of those functions or activities are provided in Note B1-2.

| \$ '000 | Income | | Expenses | | Operating result | | Grants and contributions | | Carrying amount of assets | |
|--|----------------|----------------|---------------|---------------|------------------|---------------|--------------------------|---------------|---------------------------|----------------|
| | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |
| Functions or activities | | | | | | | | | | |
| Sustainable and Balanced Growth | 4,859 | 15,691 | 7,993 | 11,838 | (3,134) | 3,853 | – | – | 1,710 | 1,400 |
| Management & Provision of Infrastructure | 96,992 | 53,222 | 59,614 | 52,199 | 37,378 | 1,023 | 13,296 | 9,226 | 769,151 | 629,935 |
| Caring for the Environment | 12,547 | 12,252 | 12,966 | 11,181 | (419) | 1,071 | 3,174 | 2,577 | 9,612 | 7,872 |
| Looking after the Community | 1,571 | 1,527 | 3,936 | 4,107 | (2,365) | (2,580) | 752 | 522 | 2,665 | 2,181 |
| Efficient and Effective Council | 2,447 | 1,547 | 11,859 | 5,040 | (9,412) | (3,493) | 444 | – | 137,002 | 109,626 |
| General Purpose | 55,814 | 46,989 | – | 1,726 | 55,814 | 45,263 | 87,064 | 57,057 | 450 | 1 |
| Total functions and activities | 174,230 | 131,228 | 96,368 | 86,091 | 77,862 | 45,137 | 104,730 | 69,382 | 920,590 | 751,015 |

B1-2 Components of functions or activities

Details relating to the Council's functions or activities as reported in B1-1 are as follows:

Sustainable and Balanced Growth

Outcomes/Objectives:

1. A built environment that supports liveable communities, respects the character, setting and heritage of our towns and villages and retains the vision of Rural Living.
2. A unique environment and rural landscape balanced with managed growth that is consistent with Council's position on Growth and vision of Rural Living.
3. A strong local economy providing employment and other opportunities.
4. Expansion of employment and other opportunities based on the Shire's natural assets, strong agricultural base and tourism potential.
5. A strong and viable agricultural sector supported by the protection and preservation of agricultural assets and resources.

Management & Provision of Infrastructure

Outcomes/Objectives:

1. Infrastructure that is safe, accessible and fit for purpose.
2. Infrastructure that is sustainably maintained.
3. Infrastructure that delivers upon the expectations and needs of our growing community.

Caring for the Environment

Outcomes/Objectives:

1. An environment that is valued, preserved and protected, with new planning and development proposals supporting these values.
2. A community that is engaged with and cares about their environment.

Looking after the Community

Outcomes/Objectives:

1. Access to a range of activities, services and facilities.
2. Communities that are engaged, cohesive, included, and have a sense of belonging.
3. Communities that are healthy, happy and feel safe.

Efficient and Effective Council

Outcomes/Objectives:

1. Government, community and business talking and working together.
2. A Council that demonstrates good business management and ethical conduct.
3. A Council that is viewed by the community as transparent, accountable and responsive to their concerns.

General Purpose

Includes:

1. Rates and annual charges
2. Non-Capital general purpose grants and contributions
3. Interest on investments and overdue rates and charges
4. General administrative expenses

B2 Sources of income

B2-1 Rates and annual charges

| \$ '000 | 2023 | 2022 |
|---|---------------|---------------|
| Ordinary rates | | |
| Residential | 39,106 | 37,573 |
| Farmland | 962 | 1,073 |
| Mining | 1,792 | 1,749 |
| Business | 2,055 | 1,931 |
| Less: pensioner rebates (mandatory) | (336) | (334) |
| Less: pensioner rebates (Council policy) | (388) | (383) |
| Rates levied to ratepayers | 43,191 | 41,609 |
| Pensioner rate subsidies received | 253 | 259 |
| Total ordinary rates | 43,444 | 41,868 |
| Annual charges (pursuant to s496, 496A, 496B, 501 & 611) | | |
| Domestic waste management services | 10,559 | 10,106 |
| Stormwater management services | 323 | 316 |
| Waste management services (non-domestic) | 219 | 204 |
| Section 611 charges | 14 | 14 |
| Less: pensioner rebates (Council policy) | (721) | (675) |
| Annual charges levied | 10,394 | 9,965 |
| Pensioner annual charges subsidies received: | | |
| – Domestic waste management | 77 | 77 |
| Total annual charges | 10,471 | 10,042 |
| Total rates and annual charges | 53,915 | 51,910 |

Council has used 2019 year valuations provided by the NSW Valuer General in calculating its rates.

Accounting policy

Rates and annual charges are recognised as revenue at the beginning of the rating period to which they relate. Prepaid rates are recognised as a financial liability until the beginning of the rating period.

Pensioner rebates relate to reductions in rates and certain annual charges for eligible pensioners' place of residence in the local government council area that are not subsidised by the NSW Government.

Pensioner rate subsidies are received from the NSW Government to provide a contribution towards the pensioner rebates and are recognised within the underlying revenue item based on their substance.

B2-2 User charges and fees

| \$ '000 | Timing | 2023 | 2022 |
|--|--------|--------------|--------------|
| Other user charges and fees | | | |
| (i) Fees and charges – statutory and regulatory functions (per s608) | | | |
| Planning and building regulation | 2 | 3,234 | 2,679 |
| Section 10.7 certificates (EP&A Act) | 2 | 291 | 221 |
| Section 603 certificates | 2 | 108 | 119 |
| Other | 2 | 298 | 196 |
| Animal registration fees | 2 | 269 | 182 |
| Rezoning fees | 2 | 439 | 192 |
| Septic tank fees | 2 | 405 | 217 |
| Total fees and charges – statutory/regulatory | | 5,044 | 3,806 |
| (ii) Fees and charges – other (incl. general user charges (per s608)) | | | |
| Cemeteries | 2 | 145 | 84 |
| Leaseback fees – Council vehicles | 2 | 494 | 425 |
| Leisure centre | 2 | 6 | 30 |
| Restoration charges | 2 | 165 | 108 |
| Waste disposal tipping fees | 2 | 974 | 1,122 |
| Children services | 2 | 360 | 334 |
| Development management | 2 | 6 | 580 |
| Plan checking fees | 2 | 794 | 808 |
| Royalties | 2 | 148 | 69 |
| Other | 2 | 316 | 266 |
| Total fees and charges – other | | 3,408 | 3,826 |
| Total other user charges and fees | | 8,452 | 7,632 |
| Total user charges and fees | | 8,452 | 7,632 |
| Timing of revenue recognition for user charges and fees | | | |
| User charges and fees recognised over time (1) | | – | – |
| User charges and fees recognised at a point in time (2) | | 8,452 | 7,632 |
| Total user charges and fees | | 8,452 | 7,632 |

Accounting policy

Revenue arising from user charges and fees is recognised when or as the performance obligation is completed and the customer receives the benefit of the goods / services being provided.

The performance obligation relates to the specific services which are provided to the customers and generally the payment terms are within 30 days of the provision of the service or in some cases such as caravan parks, the customer is required to pay on arrival or a deposit in advance. There is no material obligation for Council in relation to refunds or returns.

Where an upfront fee is charged such as joining fees for the leisure centre the fee is recognised on a straight-line basis over the expected life of the membership.

Licences granted by Council are all either short-term or low value and all revenue from licences is recognised at the time that the licence is granted rather than over the term of the licence.

B2-3 Other revenues

| \$ '000 | Timing | 2023 | 2022 |
|---|--------|--------------|--------------|
| Fines | 2 | 444 | 333 |
| Legal fees recovery – rates and charges (extra charges) | 2 | 88 | 1 |
| Legal fees recovery – other | 2 | 28 | 40 |
| Commissions and agency fees | 2 | 33 | 35 |
| Diesel rebate | 2 | 23 | 41 |
| Insurance claims recoveries | 2 | 268 | – |
| Sales – general | 2 | 30 | 26 |
| Insurance premium rebate | 2 | 97 | 90 |
| Reimbursements | 2 | 1,051 | 318 |
| Other | 2 | 269 | 226 |
| Community Facility Hire | | 855 | 768 |
| Total other revenue | | 3,186 | 1,878 |

Timing of revenue recognition for other revenue

| | | |
|---|---|--------------|
| Other revenue recognised over time (1) | – | – |
| Other revenue recognised at a point in time (2) | | 1,878 |
| Total other revenue | | 3,186 |

Accounting policy for other revenue

Where the revenue is earned for the provision of specified goods / services under an enforceable contract, revenue is recognised when or as the obligations are satisfied.

Statutory fees and fines are recognised as revenue when the service has been provided, the payment is received or when the penalty has been applied, whichever occurs first.

Other revenue is recorded when the payment is due, the value of the payment is notified, or the payment is received, whichever occurs first.

B2-4 Grants and contributions

| \$ '000 | Timing | Operating 2023 | Operating 2022 | Capital 2023 | Capital 2022 |
|--|--------|-------------------|-------------------|-----------------|-----------------|
| General purpose grants and non-developer contributions (untied) | | | | | |
| General purpose (untied) | | | | | |
| Current year allocation | | | | | |
| Financial assistance | 2 | 1,120 | 2,020 | – | – |
| Payment in advance - future year allocation | | | | | |
| Financial assistance | 2 | 4,518 | 3,106 | – | – |
| Amount recognised as income during current year | | 5,638 | 5,126 | – | – |
| Special purpose grants and non-developer contributions (tied) | | | | | |
| Cash contributions | | | | | |
| Previously specific grants: | | | | | |
| Pensioners' rates subsidies: | | | | | |
| Bushfire and emergency services | 1 | 1,074 | 3,819 | 3,039 | 1,651 |
| Library | 2 | 223 | 201 | – | 403 |
| LIRS subsidy | 2 | 25 | 79 | – | – |
| NSW rural fire services | | – | – | 3,743 | – |
| Recreation and culture | 2 | 714 | 281 | 12,694 | 11,044 |
| Community services | 2 | 592 | 557 | 1,000 | – |
| Environmental management | 2 | 335 | 645 | – | – |
| Street lighting | 2 | 89 | 174 | – | – |
| Transport (roads to recovery) | 2 | – | – | 117 | 920 |
| Transport (other roads and bridges funding) | 2 | 9,558 | 17 | 8,822 | 5,516 |
| Other specific grants | 2 | – | 10 | – | – |
| Previously contributions: | | | | | |
| Bushfire services | 2 | 371 | 440 | 1,240 | 503 |
| Community services | 2 | – | 21 | – | – |
| Recreation and culture | 2 | – | 6 | – | 110 |
| Transport for NSW contributions (regional roads, block grant) | 2 | 2,000 | 2,024 | 884 | 2,080 |
| Other contributions | 2 | – | 152 | – | – |
| Environmental management | 2 | 1 | 30 | – | – |
| Total special purpose grants and non-developer contributions – cash | | 14,982 | 8,456 | 31,539 | 22,227 |
| Total special purpose grants and non-developer contributions (tied) | | 14,982 | 8,456 | 31,539 | 22,227 |
| Total grants and non-developer contributions | | 20,620 | 13,582 | 31,539 | 22,227 |
| Comprising: | | | | | |
| – Commonwealth funding | | 5,971 | 5,314 | 11,426 | 6,615 |
| – State funding | | 14,518 | 7,848 | 15,370 | 15,411 |
| – Other funding | | 131 | 420 | 4,743 | 201 |
| | | 20,620 | 13,582 | 31,539 | 22,227 |

B2-4 Grants and contributions (continued)

Developer contributions

| \$ '000 | Notes | Timing | Operating 2023 | Operating 2022 | Capital 2023 | Capital 2022 |
|--|-------|--------|-------------------|-------------------|-----------------|-----------------|
| Developer contributions: (s7.4 & s7.11 - EP&A Act, s64 of the LGA): | F3 | | | | | |
| Cash contributions | | | | | | |
| S 7.4 – contributions using planning agreements | | 2 | 502 | 315 | 4,843 | 1,950 |
| S 7.11 – contributions towards amenities/services | | 2 | 223 | 355 | 8,173 | 8,077 |
| S 7.12 – fixed development consent levies | | 2 | – | – | – | 33 |
| Total developer contributions – cash | | | 725 | 670 | 13,016 | 10,060 |
| Non-cash contributions | | | | | | |
| Other developer contributions | | 2 | – | – | 38,830 | 22,843 |
| Total developer contributions non-cash | | | – | – | 38,830 | 22,843 |
| Total developer contributions | | | 725 | 670 | 51,846 | 32,903 |
| Total contributions | | | 725 | 670 | 51,846 | 32,903 |
| Total grants and contributions | | | 21,345 | 14,252 | 83,385 | 55,130 |
| Timing of revenue recognition for grants and contributions | | | | | | |
| Grants and contributions recognised over time (1) | | | – | – | – | – |
| Grants and contributions recognised at a point in time (2) | | | 21,345 | 14,252 | 83,385 | 55,130 |
| Total grants and contributions | | | 21,345 | 14,252 | 83,385 | 55,130 |

B2-4 Grants and contributions (continued)

Unspent grants and contributions

Certain grants and contributions are obtained by Council on the condition they be spent in a specified manner or in a future period but which are not yet spent in accordance with those conditions are as follows:

| \$ '000 | Operating 2023 | Operating 2022 | Capital 2023 | Capital 2022 |
|---|-------------------|-------------------|-----------------|-----------------|
| Unspent grants and contributions | | | | |
| Unspent funds at 1 July | 6,079 | 4,995 | 8,674 | 2,080 |
| Add: Funds recognised as revenue in the reporting year but not yet spent in accordance with the conditions | 6,633 | 4,820 | 4,880 | 7,312 |
| Add: Funds received and not recognised as revenue in the current year | - | - | - | - |
| Less: Funds recognised as revenue in previous years that have been spent during the reporting year | (5,344) | (3,736) | (6,135) | (718) |
| Less: Funds received in prior year but revenue recognised and funds spent in current year | - | - | - | - |
| Unspent funds at 30 June | 7,368 | 6,079 | 7,419 | 8,674 |
| Contributions | | | | |
| Unspent funds at 1 July | 55,162 | 46,396 | - | - |
| Add: contributions recognised as revenue in the reporting year but not yet spent in accordance with the conditions | 15,700 | 11,164 | - | - |
| Less: contributions recognised as revenue in previous years that have been spent during the reporting year | (4,761) | (2,398) | - | - |
| Unspent contributions at 30 June | 66,101 | 55,162 | - | - |

Accounting policy

Grant and contributions - enforceable agreement with sufficiently specific performance obligations

Where grant and contribution revenue arises from an agreement which is enforceable and contains sufficiently specific performance obligations then the revenue are recognised when control of each performance obligations is satisfied.

The performance obligations are varied based on the agreement but include events, construction of council owned assets, crown land management plans and planning reviews. Payment terms vary depending on the terms of the grant, cash is received upfront for some grants and on the achievement of certain payment milestones for others.

Each performance obligation is considered to ensure that the revenue recognition reflects the transfer of control and within grant agreements there may be some performance obligations where control transfers at a point in time and others which have continuous transfer of control over the life of the contract.

Where control is transferred over time, generally the input methods being either costs or time incurred are deemed to be the most appropriate methods to reflect the transfer of benefit.

Grant income

Assets arising from grants in the scope of AASB 1058 is recognised at the assets fair value when the asset is received. Councils considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standard.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-4 Grants and contributions (continued)

Capital grants

Capital grants received to enable Council to acquire or construct an item of infrastructure, property, plant and equipment to identified specifications which will be under Council's control and which is enforceable are recognised as revenue as and when the obligation to construct or purchase is completed.

For construction projects, this is generally as the construction progresses in accordance with costs incurred since this is deemed to be the most appropriate measure of the completeness of the construction project as there is no profit margin.

For acquisitions of assets, the revenue is recognised when the asset is acquired and controlled by the Council.

Developer Contributions

Council has obligations to provide facilities from contribution revenues levied on developers under the provisions of sections 7.4, 7.11 and 7.12 of the *Environmental Planning and Assessment Act 1979 (EP&A Act)*.

While Council generally incorporates these amounts as part of a Development Consents Order, such developer contributions are only recognised as income upon receipt by Council, due to the possibility that individual development consents may not be acted upon by the applicant and, accordingly, would not be payable to Council.

Developer contributions may only be expended for the purposes for which the contributions were required, but the Council may apply contributions according to the priorities established in work schedules for the contribution plan.

Other grants and contributions

Assets, including cash, received from other grants and contributions are recognised at fair value when the asset is received. Council considers whether there are any related liability or equity items associated with the asset which are recognised in accordance with the relevant accounting standards.

Once the assets and liabilities have been recognised then income is recognised for any remaining asset value at the time that the asset is received.

B2-5 Interest and investment income

| \$ '000 | 2023 | 2022 |
|--|--------------|------------|
| Interest on financial assets measured at amortised cost | | |
| – Overdue rates and annual charges (incl. special purpose rates) | 271 | 276 |
| – Cash and investments | 3,510 | 643 |
| Finance income on the net investment in the lease | – | – |
| Movement in Investments at FV through P&L (CivicRisk) | 64 | 9 |
| Total interest and investment income (losses) | 3,845 | 928 |
| Interest and investment income is attributable to: | | |
| Unrestricted investments/financial assets: | | |
| Overdue rates and annual charges (general fund) | 271 | 276 |
| General Council cash and investments | 1,082 | 11 |
| Restricted investments/funds – external: | | |
| Development contributions | | |
| – Section 7.11 | 1,957 | 436 |
| Domestic waste management operations | 260 | 81 |
| Restricted investments/funds – internal: | | |
| Internally restricted assets | 275 | 124 |
| Total interest and investment income | 3,845 | 928 |

Accounting policy

Interest income is recognised using the effective interest rate at the date that interest is earned.

B2-6 Other income

| \$ '000 | 2023 | 2022 |
|--|------------|--------------|
| Fair value increment on investments | | |
| Fair value increment on investments (other) ¹ | 102 | (502) |
| Total Fair value increment on investments | 102 | (502) |
| Total other income | 102 | (502) |

(1) This represents the mark to market adjustment on Council's investments including bonds and FRNs

B3 Costs of providing services

B3-1 Employee benefits and on-costs

| \$ '000 | 2023 | 2022 |
|--|---------------|---------------|
| Salaries and wages | 31,687 | 27,251 |
| Travel expenses | 1 | – |
| Employee leave entitlements (ELE) | 610 | 523 |
| Superannuation | 3,152 | 2,716 |
| Workers' compensation insurance | 480 | 500 |
| Fringe benefit tax (FBT) | 137 | 106 |
| Training costs (other than salaries and wages) | 331 | 243 |
| Employment advertising | 227 | 311 |
| Other | 13 | 26 |
| Total employee costs | 36,638 | 31,676 |
| Less: capitalised costs | (1,122) | (886) |
| Total employee costs expensed | 35,516 | 30,790 |
| Number of 'full-time equivalent' employees (FTE) at year end | 303 | 279 |

Accounting policy

Employee benefit expenses are recorded when the service has been provided by the employee.

Retirement benefit obligations

All employees of the Council are entitled to benefits on retirement, disability or death. Council contributes to various defined benefit plans and defined contribution plans on behalf of its employees.

Superannuation plans

Contributions to defined contribution plans are recognised as an expense as they become payable. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in the future payments is available.

Council participates in a defined benefit plan under the Local Government Superannuation Scheme, however, sufficient information to account for the plan as a defined benefit is not available and therefore Council accounts for its obligations to defined benefit plans on the same basis as its obligations to defined contribution plans, i.e. as an expense when it becomes payable – refer to Note E3-1 for more information.

B3-2 Materials and services

| \$ '000 | Notes | 2023 | 2022 |
|---|-------|-----------------|-----------------|
| Raw materials and consumables | | 18,551 | 12,944 |
| – Environmental services | | 2,529 | 3,660 |
| – General maintenance | | 12,695 | 9,376 |
| – Leisure centre management | | 1,228 | 710 |
| – Planning and development consultants | | 564 | 328 |
| – Planning and development contractors/labour hire | | 457 | 935 |
| – Road maintenance and construction | | 20,255 | 7,557 |
| – Street and gutter cleaning contract | | 225 | 148 |
| – Waste contractors | | 8,880 | 7,839 |
| - Building construction services | | 11,723 | 7,268 |
| - Technological services | | 808 | 349 |
| - Investment and financial advisory services | | 137 | 115 |
| – Other | | 1 | 4 |
| Audit Fees | E2-1 | 341 | 137 |
| Previously other expenses: | | | |
| Councillor and Mayoral fees and associated expenses | E1-2 | 376 | 238 |
| Advertising | | 118 | 107 |
| Bank charges | | 70 | 77 |
| Computer software charges | | 1,155 | 1,128 |
| Election expenses | | – | 305 |
| Electricity and heating | | 538 | 466 |
| Insurance | | 454 | 356 |
| Office expenses (including computer expenses) | | 24 | 87 |
| Postage | | 179 | 133 |
| Street lighting | | 669 | 669 |
| Telephone and communications | | 410 | 404 |
| Valuation fees | | 143 | 134 |
| Agency charges | | 93 | 92 |
| Photocopier charges | | 93 | 96 |
| Vehicle registration / insurance | | 85 | 87 |
| Water charges | | 156 | 108 |
| Short Term Lease Payments | | – | – |
| Other expenses | | 737 | 414 |
| Legal expenses: | | | |
| – Legal expenses: planning and development | | 1,653 | 1,597 |
| – Legal expenses: other | | 359 | 168 |
| Total materials and services | | 85,706 | 58,036 |
| Less: capitalised costs | | (50,307) | (25,286) |
| Total materials and services | | 35,399 | 32,750 |

Accounting policy

Expenses are recorded on an accruals basis as the Council receives the goods or services.

B3-3 Borrowing costs

| \$ '000 | Notes | 2023 | 2022 |
|--|-------|--------------|--------------|
| (i) Interest bearing liability costs | | | |
| Interest on loans | | 318 | 392 |
| Total interest bearing liability costs | | 318 | 392 |
| Total interest bearing liability costs expensed | | 318 | 392 |
| (ii) Other borrowing costs | | | |
| Amortisation of discounts and premiums | | | |
| – Remediation liabilities | C3-5 | 2,093 | (240) |
| Total other borrowing costs | | 2,093 | (240) |
| Total borrowing costs expensed | | 2,411 | 152 |

Accounting policy

Borrowing costs incurred for the construction of any qualifying asset are capitalised during the period of time that is required to complete and prepare the asset for its intended use or sale. Other borrowing costs are expensed as incurred.

B3-4 Depreciation, amortisation and impairment of non-financial assets

| \$ '000 | Notes | 2023 | 2022 |
|--|-----------|---------------|---------------|
| Depreciation and amortisation | | | |
| Plant and equipment | | 604 | 509 |
| Office equipment | | 35 | 34 |
| Furniture and fittings | | 53 | 84 |
| RFS Red Fleet Assets | | 593 | – |
| Infrastructure: | C1-6 | | |
| – Buildings | | 3,413 | 1,838 |
| – Roads | | 9,267 | 8,056 |
| – Bridges | | 833 | 818 |
| – Footpaths | | 448 | 389 |
| – Other road assets | | 2,159 | 1,965 |
| – Stormwater drainage | | 842 | 650 |
| – Swimming pools | | 59 | 59 |
| – Other open space/recreational assets | | 1,446 | 1,382 |
| Right of use assets | C2-1 | 879 | 955 |
| Other assets | | 18 | 18 |
| Reinstatement, rehabilitation and restoration assets: | | | |
| – Tip assets | C3-5,C1-6 | (1,526) | 1,221 |
| Total gross depreciation and amortisation costs | | 19,123 | 17,978 |
| Total depreciation and amortisation costs | | 19,123 | 17,978 |
| Impairment / revaluation decrement of IPPE | | | |
| Infrastructure: | C1-6 | | |
| – Roads | | – | 552 |
| Total gross IPPE impairment / revaluation decrement costs | | – | 552 |
| Total IPPE impairment / revaluation decrement costs charged to Income Statement | | – | 552 |
| TOTAL DEPRECIATION, AMORTISATION AND IMPAIRMENT / REVALUATION DECREMENT FOR IPP&E | | 19,123 | 18,530 |

Accounting policy

Depreciation and amortisation

Depreciation and amortisation are calculated using the straight line method to allocate their cost, net of their residual values, over their estimated useful lives.

Impairment of non-financial assets

Council assets held at fair value that are not held primarily for their ability to generate net cash flow, and that are deemed to be specialised, are no longer required to be tested for impairment under AASB 136. This is because these assets are assessed on an annual basis to ensure that the carrying amount is not materially different from fair value and therefore an impairment loss would be captured during this assessment.

Other assets that do not meet the criteria above are tested for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs to sell and value in use.

For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash inflows that are largely independent of the cash inflows from other assets or groups of assets (cash-generating units). Non-financial assets that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

Impairment losses for revalued assets are firstly offset against the amount in the revaluation surplus for the class of asset, with only the excess to be recognised in the Income Statement.

B3-5 Other expenses

| \$ '000 | Notes | 2023 | 2022 |
|--|-------|--------------|--------------|
| Impairment of receivables | | | |
| Other | | 2 | 24 |
| Total impairment of receivables | C1-4 | 2 | 24 |
| Other | | | |
| Contributions/levies to other levels of government | | | |
| – Department of planning levy | | 57 | 56 |
| – Emergency services levy (includes FRNSW, SES, and RFS levies) | | 1,096 | 798 |
| – Section 88 waste and environment levy | | 943 | 754 |
| Donations, contributions and assistance to other organisations (Section 356) | | 288 | 177 |
| Total other | | 2,384 | 1,785 |
| Total other expenses | | 2,386 | 1,809 |

Accounting policy

Other expenses are recorded on an accruals basis when Council has an obligation for the expenses.

Impairment expenses are recognised when identified.

B4 Gains or losses

B4-1 Gain or loss from the disposal, replacement and de-recognition of assets

| \$ '000 | Notes | 2023 | 2022 |
|--|-------|----------------|----------------|
| Gain (or loss) on disposal of plant and equipment | C1-6 | | |
| Proceeds from disposal – plant and equipment | | 189 | 117 |
| Less: carrying amount of plant and equipment assets sold/written off | | (56) | – |
| Gain (or loss) on disposal | | <u>133</u> | <u>117</u> |
| Gain (or loss) on disposal of infrastructure | C1-6 | | |
| Less: carrying amount of infrastructure assets sold/written off | | (1,666) | (2,177) |
| Gain (or loss) on disposal | | <u>(1,666)</u> | <u>(2,177)</u> |
| Gain (or loss) on disposal of investments | C1-2 | | |
| Proceeds from disposal/redemptions/maturities – investments | | 56,000 | 120,500 |
| Less: carrying amount of investments sold/redeemed/matured | | (56,000) | (120,500) |
| Gain (or loss) on disposal | | <u>–</u> | <u>–</u> |
| Gain (or loss) on disposal of term deposits | C1-2 | | |
| Proceeds from disposal/redemptions/maturities – term deposits | | – | – |
| Less: carrying amount of term deposits sold/redeemed/matured | | – | – |
| Gain (or loss) on disposal | | <u>–</u> | <u>–</u> |
| Net gain (or loss) from disposal of assets | | <u>(1,533)</u> | <u>(2,060)</u> |

Accounting policy

Gains and losses on disposals are determined by comparing proceeds with carrying amount. The gain or loss on sale of an asset is determined when control of the asset has irrevocably passed to the buyer and the asset is de-recognised.

Gains and losses on disposals of infrastructure assets are not traditional disposals. Rather they are the portion of asset that is written off before being re-constructed.

B5 Performance against budget

B5-1 Material budget variations

Council's original budget was adopted by the Council on 28 June 2022 and is not required to be audited. The original projections on which the budget was based have been affected by a number of factors. These include state and federal government decisions, including new grant programs, changing economic activity, environmental factors, and by decisions made by Council.

While these General Purpose Financial Statements include the original budget adopted by Council, the Act requires Council to review its financial budget on a quarterly basis, so it is able to manage the variation between actuals and budget that invariably occur during the year.

Material variations of more than 10% between original budget and actual results or where the variance is considered material by nature are explained below.

Variation Key: **F** = Favourable budget variation, **U** = Unfavourable budget variation.

| \$ '000 | 2023 Budget | 2023 Actual | 2023 ----- Variance ----- | |
|---|----------------|----------------|------------------------------|-----------------|
| Revenues | | | | |
| Other revenues | 1,307 | 3,186 | 1,879 | 144% F |
| Operating grants and contributions | 9,546 | 21,345 | 11,799 | 124% F |
| This variance is almost wholly as a result of the receipt of \$9.5M in grant funds for pothole and heavy patching repair (RLRRP). | | | | |
| Capital grants and contributions | 41,183 | 83,385 | 42,202 | 102% F |
| Council receives significant contributions (Cash and Non-Cash) as a result of the housing development taking place within the Shire, \$51.8M was received during the year which was significantly higher than budget. | | | | |
| Other income | - | 102 | 102 | ∞ F |
| Expenses | | | | |
| Borrowing costs | 412 | 2,411 | (1,999) | (485)% U |
| As a result of the review of the tip remediation provision a portion (\$2.1M) of the increased value of the provision was recognised as a borrowing cost during the year. | | | | |
| Net losses from disposal of assets | - | 1,533 | (1,533) | ∞ U |
| Statement of cash flows | | | | |
| Cash flows from operating activities | 54,585 | 66,187 | 11,602 | 21% F |

C Financial position

C1 Assets we manage

C1-1 Cash and cash equivalents

| \$ '000 | 2023 | 2022 |
|--|--------------|--------------|
| Cash assets | | |
| Cash on hand and at bank | 3,016 | 5,124 |
| Total cash and cash equivalents | 3,016 | 5,124 |

Reconciliation of cash and cash equivalents

| | | |
|---|--------------|--------------|
| Total cash and cash equivalents per Statement of Financial Position | 3,016 | 5,124 |
| Balance as per the Statement of Cash Flows | 3,016 | 5,124 |

Accounting policy

For Statement of Cash Flow presentation purposes, cash and cash equivalents include: cash on hand; deposits held at call with financial institutions; other short-term, highly liquid investments with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value; and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities on the Statement of Financial Position.

C1-2 Financial investments

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|---|-----------------|---------------------|-----------------|---------------------|
| Financial assets at fair value through the profit and loss | | | | |
| Civic Risk Mutual | - | 73 | - | 9 |
| Total | - | 73 | - | 9 |
| Debt securities at amortised cost | | | | |
| Long term deposits | 39,081 | 10,860 | 49,127 | 1,250 |
| NCD's, FRN's (with maturities > 3 months) | 2,214 | 36,997 | 2,758 | 28,653 |
| Mortgage backed securities | - | 945 | - | 978 |
| Listed equity securities | 1,755 | 7,075 | - | 1,749 |
| Total | 43,050 | 55,877 | 51,885 | 32,630 |
| Total financial investments | 43,050 | 55,950 | 51,885 | 32,639 |
| Total cash assets, cash equivalents and investments | 46,066 | 55,950 | 57,009 | 32,639 |

C1-2 Financial investments (continued)

Accounting policy

Financial instruments are recognised initially on the date that the Council becomes party to the contractual provisions of the instrument.

On initial recognition, all financial instruments are measured at fair value plus transaction costs (except for instruments measured at fair value through profit or loss where transaction costs are expensed as incurred).

Financial assets

All recognised financial assets are subsequently measured in their entirety at either amortised cost or fair value, depending on the classification of the financial assets.

Classification

On initial recognition, Council classifies its financial assets into the following categories – those measured at:

- amortised cost
- fair value through profit or loss (FVTPL)
- fair value through other comprehensive income – equity instrument (FVOCI-equity)

Financial assets are not reclassified subsequent to their initial recognition.

Amortised cost

Assets measured at amortised cost are financial assets where:

- the business model is to hold assets to collect contractual cash flows, and
- the contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding.

Council's financial assets measured at amortised cost comprise trade and other receivables and cash and cash equivalents in the Statement of Financial Position.

Subsequent to initial recognition, these assets are carried at amortised cost using the effective interest rate method less provision for impairment.

Interest income, impairment and gains or loss on derecognition are recognised in profit or loss.

Financial assets through profit or loss

All financial assets not classified as measured at amortised cost or fair value through other comprehensive income as described above are measured at fair value through profit or loss.

Net gains or losses, including any interest or dividend income, are recognised in profit or loss.

Council's financial assets measured at fair value through profit or loss comprise investments in FRNS and NCDS and interest in CivicRisk Mutual in the Statement of Financial Position.

Council is a member of CRML (CivicRisk Mutual Limited), which is a local government-controlled company limited by guarantee. CRML provides a discretionary mutual cover to its members for liability, property, motor and other risks.

C1-3 Restricted and allocated cash, cash equivalents and investments

| \$ '000 | 2023 | 2022 |
|--|-----------------|----------|
| (a) Externally restricted cash, cash equivalents and investments | | |
| Total cash, cash equivalents and investments | 102,016 | 89,648 |
| Cash, cash equivalents and investments not subject to external restrictions | 12,534 | 10,700 |
| External restrictions | (89,482) | (78,948) |
| External restrictions | | |
| External restrictions – included in liabilities | | |
| External restrictions included in cash, cash equivalents and investments above comprise: | | |
| Specific purpose unexpended grants – general fund | (1) | (2) |
| External restrictions – included in liabilities | (1) | (2) |
| External restrictions – other | | |
| External restrictions included in cash, cash equivalents and investments above comprise: | | |
| Developer contributions – general | 66,101 | 55,165 |
| Specific purpose unexpended grants (recognised as revenue) – general fund | 14,788 | 14,755 |
| Stormwater management | 370 | 490 |
| Domestic waste management | 8,224 | 8,540 |
| External restrictions – other | 89,483 | 78,950 |
| Total external restrictions | 89,482 | 78,948 |

Cash, cash equivalents and investments subject to external restrictions are those which are only available for specific use by Council due to a restriction placed by legislation or third-party contractual agreement.

C1-3 Restricted and allocated cash, cash equivalents and investments (continued)

| \$ '000 | 2023 | 2022 |
|--|-----------------|-------------|
| (b) Internal allocations | | |
| Cash, cash equivalents and investments not subject to external restrictions | 12,534 | 10,700 |
| Unrestricted and unallocated cash, cash equivalents and investments | 1,794 | 1,646 |
| Internal restrictions | (10,740) | (9,054) |
| Internal allocations | | |
| At 30 June, Council has internally allocated funds to the following: | | |
| Employees leave entitlement | 2,026 | 2,010 |
| Effluent disposal | 625 | 445 |
| Election | 245 | 195 |
| Growth management strategy | 137 | 204 |
| Information technology | 99 | 99 |
| Infrastructure and asset maintenance | 3,684 | 1,600 |
| Organisational development | – | 181 |
| Plant and vehicle replacement | 1,462 | 1,266 |
| Property | 270 | 741 |
| Recreation | 328 | 328 |
| Legal & Risk management | 635 | 664 |
| Roads | 259 | 328 |
| Sportsgrounds | 322 | 322 |
| Swimming pool | 455 | 455 |
| Tourism and economic development | 193 | 193 |
| Strategic Planning | – | 23 |
| Total internal allocations | 10,740 | 9,054 |

Cash, cash equivalents and investments not subject to external restrictions may be internally allocated by resolution or policy of the elected Council.

| \$ '000 | 2023 | 2022 |
|--|--------------|-------------|
| (c) Unrestricted and unallocated | | |
| Unrestricted and unallocated cash, cash equivalents and investments | 1,794 | 1,646 |

C1-4 Receivables

| \$ '000 | 2023 | | 2022 | |
|---|---------------|-------------|---------------|-------------|
| | Current | Non-current | Current | Non-current |
| Rates and annual charges | 2,651 | – | 2,996 | – |
| Interest and extra charges | 736 | – | 615 | – |
| User charges and fees | 1,059 | – | 994 | – |
| Government grants and subsidies | 3,498 | – | 2,943 | – |
| Net GST receivable | 725 | – | 772 | – |
| Other debtors | 3 | – | – | – |
| Accrued Revenues | 1,503 | – | 3,764 | – |
| Total | 10,175 | – | 12,084 | – |
| Less: provision for impairment | | | | |
| User charges and fees | (44) | – | (46) | – |
| Total provision for impairment – receivables | (44) | – | (46) | – |
| Total net receivables | 10,131 | – | 12,038 | – |
| Externally restricted receivables | | | | |
| Domestic waste management | 1,066 | – | 1,071 | – |
| Stormwater management | 35 | – | 36 | – |
| Total external restrictions | 1,101 | – | 1,107 | – |
| Unrestricted receivables | 9,030 | – | 10,931 | – |
| Total net receivables | 10,131 | – | 12,038 | – |
| \$ '000 | | | 2023 | 2022 |
| Movement in provision for impairment of receivables | | | | |
| Balance at the beginning of the year (calculated in accordance with AASB 139) | | | 46 | 26 |
| – amounts already provided for and written off this year | | | (2) | 20 |
| Balance at the end of the year | | | 44 | 46 |

C1-4 Receivables (continued)

Accounting policy

Receivables are included in current assets, except for those with maturities greater than 12 months after the reporting date which are classified as non-current assets.

Receivables are recognised initially at fair value and subsequently measured at amortised cost using the effective interest method, less provision for impairment. Receivables are generally due for settlement within 30 days.

Cash flows relating to short-term receivables are not discounted if the effect of discounting is immaterial.

Impairment

Impairment of financial assets measured at amortised cost is recognised on an expected credit loss (ECL) basis.

When determining whether the credit risk of a financial asset has increased significantly since initial recognition, and when estimating ECL, the Council considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis based on Council's historical experience and informed credit assessment, and including forward-looking information.

When considering the ECL for rates debtors, Council takes into account that unpaid rates represent a charge against the rateable property that will be recovered when the property is next sold. For non-rates debtors, Council uses the presumption that an asset which is more than 30 days past due has seen a significant increase in credit risk.

The Council uses the presentation that a financial asset is in default when:

- the other party is unlikely to pay its credit obligations to the Council in full, without recourse by the Council to actions such as realising security (if any is held) or
- the financial assets (for non-rates debtors) are more than 90 days past due.

Credit losses are measured as the present value of the difference between the cash flows due to the entity in accordance with the contract, and the cash flows expected to be received. This is applied using a probability weighted approach.

On initial recognition of the asset, an estimate of the expected credit losses for the next 12 months is recognised. Where the asset has experienced significant increase in credit risk then the lifetime losses are estimated and recognised.

Council uses the simplified approach for trade receivables where the expected lifetime credit losses are recognised on day 1.

There has been no change in the estimation techniques or significant assumptions made during the current reporting period.

The Council writes off a trade receivable when there is information indicating that the debtor is in severe financial difficulty and there is no realistic prospect of recovery, e.g. when the debtor has been placed under liquidation or has entered into bankruptcy proceedings.

None of the receivables that have been written off are subject to enforcement activity.

Where the Council renegotiates the terms of receivables due from certain customers, the new expected cash flows are discounted at the original effective interest rate and any resulting difference to the carrying value is recognised in profit or loss.

Rates and annual charges outstanding are secured against the property.

C1-5 Inventories

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|--|-----------------|---------------------|-----------------|---------------------|
| (i) Inventories at cost | | | | |
| Stores and materials | 2,244 | - | 2,178 | - |
| Total inventories at cost | 2,244 | - | 2,178 | - |
| (ii) Inventories at net realisable value (NRV) | | | | |
| Trading stock | 44 | - | 77 | - |
| Total inventories at net realisable value (NRV) | 44 | - | 77 | - |
| Total inventories | 2,288 | - | 2,255 | - |

Externally restricted assets

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|---|-----------------|---------------------|-----------------|---------------------|
| Other | | | | |
| RFS stores and materials | 1,997 | - | 1,995 | - |
| Total other | 1,997 | - | 1,995 | - |
| Total externally restricted assets | 1,997 | - | 1,995 | - |
| Total internally restricted assets | - | - | - | - |
| Total unrestricted assets | 291 | - | 260 | - |
| Total inventories | 2,288 | - | 2,255 | - |

Accounting policy

Raw materials and stores, work in progress and finished goods

Raw materials and stores, work in progress and finished goods are stated at the lower of cost and net realisable value. Costs are assigned to individual items of inventory on the basis of weighted average costs. Costs of purchased inventory are determined after deducting rebates and discounts. Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

C1-6 Infrastructure, property, plant and equipment

| By aggregated asset class | At 1 July 2022 | | | Asset movements during the reporting period | | | | | | At 30 June 2023 | | |
|--|-----------------------|---|---------------------|---|----------------------|-----------------------------|----------------------|---------------|--|-----------------------|---|---------------------|
| | Gross carrying amount | Accumulated depreciation and impairment | Net carrying amount | Additions renewals ¹ | Additions new assets | Carrying value of disposals | Depreciation expense | WIP transfers | Revaluation increments to equity (ARR) | Gross carrying amount | Accumulated depreciation and impairment | Net carrying amount |
| \$ '000 | | | | | | | | | | | | |
| Capital work in progress ² | 13,689 | – | 13,689 | – | 31,074 | – | – | (3,683) | – | 41,080 | – | 41,080 |
| Plant and equipment | 14,032 | (10,469) | 3,563 | – | 271 | (29) | (604) | – | – | 13,897 | (10,696) | 3,201 |
| Office equipment | 4,029 | (3,910) | 119 | – | – | – | (35) | – | – | 4,029 | (3,945) | 84 |
| Furniture and fittings | 1,184 | (947) | 237 | – | – | – | (53) | – | – | 1,183 | (999) | 184 |
| RFS Red Fleet Assets | – | – | – | 3,743 | – | – | (593) | – | – | 5,149 | (1,999) | 3,150 |
| Land: | | | | | | | | | | | | |
| – Operational land | 27,579 | – | 27,579 | – | 677 | – | – | – | 10,373 | 38,629 | – | 38,629 |
| – Community land | 43,741 | – | 43,741 | – | 3,470 | – | – | – | – | 47,211 | – | 47,211 |
| Infrastructure: | | | | | | | | | | | | |
| – Buildings | 101,206 | (55,198) | 46,008 | 544 | – | – | (3,413) | 947 | 3,635 | 117,530 | (69,809) | 47,721 |
| – Buildings – non-specialised | – | – | – | – | – | – | – | – | – | – | – | – |
| – Buildings – specialised | – | – | – | – | – | – | – | – | – | – | – | – |
| – Roads | 379,621 | (137,250) | 242,371 | 14,896 | 10,678 | (1,361) | (9,267) | 1,285 | 37,671 | 465,880 | (169,607) | 296,273 |
| – Bridges | 68,721 | (35,112) | 33,609 | – | – | (82) | (833) | 315 | 5,356 | 80,346 | (41,981) | 38,365 |
| – Footpaths | 31,892 | (10,584) | 21,308 | 1,120 | 4,538 | (44) | (448) | 304 | 4,201 | 43,901 | (12,922) | 30,979 |
| – Other road assets (including bulk earthworks) | 92,364 | (41,491) | 50,873 | 1,035 | 4,892 | (72) | (2,159) | 109 | 8,689 | 114,471 | (51,104) | 63,367 |
| – Bulk earthworks (non-depreciable) | 61,211 | – | 61,211 | 246 | 502 | (20) | – | – | 10,484 | 72,423 | – | 72,423 |
| – Stormwater drainage | 78,040 | (14,782) | 63,258 | 238 | 14,441 | (9) | (842) | 458 | 5,900 | 100,269 | (16,825) | 83,444 |
| – Swimming pools | 2,838 | (1,194) | 1,644 | – | – | – | (59) | – | – | 2,837 | (1,252) | 1,585 |
| – Other open space/recreational assets | 50,249 | (16,407) | 33,842 | 1,209 | 307 | (78) | (1,446) | 218 | – | 51,828 | (17,776) | 34,052 |
| Other assets: | | | | | | | | | | | | |
| – Library books | 1,025 | (1,025) | – | – | – | – | – | – | – | 1,025 | (1,025) | – |
| – Other | 764 | (409) | 355 | – | – | – | (18) | – | – | 764 | (427) | 337 |
| Reinstatement, rehabilitation and restoration assets (refer Note C3-5): | | | | | | | | | | | | |
| – Tip assets | 20,792 | (20,792) | – | – | – | – | 1,526 | – | – | 20,792 | (19,266) | 1,526 |
| Total infrastructure, property, plant and equipment | 992,977 | (349,570) | 643,407 | 23,031 | 70,850 | (1,695) | (18,244) | (47) | 86,309 | 1,223,244 | (419,633) | 803,611 |

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

| By aggregated asset class | At 1 July 2021 | | | Asset movements during the reporting period | | | | | | | At 30 June 2022 | | |
|--|-----------------------|---|---------------------|---|----------------------|-----------------------------|----------------------|--|---------------|--|-----------------------|---|---------------------|
| | Gross carrying amount | Accumulated depreciation and impairment | Net carrying amount | Additions renewals ¹ | Additions new assets | Carrying value of disposals | Depreciation expense | Impairment loss / revaluation decrements (recognised in P/L) | WIP transfers | Revaluation increments to equity (ARR) | Gross carrying amount | Accumulated depreciation and impairment | Net carrying amount |
| \$ '000 | | | | | | | | | | | | | |
| Capital work in progress | 7,348 | – | 7,348 | – | 11,438 | – | – | – | (5,097) | – | 13,689 | – | 13,689 |
| Plant and equipment | 12,993 | (9,966) | 3,027 | 1,045 | – | – | (509) | – | – | – | 14,032 | (10,469) | 3,563 |
| Office equipment | 4,014 | (3,876) | 138 | 15 | – | – | (34) | – | – | – | 4,029 | (3,910) | 119 |
| Furniture and fittings | 1,184 | (863) | 321 | – | – | – | (84) | – | – | – | 1,184 | (947) | 237 |
| Land: | | | | | | | | | | | | | |
| – Operational land | 26,748 | – | 26,748 | 786 | – | – | – | – | 45 | – | 27,579 | – | 27,579 |
| – Community land | 43,711 | – | 43,711 | – | 30 | – | – | – | – | – | 43,741 | – | 43,741 |
| Infrastructure: | | | | | | | | | | | | | |
| – Buildings | – | – | – | – | – | – | (1,838) | – | – | – | 101,206 | (55,198) | 46,008 |
| – Buildings – non-specialised | 34,933 | (18,855) | 16,078 | 123 | – | – | – | – | – | – | – | – | – |
| – Buildings – specialised | 62,687 | (34,675) | 28,012 | 1,747 | – | (174) | – | – | 2,060 | – | – | – | – |
| – Roads | 367,482 | (131,112) | 236,370 | 7,310 | 6,267 | (1,771) | (8,056) | (552) | 2,803 | – | 379,621 | (137,250) | 242,371 |
| – Bridges | 68,700 | (34,299) | 34,401 | 29 | – | (3) | (818) | – | – | – | 68,721 | (35,112) | 33,609 |
| – Footpaths | 29,516 | (10,299) | 19,217 | 410 | 1,928 | (44) | (389) | – | 186 | – | 31,892 | (10,584) | 21,308 |
| – Other road assets (including bulk earthworks) | 87,575 | (39,660) | 47,915 | 2,204 | 2,825 | (109) | (1,965) | – | 3 | – | 92,364 | (41,491) | 50,873 |
| – Bulk earthworks (non-depreciable) | 60,542 | – | 60,542 | 401 | 320 | (52) | – | – | – | – | 61,211 | – | 61,211 |
| – Stormwater drainage | 62,055 | (13,214) | 48,841 | 329 | 11,473 | (25) | (650) | – | – | 3,290 | 78,040 | (14,782) | 63,258 |
| – Swimming pools | 2,838 | (1,135) | 1,703 | – | – | – | (59) | – | – | – | 2,838 | (1,194) | 1,644 |
| – Other open space/recreational assets | 48,994 | (15,024) | 33,970 | 1,254 | – | – | (1,382) | – | – | – | 50,249 | (16,407) | 33,842 |
| Other assets: | | | | | | | | | | | | | |
| – Library books | 1,025 | (1,025) | – | – | – | – | – | – | – | – | 1,025 | (1,025) | – |
| – Other | 763 | (390) | 373 | – | – | – | (18) | – | – | – | 764 | (409) | 355 |
| Reinstatement, rehabilitation and restoration assets (refer Note C3-5): | | | | | | | | | | | | | |
| – Tip assets | 20,792 | (19,570) | 1,222 | – | – | – | (1,221) | – | – | – | 20,792 | (20,792) | – |
| Total infrastructure, property, plant and equipment | 943,900 | (333,963) | 609,937 | 15,653 | 34,281 | (2,178) | (17,023) | (552) | – | 3,290 | 992,977 | (349,570) | 643,407 |

(1) Renewals are defined as the replacement of existing assets (as opposed to the acquisition of new assets).

C1-6 Infrastructure, property, plant and equipment (continued)

Accounting policy

Initial Recognition of infrastructure, property, plant and equipment (IPPE)

IPPE is measured initially at cost. Cost includes the fair value of the consideration given to acquire the asset (net of discounts and rebates) and any directly attributable cost of bringing the asset to working condition for its intended use (inclusive of import duties and taxes).

When infrastructure, property, plant and equipment are acquired by Council for nil or nominal consideration, the assets are initially recognised at their fair value at acquisition date.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to Council and the cost of the item can be measured reliably. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Useful lives of IPPE

Land is not depreciated. The property, plant and equipment acquired under finance leases is depreciated over the asset's useful life or over the shorter of the asset's useful life and the lease term if there is no reasonable certainty that the Council will obtain ownership at the end of the lease term. Depreciation on other assets is calculated using the straight-line method to allocate their cost, net of their residual values, over their estimated useful lives as follows:

| Plant and Equipment | | Infrastructure (cont...) | |
|----------------------------------|-----------------|--|-------------|
| - Vehicles | 5 to 8 years | - Swimming pools | 50 years |
| - Heavy plant/road making equip. | 5 to 8 years | - Other open space/recreational assets | |
| - Other plant and equipment | 5 to 15 years | Playground equipment | 5-15 years |
| Office equipment | | Tennis courts | |
| - Computer equipment | 5 years | - Concrete | 50 years |
| - Other office equipment | 5 to 10 years | - Synthetic | 10 years |
| Furniture and fittings | 10 to 20 years | Outdoor furniture | 10 years |
| | | Shelters | 20 years |
| Buildings | | Sporting equip (goal posts, etc) | 20-30 years |
| - Buildings: masonry | 50 to 100 years | Floodlighting | 10 years |
| - Buildings: other | 20 to 40 years | BBQ's | 20 years |
| Infrastructure | | - Traffic facilities | |
| - Sealed surfacings | | LATM devices, traffic islands | 70 years |
| Asphalt | 25 years | Steel guard rails | 20 years |
| Flush Seal | 15 years | Roadside fencing | 20 years |
| - Sealed pavement structure | 80 years | - Line marking | 5 years |
| - Kerb and gutter | 70 years | - Signs | 10 years |
| - Paved footpaths | | - Roadside furniture | 10-20 years |
| Concrete | 50 years | Stormwater drainage | |
| Asphalt seal | 20 years | - Culverts | |
| Gravel | 10 years | Major | 100 years |
| - Unsealed pavement structure | 10 years | Steel | 50 years |
| - Bulk earthworks | Infinite | - Pipes | 150 years |
| - Concrete bridges | 100 years | - Pits | 70 years |
| - Timber bridges | 80 years | - Structures including headwalls | 70 years |
| Structure and girders | 60 years | - Detention basins | 100 years |
| Deck | 30 years | - Gross pollutant traps | 60 years |

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at each reporting date.

Revaluation Model

Infrastructure, property, plant and equipment are held at fair value. Independent comprehensive valuations are performed at least every five years, however the carrying amount of assets is assessed by Council at each reporting date to confirm that it is not materially different from current fair value.

C1-6 Infrastructure, property, plant and equipment (continued)

Increases in the carrying amounts arising on revaluation are credited to the IPPE revaluation reserve. To the extent that the increase reverses a decrease previously recognising profit or loss relating to that asset class, the increase is first recognised as profit or loss. Decreases that reverse previous increases of assets in the same class are first charged against IPPE revaluation reserves to the extent of the remaining reserve attributable to the class; all other decreases are charged to the Income Statement.

Land under roads

Land under roads is land under roadways and road reserves including land under footpaths, nature strips and median strips.

Council has elected not to recognise land under roads acquired before 1 July 2008. Land under roads acquired after 1 July 2008 is recognised in accordance with the IPPE accounting policy.

Crown reserves

Crown reserves under Council's care and control are recognised as assets of the Council. While ownership of the reserves remains with the Crown, Council retains operational control of the reserves and is responsible for their maintenance and use in accordance with the specific purposes to which the reserves are dedicated.

Improvements on Crown reserves are also recorded as assets, while maintenance costs incurred by Council and revenues relating to the reserves are recognised within Council's Income Statement.

Rural Fire Service assets

Under Section 119 of the *Rural Fire Services Act 1997 (NSW)*, "all firefighting equipment purchased or constructed wholly or from money to the credit of the Fund is to be vested in the council of the area for or on behalf of which the firefighting equipment has been purchased or constructed".

The recognition of the "Red Fleet" within the Financial Statements of the Local Government sector is an ongoing issue. These Rural Fire Service assets are now recognised as assets of the Council within these Financial Statements.

C1-7 Other

Other assets

| \$ '000 | 2023 | 2023 | 2022 | 2022 |
|---------------------------|------------|-------------|--------------|-------------|
| | Current | Non-current | Current | Non-current |
| Prepayments | 350 | – | 242 | – |
| Other | – | – | 1,277 | – |
| Total other assets | 350 | – | 1,519 | – |

Current other assets not anticipated to be settled within the next 12 months

The following inventories and other assets, even though classified as current are not expected to be recovered in the next 12 months;

| \$ '000 | 2023 | 2023 | 2022 | 2022 |
|------------------------------------|------------|-------------|--------------|-------------|
| | Current | Non-current | Current | Non-current |
| Total externally restricted assets | – | – | – | – |
| Total internally restricted assets | – | – | – | – |
| Total unrestricted assets | 350 | – | 1,519 | – |
| Total other assets | 350 | – | 1,519 | – |

C2 Leasing activities

C2-1 Council as a lessee

Council has leases over a range of assets including land and buildings, vehicles, and IT equipment. Information relating to the leases in place and associated balances and transactions is provided below.

Terms and conditions of leases

Motor Vehicles Leases have term of between 3 and 5 years

Land & Building Leases typically have a term of 3 years

IT equipment Leases have a term of 4 to 5 years

Buildings

Council leases land and buildings for the Rural Fire Service; the lease is generally between 3 and 4 years and includes a renewal option to allow Council to renew every 3 years.

The building leases contains an annual pricing mechanism based on a fixed increases every year at each anniversary date of the lease inception.

Vehicles

Council leases vehicles and equipment with lease terms varying from 3 to 5 years; the lease payments are fixed during the lease term and there is generally no renewal option.

Office and IT equipment

Leases for office and IT equipment are generally for low value assets, except for significant items such as photocopiers. The leases are for between 4 and 5 years with no renewal option, the payments are fixed, however some of the leases include variable payments based on usage.

Extension options

Council includes options in the building leases to provide flexibility and certainty to Council operations and reduce costs of moving premises; and the extension options are at Council's discretion.

At commencement date and each subsequent reporting date, Council assesses where it is reasonably certain that the extension options will be exercised.

(a) Right of use assets

| \$ '000 | Plant & Equipment | Total |
|---|----------------------|--------------|
| 2023 | | |
| Opening balance at 1 July | 2,148 | 2,148 |
| Additions to right-of-use assets | 860 | 860 |
| Adjustments to right-of-use assets due to re-measurement of lease liability | 65 | 65 |
| Depreciation charge | (879) | (879) |
| Balance at 30 June | 2,194 | 2,194 |
| 2022 | | |
| Opening balance at 1 July | 2,480 | 2,480 |
| Additions to right-of-use assets | 605 | 605 |
| Adjustments to right-of-use assets due to re-measurement of lease liability | 18 | 18 |
| Depreciation charge | (955) | (955) |
| Balance at 30 June | 2,148 | 2,148 |

C2-1 Council as a lessee (continued)

(b) Lease liabilities

| \$ '000 | 2023 | 2023 | 2022 | 2022 |
|--------------------------------|------------|--------------|------------|--------------|
| | Current | Non-current | Current | Non-current |
| Lease liabilities | 837 | 1,473 | 732 | 1,490 |
| Total lease liabilities | 837 | 1,473 | 732 | 1,490 |

(c) The maturity analysis

The maturity analysis of lease liabilities based on contractual undiscounted cash flows is shown in the table below:

| \$ '000 | < 1 year | 1 – 5 years | > 5 years | Total | Total per |
|-------------|----------|-------------|-----------|-------|--------------|
| | | | | | Statement of |
| | | | | | Financial |
| | | | | | Position |
| 2023 | | | | | |
| Cash flows | 837 | 1,473 | – | 2,310 | 2,310 |
| 2022 | | | | | |
| Cash flows | 732 | 1,490 | – | 2,222 | 2,222 |

(d) Income Statement

The amounts recognised in the Income Statement relating to leases where Council is a lessee are shown below:

| \$ '000 | 2023 | 2022 |
|-------------------------------------|--------------|--------------|
| Interest on lease liabilities | 127 | 89 |
| Depreciation of right of use assets | 879 | 955 |
| | 1,006 | 1,044 |

(e) Statement of Cash Flows

| | | |
|-------------------------------|--------------|--------------|
| Total cash outflow for leases | 1,007 | 1,092 |
| | 1,007 | 1,092 |

(f) Leases at significantly below market value – concessionary / peppercorn leases

Accounting policy

At inception of a contract, Council assesses whether a lease exists – i.e. does the contract convey the right to control the use of an identified asset for a period of time in exchange for consideration?

Council has elected not to separate non-lease components from lease components for any class of asset and has accounted for payments as a single component.

At the lease commencement, Council recognises a right-of-use asset and associated lease liability for the lease term. The lease term includes extension periods where Council believes it is reasonably certain that the option will be exercised.

The right-of-use asset is measured using the cost model where cost on initial recognition comprises: the lease liability, initial direct costs, prepaid lease payments, estimated cost of removal and restoration, less any lease incentives received. The right-of-use asset is depreciated over the lease term on a straight-line basis and assessed for impairment in accordance with the impairment of asset accounting policy.

C2-1 Council as a lessee (continued)

The lease liability is initially recognised at the present value of the remaining lease payments at the commencement of the lease. The discount rate is the rate implicit in the lease, however where this cannot be readily determined then the Council's incremental borrowing rate for a similar term with similar security is used.

Subsequent to initial recognition, the lease liability is measured at amortised cost using the effective interest rate method. The lease liability is re-measured when there is a lease modification, or change in estimate of the lease term or index upon which the lease payments are based (e.g. CPI).

Where the lease liability is re-measured, the right-of-use asset is adjusted to reflect the re-measurement.

Exceptions to lease accounting

Council has applied the exceptions to lease accounting for both short-term leases (i.e. leases with a term of less than or equal to 12 months) and leases of low-value assets. Council recognises the payments associated with these leases as an expense on a straight-line basis over the lease term.

Leases at significantly below market value / Concessionary leases

Council has elected to measure the right of use asset arising from the concessionary leases at cost which is based on the associated lease liability at initial recognition.

C3 Liabilities of Council

C3-1 Payables

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|---|-----------------|---------------------|-----------------|---------------------|
| Goods and services | 5,195 | – | 8,730 | – |
| Accrued expenses: | | | | |
| – Borrowings | 38 | – | 22 | – |
| – Other expenditure accruals | 2,116 | – | 1,787 | – |
| Security bonds, deposits and retentions | 2,418 | 4,318 | 2,304 | – |
| Other | 1,422 | – | 1,286 | – |
| Total payables | 11,189 | 4,318 | 14,129 | – |

Payables relating to restricted assets

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|---|-----------------|---------------------|-----------------|---------------------|
| Total payables relating to unrestricted assets | 11,189 | 4,318 | 14,129 | – |
| Total payables | 11,189 | 4,318 | 14,129 | – |

Current payables not anticipated to be settled within the next twelve months

The following liabilities, even though classified as current, are not expected to be settled in the next 12 months.

C3-1 Payables (continued)

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Payables

Payables represent liabilities for goods and services provided to Council prior to the end of financial year that are unpaid. The amounts are unsecured and are usually paid within 30 days of recognition.

C3-2 Contract Liabilities

| \$ '000 | Notes | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|--|-------|-----------------|---------------------|-----------------|---------------------|
| Grants and contributions received in advance: | | | | | |
| Unexpended operating grants (received prior to performance obligation being satisfied) | (ii) | - | - | 467 | - |
| User fees and charges received in advance: | | | | | |
| Fees received in advance of services provided | (iii) | - | - | 79 | - |
| Total payments received in advance | | - | - | 546 | - |
| Total contract liabilities | | - | - | 546 | - |

Notes

(i) Council has received funding to construct assets including sporting facilities, bridges, library and other infrastructure. The funds received are under an enforceable contract which require Council to construct an identified asset which will be under Council's control on completion. The revenue is recognised as Council constructs the asset and the contract liability reflects the funding received which cannot yet be recognised as revenue. The revenue is expected to be recognised in the next 12 months.

(ii) The contract liability relates to grants received prior to the revenue recognition criteria in AASB 15 being satisfied since the performance obligations are ongoing.

(iii) User fees and charges invoiced or paid in advance for services to be provided in a future accounting period, where the funds are refundable should the service not be provided.

Contract liabilities relating to restricted assets

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|--|-----------------|---------------------|-----------------|---------------------|
| Externally restricted assets | | | | |
| Unspent grants held as contract liabilities (excl. Water & Sewer) | - | - | (2) | - |
| Contract liabilities relating to externally restricted assets | - | - | (2) | - |
| Total contract liabilities relating to restricted assets | - | - | (2) | - |
| Total contract liabilities relating to unrestricted assets | - | - | 548 | - |
| Total contract liabilities | - | - | 546 | - |

C3-2 Contract Liabilities (continued)

Significant changes in contract liabilities

There have been no significant changes in contract liabilities

Accounting policy

Contract liabilities are recorded when consideration is received from a customer / fund provider prior to Council transferring a good or service to the customer, Council presents the funds which exceed revenue recognised as a contract liability.

C3-3 Borrowings

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|------------------------------|-----------------|---------------------|-----------------|---------------------|
| Loans – secured ¹ | 1,577 | 4,890 | 1,570 | 3,139 |
| Total borrowings | 1,577 | 4,890 | 1,570 | 3,139 |

(1) Loans are secured over the general rating income of Council.

Disclosures on liability interest rate risk exposures, fair value disclosures and security can be found in Note 19.

Borrowings relating to restricted assets

| \$ '000 | 2023 Current | 2023 Non-current | 2022 Current | 2022 Non-current |
|---|-----------------|---------------------|-----------------|---------------------|
| Total borrowings relating to unrestricted assets | 1,577 | 4,890 | 1,570 | 3,139 |
| Total borrowings | 1,577 | 4,890 | 1,570 | 3,139 |

C3-3 Borrowings (continued)

(a) Changes in liabilities arising from financing activities

| | 2022 | | Non-cash movements | | | | 2023 |
|--|-----------------|--------------|--------------------|--------------------|--|-------------------------|-----------------|
| | Opening Balance | Cash flows | Acquisition | Fair value changes | Acquisition due to change in accounting policy | Other non-cash movement | Closing balance |
| \$ '000 | | | | | | | |
| Loans – secured | 4,709 | 1,758 | – | – | – | – | 6,467 |
| Lease liability (Note C2-1b) | 2,222 | 88 | – | – | – | – | 2,310 |
| Total liabilities from financing activities | 6,931 | 1,846 | – | – | – | – | 8,777 |

| | 2021 | | Non-cash movements | | | | 2022 |
|--|-----------------|----------------|--------------------|--------------------|--|-------------------------|-----------------|
| | Opening Balance | Cash flows | Acquisition | Fair value changes | Acquisition due to change in accounting policy | Other non-cash movement | Closing balance |
| \$ '000 | | | | | | | |
| Loans – secured | 6,253 | (1,544) | – | – | – | – | 4,709 |
| Lease liability (Note C2-1b) | 2,583 | (361) | – | – | – | – | 2,222 |
| Total liabilities from financing activities | 8,836 | (1,905) | – | – | – | – | 6,931 |

(b) Financing arrangements

| \$ '000 | 2023 | 2022 |
|---|--------------|--------------|
| Total facilities | | |
| Bank overdraft facilities ¹ | 300 | 300 |
| Credit cards/purchase cards | 100 | 100 |
| Bank Guarantee | 2,000 | 1,000 |
| Total financing arrangements | 2,400 | 1,400 |
| Drawn facilities | | |
| – Credit cards/purchase cards | 42 | 33 |
| Bank Guarantee | 40 | 40 |
| Total drawn financing arrangements | 82 | 73 |
| Undrawn facilities | | |
| – Bank overdraft facilities | 300 | 300 |
| – Credit cards/purchase cards | 58 | 67 |
| Bank Guarantee | 1,960 | 960 |
| Total undrawn financing arrangements | 2,318 | 1,327 |

(1) The bank overdraft facility may be drawn at any time and may be terminated by the bank without notice.

Accounting policy

Council measures all financial liabilities initially at fair value less transaction costs, subsequently financial liabilities are measured at amortised cost using the effective interest rate method.

Fees paid on the establishment of loan facilities are recognised as transaction costs of the loan to the extent that it is probable that some or all of the facility will be drawn down.

Borrowings are removed from the Statement of Financial Position when the obligation specified in the contract is discharged, cancelled or expired. The difference between the carrying amount of a financial liability that has been extinguished or transferred to another party and the consideration paid, including any non-cash assets transferred or liabilities assumed, is recognised in other income or borrowing costs.

C3-4 Employee benefit provisions

| \$ '000 | 2023 | 2023 | 2022 | 2022 |
|--|--------------|-------------|--------------|-------------|
| | Current | Non-current | Current | Non-current |
| Annual leave | 2,917 | – | 2,729 | – |
| Sick leave | 132 | – | 129 | – |
| Long service leave | 4,806 | 285 | 4,226 | 379 |
| Time in lieu | 50 | – | 55 | – |
| Total employee benefit provisions | 7,905 | 285 | 7,139 | 379 |

Current employee benefit provisions not anticipated to be settled within the next twelve months

| \$ '000 | 2023 | 2022 |
|--|--------------|--------------|
| The following provisions, even though classified as current, are not expected to be settled in the next 12 months. | | |
| Provisions – employees benefits | 5,335 | 5,274 |
| | 5,335 | 5,274 |

Description of and movements in provisions

| \$ '000 | ELE provisions | | | | | Total |
|--|----------------|------------|--------------------|----------|-------------------------|--------------|
| | Annual leave | Sick leave | Long service leave | Other | Other employee benefits | |
| 2023 | | | | | | |
| At beginning of year | 2,729 | 129 | 4,605 | – | 55 | 7,518 |
| Amounts used (payments) | (1,833) | (132) | (1,602) | (36) | – | (3,603) |
| Other | 2,021 | 135 | 2,088 | 36 | (5) | 4,275 |
| Total ELE provisions at end of year | 2,917 | 132 | 5,091 | – | 50 | 8,190 |
| 2022 | | | | | | |
| At beginning of year | 2,483 | 134 | 5,339 | 66 | – | 8,022 |
| Amounts used (payments) | (1,462) | (12) | (1,282) | (41) | – | (2,797) |
| Other | 1,708 | 7 | 548 | (25) | 55 | 2,293 |
| Total ELE provisions at end of year | 2,729 | 129 | 4,605 | – | 55 | 7,518 |

Accounting policy

Employee benefit provisions are presented as current liabilities in the Statement of Financial Position if Council does not have an unconditional right to defer settlement for at least 12 months after the reporting date, regardless of when the actual settlement is expected to occur and therefore all annual leave and vested long service leave (or that which vests within 12 months) is presented as current.

The discount rate used to calculate the provision has increased significantly since 2021.

Short-term obligations

Liabilities for wages and salaries (including non-monetary benefits, annual leave and accumulating sick leave expected to be wholly settled within 12 months after the end of the period in which the employees render the related service) are recognised in respect of employees' services up to the end of the reporting period and are measured at the amounts expected to be paid when the liabilities are settled. The liability for annual leave and accumulating sick leave is recognised in the provision for employee benefits. All other short-term employee benefit obligations are presented as payables.

Other long-term employee benefit obligations

The liability for long-service leave and annual leave that is not expected to be wholly settled within 12 months after the end of the period in which the employees render the related service is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the end of the reporting period using the projected unit credit method. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments are discounted using market yields at the end of the reporting period on national government bonds with terms to maturity and currency that match, as closely as possible, the estimated future cash outflows.

C3-4 Employee benefit provisions (continued)

On-costs

The employee benefit provisions include the aggregate on-cost liabilities that will arise when payment of current employee benefits is made in future periods.

These amounts include superannuation, payroll tax and workers compensation expenses which will be payable upon the future payment of certain leave liabilities which employees are entitled to at the reporting period.

C3-5 Provisions

| \$ '000 | 2023 Current | 2023 Non-Current | 2022 Current | 2022 Non-Current |
|---|-----------------|---------------------|-----------------|---------------------|
| Asset remediation/restoration: | | | | |
| Asset remediation/restoration (future works) | 500 | 22,404 | 500 | 20,350 |
| Sub-total – asset remediation/restoration | 500 | 22,404 | 500 | 20,350 |
| Total provisions | 500 | 22,404 | 500 | 20,350 |
| Provisions relating to restricted assets | | | | |
| Total provisions relating to restricted assets | – | – | – | – |
| Total provisions relating to unrestricted assets | 500 | 22,404 | 500 | 20,350 |
| Total provisions | 500 | 22,404 | 500 | 20,350 |

Current provisions not anticipated to be settled within the next twelve months

The following provisions, even though classified as current, are not expected to be settled in the next 12 months.

Description of and movements in provisions

| \$ '000 | Other provisions | |
|---------------------------------------|----------------------|---------------|
| | Asset remediation | Total |
| 2023 | | |
| At beginning of year | 20,850 | 20,850 |
| Unwinding of discount | 2,132 | 2,132 |
| Amounts used (payments) | (39) | (39) |
| Other | (39) | (39) |
| Total other provisions at end of year | 22,904 | 22,904 |
| 2022 | | |
| At beginning of year | 21,267 | 21,267 |
| Unwinding of discount | 138 | 138 |
| Amounts used (payments) | (177) | (177) |
| Remeasurement effects | (201) | (201) |
| Other | (177) | (177) |
| Total other provisions at end of year | 20,850 | 20,850 |

Nature and purpose of provisions

Asset remediation

The asset remediation provision represents the present value estimate of future costs Council will incur to restore, rehabilitate and reinstate the tip and quarry as a result of past operations.

C3-5 Provisions (continued)

Accounting policy

Provisions are recognised when Council has a present legal or constructive obligation as a result of past events, it is probable that an outflow of resources will be required to settle the obligation, and the amount has been reliably estimated.

Where there are a number of similar obligations, the likelihood that an outflow will be required in settlement is determined by considering the class of obligations as a whole. A provision is recognised even if the likelihood of an outflow with respect to any one item included in the same class of obligations may be small.

Provisions are measured at the present value of management's best estimate of the expenditure required to settle the present obligation at the reporting date. The discount rate used to determine the present value reflects current market assessments of the time value of money and the risks specific to the liability. The increase in the provision due to the passage of time is recognised as a borrowing cost.

Asset remediation – tips and quarries

Close-down and restoration costs include the dismantling and demolition of infrastructure, and the removal of residual materials and remediation of disturbed areas. Estimated close-down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs, whether this occurs during the development or during the operation phase, based on the net present value of estimated future costs. Provisions for close-down and restoration costs do not include any additional obligations which are expected to arise from future disturbance. The cost estimates are calculated annually during the life of the operation to reflect known developments, e.g. updated cost estimates and revisions to the estimated lives of operations, and are subject to formal review at regular intervals.

The ultimate cost of environmental remediation is uncertain and cost estimates can vary in response to many factors, including changes to the relevant legal requirements, the emergence of new restoration techniques, or experience at other locations. The expected timing of expenditure can also change, for example in response to changes in quarry reserves or production rates. As a result, there could be significant adjustments to the provision for close down and restoration and environmental clean-up, which would affect future financial results.

Other movements in the provisions for close-down and restoration costs, including those resulting from new disturbance, updated cost estimates, changes to the estimated lives of operations, and revisions to discount rates, are capitalised within infrastructure, property, plant and equipment. These costs are then depreciated over the lives of the assets to which they relate.

C4 Reserves

C4-1 Nature and purpose of reserves

IPPE Revaluation reserve

The infrastructure, property, plant and equipment (IPPE) revaluation reserve is used to record increments and decrements in the revaluation of infrastructure, property, plant and equipment.

| | | |
|----------------------------------|--------|------------|
| Opening Balance 30.06.2022 | | \$ 224,741 |
| Stormwater Indexation 22/23 | 5,900 | |
| Roads Indexation 22/23 | 37,671 | |
| Bulk Earthworks Indexation 22/23 | 10,484 | |
| Bridges Indexation 22/23 | 5,356 | |
| Footpath Indexation 22/23 | 4,201 | |
| Other Roads Indexation 22/23 | 8,689 | |
| Operational Land Reval 22/23 | 10,373 | |
| Buildings Revaluation 22/23 | 3,635 | 86,309 |
| Closing Balance 30.06.2023 | | \$ 311,050 |

D Risks and accounting uncertainties

D1-1 Risks relating to financial instruments held

Council's activities expose it to a variety of financial risks including **(1)** price risk, **(2)** credit risk, **(3)** liquidity risk and **(4)** interest rate risk.

The Council's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Council.

Council does not engage in transactions expressed in foreign currencies and is therefore not subject to foreign currency risk.

Financial risk management is carried out by Council's finance section under policies approved by the Council.

A comparison by category of the carrying amounts and fair values of Council's financial assets and financial liabilities recognised in the financial statements is presented below.

| \$ '000 | Carrying value 2023 | Carrying value 2022 | Fair value 2023 | Fair value 2022 |
|---|------------------------|------------------------|--------------------|--------------------|
| Financial assets | | | | |
| Measured at amortised cost | | | | |
| Cash and cash equivalents | 3,016 | 5,124 | 3,252 | 5,124 |
| Receivables | 10,131 | 12,038 | 9,445 | 12,038 |
| Investments | | | | |
| – Debt securities at amortised cost | 98,927 | 84,515 | 98,927 | 84,515 |
| Fair value through profit and loss | | | | |
| Investments | | | | |
| – Held for trading | 73 | 9 | 73 | 9 |
| Total financial assets | 112,147 | 101,686 | 111,697 | 101,686 |
| Financial liabilities | | | | |
| Payables | 15,507 | 14,129 | 19,481 | 14,129 |
| Loans/advances | 6,467 | 4,709 | 6,467 | 4,709 |
| Total financial liabilities | 21,974 | 18,838 | 25,948 | 18,838 |

Fair value is determined as follows:

- **Cash and cash equivalents, receivables, payables** – are estimated to be the carrying value that approximates market value.
- **Borrowings and measure at amortised cost investments** – are based upon estimated future cash flows discounted by the current market interest rates applicable to assets and liabilities with similar risk profiles, unless quoted market prices are available.
- Financial assets classified (i) **at fair value through profit and loss** or (ii) **at fair value through other comprehensive income** – are based upon quoted market prices (in active markets for identical investments) at the reporting date or independent valuation.

Council's objective is to maximise its return on cash and investments whilst maintaining an adequate level of liquidity and preserving capital.

Council's finance area manages the cash and Investments portfolio with the assistance of independent advisors.

Council has an investment policy which complies with the Local Government Act 1993 and Minister's investment order 625. This policy is regularly reviewed by Council and its staff and an investment report is tabled before Council on a monthly basis setting out the portfolio breakup and its performance as required by Local Government regulations.

The risks associated with the instruments held are:

- **Price risk** – the risk that the capital value of Investments may fluctuate due to changes in market prices, whether these changes are caused by factors specific to individual financial instruments or their issuers or are caused by factors affecting similar instruments traded in a market.
- **Interest rate risk** – the risk that movements in interest rates could affect returns and income.

D1-1 Risks relating to financial instruments held (continued)

- **Liquidity risk** – the risk that Council will not be able to pay its debts as and when they fall due.
- **Credit risk** – the risk that the investment counterparty will not complete their obligations particular to a financial instrument, resulting in a financial loss to Council – be it of a capital or income nature.

Council manages these risks (amongst other measures) by diversifying its portfolio and only purchasing investments with high credit ratings or capital guarantees.

Council also seeks advice from independent advisers before placing any funds in cash equivalents and investments.

(a) Market risk – interest rate and price risk

| \$ '000 | 2023 | 2022 |
|--|-------|-------|
| The impact on result for the year and equity of a reasonably possible movement in the price of investments held and interest rates is shown below. The reasonably possible movements were determined based on historical movements and economic conditions in place at the reporting date. | | |
| Impact of a 1% movement in interest rates | | |
| – Equity / Income Statement | 1,016 | 900 |
| Impact of a 10% movement in price of investments | | |
| – Equity / Income Statement | 4,937 | 3,488 |

D1-1 Risks relating to financial instruments held (continued)

(b) Credit risk

Council's major receivables comprise (i) rates and annual charges and (ii) user charges and fees.

Council manages the credit risk associated with these receivables by monitoring outstanding debt and employing stringent debt recovery procedures. Council also encourages ratepayers to pay their rates by the due date through incentives.

The credit risk for liquid funds and other short-term financial assets is considered negligible, since the counterparties are reputable banks with high quality external credit ratings.

There are no significant concentrations of credit risk, whether through exposure to individual customers, specific industry sectors and/or regions.

The level of outstanding receivables is reported to Council monthly and benchmarks are set and monitored for acceptable collection performance.

Council makes suitable provision for doubtful receivables as required and carries out credit checks on most non-rate debtors.

There are no material receivables that have been subjected to a re-negotiation of repayment terms.

Credit risk profile

Receivables – rates and annual charges

Credit risk on rates and annual charges is minimised by the ability of Council to recover these debts as a secured charge over the land; that is, the land can be sold to recover the debt. Council is also able to charge interest on overdue rates and annual charges at higher than market rates which further encourages payment.

| \$ '000 | Not yet overdue | overdue rates and annual charges | | | | Total |
|-----------------------|-----------------|----------------------------------|-------------|-------------|-----------|-------|
| | | < 5 years | 1 - 2 years | 2 - 5 years | ≥ 5 years | |
| 2023 | | | | | | |
| Gross carrying amount | – | 407 | 1,168 | 868 | 208 | 2,651 |
| 2022 | | | | | | |
| Gross carrying amount | – | 2,903 | – | – | 93 | 2,996 |

Receivables - non-rates and annual charges and contract assets

Council applies the simplified approach for non-rates and annual charges debtors and contract assets to provide for expected credit losses, which permits the use of the lifetime expected loss provision at inception. To measure the expected credit losses, non-rates and annual charges debtors and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The loss allowance provision is determined as follows. The expected credit losses incorporate forward-looking information.

| \$ '000 | Not yet overdue | Overdue debts | | | | Total |
|------------------------|-----------------|---------------|--------------|--------------|-----------|-------|
| | | 0 - 30 days | 31 - 60 days | 61 - 90 days | > 91 days | |
| 2023 | | | | | | |
| Gross carrying amount | 2,649 | 2,367 | 1,550 | 68 | 890 | 7,524 |
| Expected loss rate (%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| ECL provision | – | – | – | – | – | – |
| 2022 | | | | | | |
| Gross carrying amount | 5,107 | 3,238 | 115 | 448 | 180 | 9,088 |
| Expected loss rate (%) | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% | 0.00% |
| ECL provision | – | – | – | – | – | – |

D1-1 Risks relating to financial instruments held (continued)

(c) Liquidity risk

Payables, lease liabilities and borrowings are both subject to liquidity risk; that is, the risk that insufficient funds may be on hand to meet payment obligations as and when they fall due.

Council manages this risk by monitoring its cash flow requirements and liquidity levels, and by maintaining an adequate cash buffer. Payment terms can be extended, and overdraft facilities drawn upon in extenuating circumstances.

Borrowings are also subject to interest rate risk: the risk that movements in interest rates could adversely affect funding costs. Council manages this risk through diversification of borrowing types, maturities and interest rate structures.

The finance team regularly reviews interest rate movements to determine if it would be advantageous to refinance or renegotiate part or all of the loan portfolio.

The timing of cash flows presented in the table below to settle financial liabilities reflects the earliest contractual settlement dates. The timing of expected outflows is not expected to be materially different from contracted cashflows.

The amounts disclosed in the table are the undiscounted contracted cash flows for non-lease liabilities (refer to Note C2-1(b) for lease liabilities) and therefore the balances in the table may not equal the balances in the Statement of Financial Position due to the effect of discounting.

| \$ '000 | Weighted average interest rate | Subject to no maturity | payable in: | | | Total cash outflows | Actual carrying values |
|------------------------------------|--------------------------------|------------------------|---------------|--------------|--------------|---------------------|------------------------|
| | | | ≤ 1 Year | 1 - 5 Years | > 5 Years | | |
| 2023 | | | | | | | |
| Payables | 0.00% | 6,736 | 12,745 | – | – | 19,481 | 15,507 |
| Borrowings | 6.04% | – | 1,924 | 3,103 | 3,225 | 8,252 | 6,467 |
| Lease liabilities | 0.00% | – | 945 | 1,578 | – | 2,523 | – |
| Total financial liabilities | | 6,736 | 15,614 | 4,681 | 3,225 | 30,256 | 21,974 |
| 2022 | | | | | | | |
| Payables | 0.00% | 2,304 | 10,660 | – | – | 12,964 | 14,129 |
| Borrowings | 0.00% | – | 1,908 | 3,154 | 443 | 5,505 | 4,709 |
| Lease liabilities | 0.00% | 813 | 1,573 | – | – | 2,386 | – |
| Total financial liabilities | | 3,117 | 14,141 | 3,154 | 443 | 20,855 | 18,838 |

D2-1 Fair value measurement

The Council measures the following asset and liability classes at fair value on a recurring basis:

– Infrastructure, property, plant and equipment

The fair value of assets and liabilities must be estimated in accordance with various accounting standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a 'level' in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

| \$ '000 | Notes | Fair value measurement hierarchy | | | | | | | |
|--|-------|----------------------------------|----------|---------------------------------------|----------|---|----------------|----------------|----------------|
| | | Date of latest valuation | | Level 2 Significant observable inputs | | Level 3 Significant unobservable inputs | | Total | |
| | | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 | 2023 | 2022 |
| Recurring fair value measurements | | | | | | | | | |
| Infrastructure, property, plant and equipment C1-6 | | | | | | | | | |
| Plant and equipment | | 30/06/23 | 30/06/22 | – | – | 3,201 | 3,563 | 3,201 | 3,563 |
| Office equipment | | 30/06/23 | 30/06/22 | – | – | 84 | 119 | 84 | 119 |
| Furniture and fittings | | 30/06/23 | 30/06/22 | – | – | 184 | 237 | 184 | 237 |
| Operational land | | 30/06/23 | 30/06/18 | – | – | 38,629 | 27,579 | 38,629 | 27,579 |
| Community land | | 30/06/21 | 30/06/21 | – | – | 47,211 | 43,741 | 47,211 | 43,741 |
| Land improvements – depreciable | | 30/06/21 | 30/06/21 | – | – | – | – | – | – |
| Buildings | | 30/06/23 | 30/06/18 | – | – | 47,721 | 46,008 | 47,721 | 46,008 |
| Swimming pools and other recreational assets | | 30/06/21 | 30/06/21 | – | – | 35,637 | 35,486 | 35,637 | 35,486 |
| Road infrastructure | | 30/06/20 | 30/06/20 | – | – | 501,407 | 409,372 | 501,407 | 409,372 |
| Stormwater drainage | | 30/06/20 | 30/06/20 | – | – | 83,444 | 63,258 | 83,444 | 63,258 |
| Other assets | | 30/06/20 | 30/06/20 | – | – | 1,863 | 355 | 1,863 | 355 |
| Total infrastructure, property, plant and equipment | | | | – | – | 759,381 | 629,718 | 759,381 | 629,718 |

Non-recurring fair value measurements

Valuation techniques

Where Council is unable to derive fair valuations using quoted market prices of identical assets (ie. level 1 inputs) Council instead utilises a spread of both observable inputs (level 2 inputs) and unobservable inputs (level 3 inputs).

The fair valuation techniques Council has employed while utilising level 2 and level 3 inputs are as follows:

Infrastructure, property, plant and equipment (IPPE)

Work in Progress

Work in Progress is disclosed at cost in the notes. Separate valuation of these assets is not deemed necessary due to the small period of time that has elapsed between the incurring of the expenditure and the reported valuation in the financial statements. There has been no change to the valuation techniques during the reporting period.

D2-1 Fair value measurement (continued)

Plant & Equipment, Office Equipment and Furniture & Fittings

Plant & Equipment, Office Equipment and Furniture & Fittings are valued at cost but are disclosed at fair value in the notes. The carrying amounts are assumed to approximate fair value due to the nature of the items.

The key unobservable inputs to the valuation are the remaining useful life and residual value. Council reviews the value of these assets against quoted prices for the gross replacement cost of similar assets and by taking account of the pattern of consumption, the remaining useful life and residual value are able to be estimated. There has been no change to the valuation process during the reporting period.

Operational Land

This asset class comprises all of Council's land classified as Operational Land under the NSW Local Government Act 1993. The key unobservable input to the valuation is the price per square metre. The valuation of Council's operational land was undertaken at 30 June 2023 by Scott Fullarton Valuations Pty Ltd, FAPI, Certified Practising Valuer, Registration No. VAL2144. Operational land has been valued at market value, having regard to the "highest and best use", after identifying all elements that would be taken into account by buyers and sellers in settling the price. Generally, fair value is the most advantageous price reasonably obtainable by the seller and the most advantageous price reasonably obtained by the buyer. This is not necessarily the market selling price of the asset, rather, it is regarded as the maximum value that Council would rationally pay to acquire the asset if it did not hold it, taking into account quoted market price in an active and liquid market, the current market price of the same or similar asset, the cost of replacing the asset, if management intend to replace the asset, the remaining useful life and condition of the asset; and cash flows from the future use and disposal. There has been no change to the valuation process during the reporting period.

Community Land

Valuations of all Council's Community Land and Council managed land were based on either the land values provided by the Valuer-General or an average unit rate based on the land values for similar properties where the Valuer-General did not provide a land value having regard to the highest and best use for this land. As these rates were not considered to be observable market evidence they have been classified as Level 3. There has been no change to the valuation process during the reporting period.

Land Improvements - depreciable

This asset class comprises land improvements such as gardens, mulched areas, streetscaping and landscaping. These assets may be located on parks, reserves and also within road reserves.

Council carries fair value of land improvements using Level 3 valuation inputs. Such valuations are undertaken by Council Staff or by an external valuer depending upon the asset.

The unobservable Level 3 inputs used include as estimated pattern of consumption, residual value, asset condition and useful life. There has been no change to the valuation techniques during the reporting period.

Buildings

Council's buildings were valued utilising the cost approach by Scott Fullarton Valuations Pty Ltd in June 2023.

The approach estimated the replacement cost of each building and componentising of significant parts with different useful lives and taking into account a range of factors. The unit rates could be supported by market evidence (Level 2 inputs), other inputs (such as estimates of residual value, useful life and asset condition) required extensive professional judgement and impacted significantly on the final determination of fair value.

As such, these assets have been valued using Level 3 inputs. There has been no change to the valuation techniques during the reporting period.

Swimming Pools & Other Open Space/Recreational Assets

Council's Swimming Pools & Other Open Space/Recreational Assets were valued using the cost approach. Council carries fair value of these assets using Level 3 inputs. Such valuations are undertaken by Council Staff or by an external valuer depending upon the structure.

The unobservable Level 3 inputs used include as estimated pattern of consumption, residual value, asset condition and useful life. There has been no change to the valuation techniques during the reporting period.

Road Infrastructure

This asset class includes roads, bridges, car parks, kerb and gutter, traffic facilities, footpaths and bulk earthworks undertaken in the course of construction. The 'Cost Approach' using Level 3 inputs was used to value the road carriageway and other road

D2-1 Fair value measurement (continued)

infrastructure. In this approach, we estimated the replacement cost for each asset by componentising the asset into significant components with different useful lives and taking into account a range of factors. Most of the unit rates based on square meters were derived from current Council tenders, Rawlinson's handbook and rates from other similar organisations. Other inputs such as estimates of residual values, useful lives, pattern of consumption and asset condition were also derived from extensive professional judgment, IPWEA guidelines and best available industry practices etc. As such these assets were classified as having been valued using level 3 valuation inputs. An internal revaluation was conducted in 2020 in accordance with the fair valuation policy as mandated by the Office of Local Government..

Stormwater Drainage

Assets within this class comprise pits, pipes, open channels, headwalls and various types of water quality devices. The 'Cost Approach' estimated the replacement cost for each asset by componentising the assets into significant parts with different useful lives and taking into account a range of factors. The Level of componentisation adopted by Council is in accordance with OLG Circular 09-09 and the Institute of Public Works Engineers Australia's International Infrastructure Management Manual (IIMM). Inputs such as estimates of the pattern of consumption, residual value, asset condition and useful life required extensive professional judgement and impacted significantly on the final determination of fair value. Additionally due to limitations in historical records of very long lived assets there is uncertainty regarding the actual design, specifications and dimensions of some assets. There has been no change to the valuation process during the reporting period.

Other Assets

Council's Other Assets were valued using the cost approach. Council carries fair value of Other Assets using Level 3 inputs. Such valuations are undertaken by Council Staff or by an external valuer depending upon the asset. The unobservable Level 3 inputs used include estimated patterns of consumption, residual value, asset condition and useful life. There has been no change to the valuation techniques during the reporting period.

Tip Assets

Council is obligated to restore/rehabilitate closed former landfill sites at Warragamba, Picton, Appin and Wilton and the closed Bargo Effluent Ponds. Council will also eventually be required to remediate the existing active landfill site at Bargo. It has been recognised that there will be significant costs associated with the closure and remediation or post closure management of these sites. Remediation of the sites to meet the requirements of the stringent standards and guidelines will involve a wide range of activities including preparation of a Landfill Closure and Management Plans, as well as environmental assessments with appropriate remediation works. In some instances this remediation may involve extensive re-profiling or shaping works, final capping of the landfill waste and site re-vegetation, installation of a final landfill gas management system, revision of the surface water management system and leachate management infrastructure to suit post-closure operation, decommissioning and removing infrastructure and equipment that will not be required post-closure, and fencing sensitive infrastructure.

The key unobservable inputs are the discount rate, cost escalation rate, actual timing of costs and future environmental management requirements.

Highest and best use

All of Council's non-financial assets are considered as being utilised for their highest and best use.

D3-1 Contingencies

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but their knowledge and disclosure is considered relevant to the users of Council's financial report.

LIABILITIES NOT RECOGNISED

1. Guarantees

(i) Defined benefit superannuation contribution plans

Council is party to an Industry Defined Benefit Plan under the Local Government Superannuation Scheme, named The Local Government Superannuation Scheme – Pool B (the Scheme) which is a defined benefit plan that has been deemed to be a 'multi-employer fund' for purposes of AASB119 Employee Benefits for the following reasons:

- Assets are not segregated within the sub-group according to the employees of each sponsoring employer.
- The contribution rates have been the same for all sponsoring employers. That is, contribution rates have not varied for each sponsoring employer according to the experience relating to the employees of that sponsoring employer.
- Benefits for employees of all sponsoring employers are determined according to the same formulae and without regard to the sponsoring employer.
- The same actuarial assumptions are currently used in respect of the employees of each sponsoring employer.

Given the factors above, each sponsoring employer is exposed to the actuarial risks associated with current and former employees of other sponsoring employers, and hence shares in the associated gains and losses (to the extent that they are not borne by members).

Description of the funding arrangements.

Pooled employers are required to pay future service employer contributions and past service employer contributions to the Fund.

The future service employer contributions were determined using the new entrant rate method under which a contribution rate sufficient to fund the total benefits over the working life-time of a typical new entrant is calculated. The current standard employer contribution rates are:

| | |
|------------|--|
| Division B | 1.9 times employee contributions for non-180 Point Members Nil for 180 Point Members* |
| Division C | 2.5% salaries |
| Division D | 1.64 times employee contributions |

*For 180 Point Members, Employers are required to contribute 8.0% of salaries for the year ending 30 June 2023 (increasing to 8.5%) to these member's accumulation accounts, which are paid in addition to members' defined benefits.

The past service contribution for each Pooled Employer is a share of the total additional contributions of \$40 million from 1 July 2019 to 31 December 2021 and \$20 million per annum for 1 January 2022 to 31 December 2024, apportioned according to each employer's share of the accrued liabilities as at 30 June 2022. These past service contributions are used to maintain the adequacy of the funding position for the accrued liabilities.

The adequacy of contributions is assessed at each triennial actuarial investigation and monitored annually between triennials.

Description of the extent to which Council can be liable to the plan for other Council's obligations under the terms and conditions of the multi-employer plan

As stated above, each sponsoring employer (Council) is exposed to the actuarial risks associated with current and former employees of other sponsoring employers and hence shares in the associated gains and losses.

However, there is no relief under the Fund's trust deed for employers to walk away from their defined benefit obligations. Under limited circumstances, an employer may withdraw from the plan when there are no active members, on full payment of outstanding additional contributions. There is no provision for allocation of any surplus which may be present at the date of withdrawal of the Council.

There are no specific provisions under the Fund's trust deed dealing with deficits or surplus on wind-up.

The amount of Council employer contributions to the defined benefit section of the Local Government Superannuation Scheme and recognised as an expense for the year ending 30 June 2023 was \$183,648.64. The last formal valuation of the Scheme was performed by fund actuary, Mr Richard Boyfield, FIAA as at 30 June 2022.

D3-1 Contingencies (continued)

The amount of additional contributions included in the total employer contribution advised above is around 0.37% of the total additional lump sum contributions for all Pooled employers (currently \$20m per annum). Council's expected contribution to the plan for the next annual reporting period is \$178,227.84.

The estimated employer reserves financial position for the Pooled Employers at 30 June 2022 is:

| Employer reserves only * | \$millions | Asset Coverage |
|--------------------------|------------|----------------|
| Assets | 2,290.9 | |
| Past Service Liabilities | 2,236.1 | 102.4% |
| Vested Benefits | 2,253.6 | 101.7% |

* excluding member accounts and reserves in both assets and liabilities.

Council's share of that deficiency cannot be accurately calculated as the Scheme is a mutual arrangement where assets and liabilities are pooled together for all member councils. For this reason, no liability for the deficiency has been recognised in Council's accounts. Council has a possible obligation that may arise should the Scheme require immediate payment to correct the deficiency.

The key economic long term assumptions used to calculate the present value of accrued benefits are:

| | |
|--------------------|---|
| Investment return | 6.00% per annum |
| Salary inflation * | 3.50% per annum |
| Increase in CPI | 6.00% for FY 22/23 2.5% per annum thereafter |

* Plus promotional increases

The contribution requirements may vary from the current rates if the overall sub-group experience is not in line with the actuarial assumptions in determining the funding program; however, any adjustment to the funding program would be the same for all sponsoring employers in the Pooled Employers group.

(ii) StateCover Limited

Council is a member of StateCover Mutual Limited and holds a partly paid share in the entity.

StateCover is a company providing workers compensation insurance cover to the NSW local government industry and specifically Council.

Council has a contingent liability to contribute further equity in the event of the erosion of the company's capital base as a result of the company's past performance and/or claims experience or as a result of any increased prudential requirements from APRA.

These future equity contributions would be required to maintain the company's minimum level of net assets in accordance with its licence requirements.

(iii) Other guarantees

Council has provided no other guarantees other than those listed above.

2. Other liabilities

(i) Third party claims

The Council is involved from time to time in various claims incidental to the ordinary course of business including claims for damages relating to its services.

Council believes that it is appropriately covered for all claims through its insurance coverage and does not expect any material liabilities to eventuate.

(ii) Potential land acquisitions due to planning restrictions imposed by Council

Council has classified a number of privately owned land parcels as local open space or bushland.

As a result, where notified in writing by the various owners, Council will be required to purchase these land parcels.

D3-1 Contingencies (continued)

At reporting date, reliable estimates as to the value of any potential liability (and subsequent land asset) from such potential acquisitions has not been possible.

ASSETS NOT RECOGNISED

(ii) Infringement notices/fines

Fines and penalty income, the result of Council issuing infringement notices is followed up and collected by the Infringement Processing Bureau.

Council's revenue recognition policy for such income is to account for it as revenue on receipt.

Accordingly, at year end, there is a potential asset due to Council representing issued but unpaid infringement notices.

Due to the limited information available on the status, value and duration of outstanding notices, Council is unable to determine the value of outstanding income.

E People and relationships

E1 Related party disclosures

E1-1 Key management personnel (KMP)

Key management personnel (KMP) of the council are those persons having the authority and responsibility for planning, directing and controlling the activities of the council, directly or indirectly.

The aggregate amount of KMP compensation included in the Income Statement is:

| \$ '000 | 2023 | 2022 |
|----------------------|--------------|--------------|
| Compensation: | | |
| Short-term benefits | 1,396 | 1,213 |
| Total | 1,396 | 1,213 |

Other transactions with KMP and their related parties

Council has determined that transactions at arm's length between KMP and Council as part of Council delivering a public service objective (e.g. access to library or Council swimming pool by KMP) will not be disclosed.

| Nature of the transaction | Transactions during the year | Outstanding balances including commitments | Terms and conditions | Impairment provision on outstanding balances | Impairment expense |
|---|------------------------------|--|--------------------------|--|--------------------|
| \$ '000 | | | | | |
| 2023 | | | | | |
| Purchase of grocery items on account at local store owned by a Councillor | - | - | 30-day terms on invoices | - | - |
| Advertising with a business owned by the spouse of a Councillor | - | - | 30-day terms on invoices | - | - |
| 2022 | | | | | |
| Purchase of grocery items on account at local store owned by a Councillor | - | - | 30-day terms on invoices | - | - |
| Advertising with a business owned by the spouse of a Councillor | 3 | - | 30-day terms on invoices | - | - |

E1-2 Councillor and Mayoral fees and associated expenses

| \$ '000 | 2023 | 2022 |
|--|------------|------------|
| The aggregate amount of Councillor and Mayoral fees and associated expenses included in materials and services expenses in the Income Statement are: | | |
| Mayoral fee | 62 | 43 |
| Councillors' fees | 228 | 164 |
| Other Councillors' expenses (including Mayor) | 56 | 31 |
| Councillors' Super | 30 | – |
| Total | 376 | 238 |

E2 Other relationships

E2-1 Audit fees

| \$ '000 | 2023 | 2022 |
|--|------------|------------|
| During the year, the following fees were incurred for services provided by the auditor of Council, related practices and non-related audit firms | | |
| Auditors of the Council - NSW Auditor-General: | | |
| (i) Audit and other assurance services | | |
| Audit and review of financial statements | 257 | 90 |
| Remuneration for audit and other assurance services | 257 | 90 |
| Total Auditor-General remuneration | 257 | 90 |
| Non NSW Auditor-General audit firms | | |
| (i) Audit and other assurance services | | |
| Internal audit services external provider | 84 | 47 |
| Remuneration for audit and other assurance services | 84 | 47 |
| Total remuneration of non NSW Auditor-General audit firms | 84 | 47 |
| Total audit fees | 341 | 137 |

F Other matters

F1-1 Statement of Cash Flows information

(a) Reconciliation of net operating result to cash provided from operating activities

| \$ '000 | 2023 | 2022 |
|--|---------------|---------------|
| Net operating result from Income Statement | 77,862 | 45,137 |
| Add / (less) non-cash items: | | |
| Depreciation and amortisation | 19,123 | 17,978 |
| (Gain) / loss on disposal of assets | 1,533 | 2,060 |
| Non-cash capital grants and contributions | (38,830) | (22,843) |
| Losses/(gains) recognised on fair value re-measurements through the P&L: | | |
| – Investments classified as ‘at fair value’ or ‘held for trading’ | (102) | 502 |
| – Revaluation decrements / impairments of IPP&E direct to P&L | – | 552 |
| Unwinding of discount rates on reinstatement provisions | 2,132 | 138 |
| Movements in operating assets and liabilities and other cash items: | | |
| (Increase) / decrease of receivables | 1,909 | (540) |
| Increase / (decrease) in provision for impairment of receivables | (2) | 20 |
| (Increase) / decrease of inventories | (33) | (165) |
| (Increase) / decrease of other current assets | 1,169 | (917) |
| Increase / (decrease) in payables | (3,535) | 3,749 |
| Increase / (decrease) in accrued interest payable | 16 | (9) |
| Increase / (decrease) in other accrued expenses payable | 329 | (965) |
| Increase / (decrease) in other liabilities | 4,568 | 303 |
| Increase / (decrease) in contract liabilities | (546) | (38) |
| Increase / (decrease) in employee benefit provision | 672 | (504) |
| Increase / (decrease) in other provisions | (78) | (555) |
| Net cash flows from operating activities | 66,187 | 43,903 |

Council does not use Non-cash investing and financing activities.

F2-1 Commitments

Capital commitments (exclusive of GST)

| \$ '000 | 2023 | 2022 |
|--|---------------|---------------|
| Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities: | | |
| Property, plant and equipment | | |
| Buildings | 22,761 | 5,464 |
| Plant and equipment | 812 | 13 |
| Recreation | 805 | 2,894 |
| Major road and bridge works | 4,678 | 11,371 |
| Tip remediation | 7 | 7 |
| Other | 248 | 518 |
| Total commitments | 29,311 | 20,267 |
| These expenditures are payable as follows: | | |
| Within the next year | 29,311 | 20,267 |
| Total payable | 29,311 | 20,267 |
| Sources for funding of capital commitments: | | |
| Unrestricted general funds | 2,526 | 4,789 |
| Section 7.11 and 64 funds/reserves | 4,235 | – |
| Unexpended grants | 13,644 | 15,458 |
| Internally restricted reserves | 1,206 | 20 |
| New loans (to be raised) | 7,700 | – |
| Total sources of funding | 29,311 | 20,267 |

F3 Statement of developer contributions as at 30 June 2023

F3-1 Summary of developer contributions

| \$ '000 | Opening balance at 1 July 2022 | Contributions received during the year | | | Interest and investment income earned | Amounts expended | Internal borrowings | Held as restricted asset at 30 June 2023 | Cumulative balance of internal borrowings (to)/from |
|--|--------------------------------|--|---------------|----------------|---------------------------------------|------------------|---------------------|--|---|
| | | Cash | Non-cash Land | Non-cash Other | | | | | |
| Roads | 11,732 | 3,412 | – | 34,722 | 451 | (294) | – | 15,301 | – |
| Parking | 7 | 14 | – | 331 | 1 | – | – | 22 | – |
| Open space | 20,217 | 3,816 | – | 307 | 729 | (94) | – | 24,668 | – |
| Community facilities | 7,153 | 1,054 | 3,470 | – | 137 | (3,798) | – | 4,546 | – |
| Administration | 632 | 223 | – | – | 19 | (243) | – | 631 | – |
| S7.11 contributions – under a plan | 39,741 | 8,519 | 3,470 | 35,360 | 1,337 | (4,429) | – | 45,168 | – |
| S7.12 levies – under a plan | 1,638 | – | – | – | 49 | – | – | 1,687 | – |
| Total S7.11 and S7.12 revenue under plans | 41,379 | 8,519 | 3,470 | 35,360 | 1,386 | (4,429) | – | 46,855 | – |
| S7.4 planning agreements | 13,786 | 5,222 | – | – | 571 | (333) | – | 19,246 | – |
| Total contributions | 55,165 | 13,741 | 3,470 | 35,360 | 1,957 | (4,762) | – | 66,101 | – |

Under the *Environmental Planning and Assessment Act 1979*, Council has significant obligations to provide Section 7.11 (contributions towards provision or improvement of amenities or services) infrastructure in new release areas. It is possible that the funds contributed may be less than the cost of this infrastructure, requiring Council to borrow or use general revenue to fund the difference.

F3-2 Developer contributions by plan

| \$ '000 | Opening balance at 1 July 2022 | Contributions received during the year | | | | Interest and investment income earned | Amounts expended | Internal borrowings | Held as restricted asset at 30 June 2023 | Cumulative balance of internal borrowings (to)/from |
|--|--------------------------------|--|---------------|----------------|--------------|---------------------------------------|------------------|---------------------|--|---|
| | | Cash | Non-cash Land | Non-cash Other | | | | | | |
| 2020 Consolidated Plan - Area A & B | | | | | | | | | | |
| Roads | 11,732 | 3,412 | – | 34,722 | 451 | (294) | – | 15,301 | – | |
| Parking | 7 | 14 | – | 331 | 1 | – | – | 22 | – | |
| Open space | 20,217 | 3,816 | – | 307 | 729 | (94) | – | 24,668 | – | |
| Community facilities | 7,153 | 1,054 | 3,470 | – | 137 | (3,798) | – | 4,546 | – | |
| Administration | 632 | 223 | – | – | 19 | (243) | – | 631 | – | |
| Total | 39,741 | 8,519 | 3,470 | 35,360 | 1,337 | (4,429) | – | 45,168 | – | |

S7.12 Levies – under a plan

CONTRIBUTION PLAN – 2005

| | | | | | | | | | |
|--------------|--------------|----------|----------|----------|-----------|----------|----------|--------------|----------|
| Other | 1,638 | – | – | – | 49 | – | – | 1,687 | – |
| Total | 1,638 | – | – | – | 49 | – | – | 1,687 | – |

F3-3 S7.4 planning agreements

| \$ '000 | Opening balance at 1 July 2022 | Contributions received during the year | | | | Interest and investment income earned | Amounts expended | Internal borrowings | Held as restricted asset at 30 June 2023 | Cumulative balance of internal borrowings (to)/from |
|--|--------------------------------|--|---------------|----------------|------------|---------------------------------------|------------------|---------------------|--|---|
| | | Cash | Non-cash Land | Non-cash Other | | | | | | |
| S7.4 PLANNING AGREEMENTS - Area A & B | | | | | | | | | | |
| Roads | 5,296 | 1,254 | - | - | 199 | - | - | 6,749 | - | |
| Parking | - | 16 | - | - | 1 | - | - | 17 | - | |
| Open space | 4,866 | 1,287 | - | - | 187 | - | - | 6,340 | - | |
| Community facilities | 3,087 | 2,163 | - | - | 163 | - | - | 5,413 | - | |
| Administration | 538 | 502 | - | - | 21 | (333) | - | 728 | - | |
| Total | 13,787 | 5,222 | - | - | 571 | (333) | - | 19,247 | - | |

F4 Statement of performance measures

F4-1 Statement of performance measures – consolidated results

| \$ '000 | Amounts 2023 | Indicator 2023 | Indicators 2022 2021 | | Benchmark |
|--|-----------------|-------------------|------------------------------|---------|-----------|
| 1. Operating performance ratio | | | | | |
| Total continuing operating revenue excluding capital grants and contributions less operating expenses ^{1,2} | (4,090) | (4.51)% | (8.95)% | (7.04)% | > 0.00% |
| Total continuing operating revenue excluding capital grants and contributions ¹ | 90,743 | | | | |
| 2. Own source operating revenue ratio | | | | | |
| Total continuing operating revenue excluding all grants and contributions ¹ | 69,398 | 39.85% | 47.33% | 52.11% | > 60.00% |
| Total continuing operating revenue ¹ | 174,128 | | | | |
| 3. Unrestricted current ratio | | | | | |
| Current assets less all external restrictions | 23,034 | 1.38x | 1.21x | 1.44x | > 1.50x |
| Current liabilities less specific purpose liabilities | 16,673 | | | | |
| 4. Debt service cover ratio | | | | | |
| Operating result before capital excluding interest and depreciation/impairment/amortisation ¹ | 17,444 | 6.32x | 4.21x | 5.92x | > 2.00x |
| Principal repayments (Statement of Cash Flows) plus borrowing costs (Income Statement) | 2,761 | | | | |
| 5. Rates and annual charges outstanding percentage | | | | | |
| Rates and annual charges outstanding | 3,387 | 5.85% | 6.51% | 6.21% | < 5.00% |
| Rates and annual charges collectable | 57,885 | | | | |
| 6. Cash expense cover ratio | | | | | |
| Current year's cash and cash equivalents plus all term deposits | 52,957 | 7.38 | 9.08 | 11.63 | > 3.00 |
| Monthly payments from cash flow of operating and financing activities | 7,177 | months | months | months | months |

(1) Excludes fair value increments on investment properties, reversal of revaluation decrements, reversal of impairment losses on receivables, net gain on sale of assets and net share of interests in joint ventures and associates using the equity method and includes pensioner rate subsidies

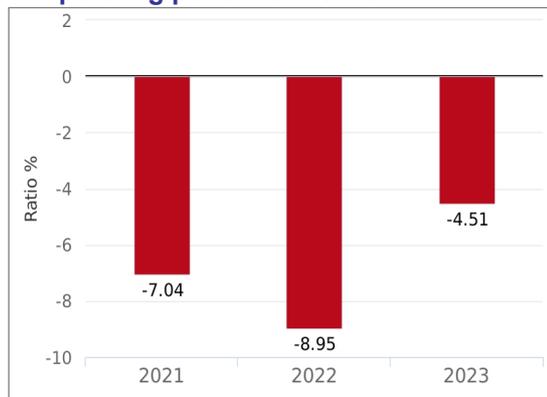
(2) Excludes impairment/revaluation decrements of IPPE, fair value decrements on investment properties, net loss on disposal of assets and net loss on share of interests in joint ventures and associates using the equity method

End of the audited financial statements

G Additional Council disclosures (unaudited)

G1-1 Statement of performance measures – consolidated results (graphs)

1. Operating performance ratio



Purpose of operating performance ratio

This ratio measures Council's achievement of containing operating expenditure within operating revenue.

Commentary on 2022/23 result

2022/23 ratio (4.51)%

As the effects of natural disasters recede, Council's financial position is improving. This ratio has improved significantly from the prior year and is the best result in the last four years.

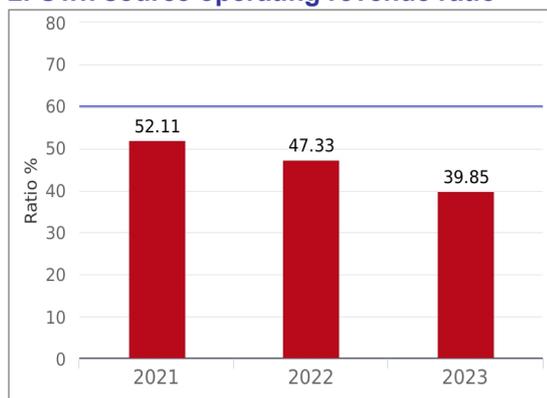
Benchmark: — > 0.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

2. Own source operating revenue ratio



Purpose of own source operating revenue ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions.

Commentary on 2022/23 result

2022/23 ratio 39.85%

Council remains successful in securing Operating and Capital grants with \$47.9M received and as a growth Council, receives significant contributions (Cash and Non-Cash) which influences this ratio.

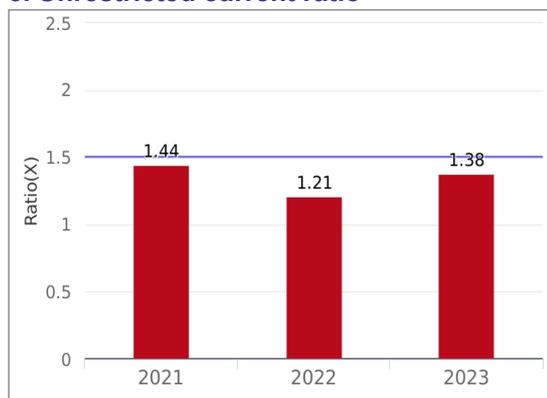
Benchmark: — > 60.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

3. Unrestricted current ratio



Purpose of unrestricted current ratio

To assess the adequacy of working capital and its ability to satisfy obligations in the short term for the unrestricted activities of Council.

Commentary on 2022/23 result

2022/23 ratio 1.38x

This ratio has improved from the prior year, reflecting the growth in Council's internal funds position. With the remaining reimbursement of costs for prior years natural disasters to occur in 2023/24 it is expected to improve further.

Benchmark: — > 1.50x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

G1-1 Statement of performance measures – consolidated results (graphs) (continued)

4. Debt service cover ratio



Purpose of debt service cover ratio

This ratio measures the availability of operating cash to service debt including interest, principal and lease payments

Commentary on 2022/23 result

2022/23 ratio 6.32x

Councils borrowing levels remain low due to the availability of other funding sources (Grants and Contributions) and it generates sufficient levels of operating cash to meet its debt obligations.

Benchmark: — > 2.00x

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

5. Rates and annual charges outstanding percentage



Purpose of rates and annual charges outstanding percentage

To assess the impact of uncollected rates and annual charges on Council's liquidity and the adequacy of recovery efforts.

Commentary on 2022/23 result

2022/23 ratio 5.85%

Formal debt collection activity accelerated during the 2022/23 financial year and this had a positive impact upon the collection of outstanding rates and charges with cashflows exceeding the level of income raised.

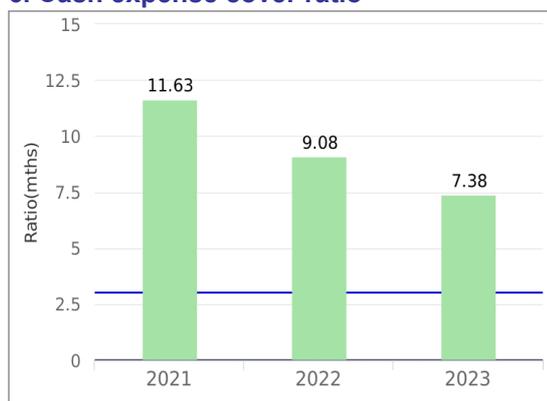
Benchmark: — < 5.00%

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

6. Cash expense cover ratio



Purpose of cash expense cover ratio

This liquidity ratio indicates the number of months a Council can continue paying for its immediate expenses without additional cash inflow.

Commentary on 2022/23 result

2022/23 ratio 7.38 months

Councils cash and cash equivalents increased throughout the year, and the investment profile changed with Non-Current investments increasing by \$23.2M, this contributed to the result for this ratio, which whilst lower than 2022 remains healthy.

Benchmark: — > 3.00months

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio achieves benchmark

Ratio is outside benchmark

G1-2 Financial review

Key financial figures of Council over the past 5 years

| \$ '000 | 2023 | 2022 | 2021 | 2020 | 2019 |
|---|-----------|---------|----------|---------|---------|
| Inflows: | | | | | |
| Rates and annual charges revenue | 53,915 | 51,910 | 49,837 | 47,498 | 45,502 |
| User charges revenue | 8,452 | 7,632 | 6,896 | 5,029 | 5,790 |
| Interest and investment revenue (losses) | 3,845 | 928 | 774 | 1,760 | 2,130 |
| Grants income – operating and capital | 52,159 | 35,809 | 28,216 | 18,665 | 7,563 |
| Total income from continuing operations | 174,230 | 131,228 | 113,645 | 112,219 | 83,783 |
| Sale proceeds from IPPE | 189 | 117 | 331 | 53 | 588 |
| New loan borrowings and advances | 3,364 | – | – | – | – |
| Outflows: | | | | | |
| Employee benefits and on-cost expenses | 35,516 | 30,790 | 28,044 | 28,031 | 23,772 |
| Borrowing costs | 2,411 | 152 | 276 | 1,704 | 1,906 |
| Materials and contracts expenses | 35,399 | 32,750 | 25,730 | 26,564 | 15,929 |
| Total expenses from continuing operations | 96,368 | 86,091 | 84,552 | 74,453 | 61,567 |
| Total cash purchases of IPPE | 55,031 | 27,089 | 52,030 | 54,056 | 25,118 |
| Total loan repayments (incl. finance leases) | 2,485 | 2,528 | 2,384 | 2,560 | 1,597 |
| Operating surplus/(deficit) (excl. capital income) | (5,523) | (9,993) | (12,875) | (6,411) | 3,775 |
| Financial position figures | | | | | |
| Current assets | 58,835 | 72,821 | 76,505 | 61,558 | 64,015 |
| Current liabilities | 22,008 | 24,616 | 21,711 | 23,226 | 18,674 |
| Net current assets | 36,827 | 48,205 | 54,794 | 38,332 | 45,341 |
| Available working capital (Unrestricted net current assets) | (224) | (830) | 950 | (1,631) | 3,583 |
| Cash and investments – unrestricted | 1,794 | 1,646 | 1,200 | 3,037 | 7,341 |
| Cash and investments – internal restrictions | 10,740 | 9,054 | 11,475 | 17,687 | 17,832 |
| Cash and investments – total | 102,016 | 89,648 | 75,747 | 77,878 | 74,924 |
| Total borrowings outstanding (loans, advances and finance leases) | 6,467 | 4,709 | 6,253 | 7,810 | 9,599 |
| Total value of IPPE (excl. land and earthworks) | 1,064,981 | 860,446 | 812,899 | 768,208 | 693,767 |
| Total accumulated depreciation | 419,633 | 349,570 | 333,963 | 317,236 | 302,378 |
| Indicative remaining useful life (as a % of GBV) | 61% | 59% | 59% | 59% | 56% |

Source: published audited financial statements of Council (current year and prior year)

G1-3 Council information and contact details

Principal place of business:

62-64 Menangle Street
Picton NSW 2571

Contact details

Mailing Address:

PO Box 21
Picton NSW 2571

Telephone: (02) 4677 1100

Facsimile: (02) 4677 2339

Internet: www.wollondilly.nsw.gov.au

Email: councill@wollondilly.nsw.gov.au

Officers

Chief Executive Officer

Ben Taylor

Responsible Accounting Officer

Rob Seidel

Public Officer

Eric Imbs

Auditors

Auditor General
Audit Office of NSW
Level 19, 201 Sussex Street
SYDNEY NSW 2000

Elected members

Mayor

Cr M Gould

Councillors

Cr M Deeth (Deputy Mayor)
Cr H Gibbs
Cr B Briggs
Cr J Hannan
Cr B Spearpoint
Cr P Rogers
Cr S Brandstater
Cr M Banasik

Other information

ABN: 93 723 245 808



INDEPENDENT AUDITOR'S REPORT

Report on the general purpose financial statements

Wollondilly Shire Council

To the Councillors of Wollondilly Shire Council

Opinion

I have audited the accompanying financial statements of Wollondilly Shire Council (the Council), which comprise the Statement by Councillors and Management, the Income Statement and Statement of Comprehensive Income for the year ended 30 June 2023, the Statement of Financial Position as at 30 June 2023, the Statement of Changes in Equity and Statement of Cash Flows for the year then ended and notes comprising a summary of significant accounting policies and other explanatory information.

In my opinion:

- the Council's accounting records have been kept in accordance with the requirements of the *Local Government Act 1993*, Chapter 13, Part 3, Division 2 (the Division)
- the financial statements:
 - have been prepared, in all material respects, in accordance with the requirements of this Division
 - are consistent with the Council's accounting records
 - present fairly, in all material respects, the financial position of the Council as at 30 June 2023, and of its financial performance and its cash flows for the year then ended in accordance with Australian Accounting Standards
- all information relevant to the conduct of the audit has been obtained
- no material deficiencies in the accounting records or financial statements have come to light during the audit.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the financial statements and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the Special Schedules (the Schedules).

My opinion on the financial statements does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the Special Schedule - Permissible income for general rates.

In connection with my audit of the financial statements, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Financial Statements

The Councillors are responsible for the preparation and fair presentation of the financial statements in accordance with Australian Accounting Standards and the *Local Government Act 1993*, and for such internal control as the Councillors determine is necessary to enable the preparation and fair presentation of the financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Financial Statements

My objectives are to:

- obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements.

Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the financial statements.

A description of my responsibilities for the audit of the financial statements is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar4.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- on the Original Budget information included in the Income Statement, Statement of Cash Flows, and Note B5-1 'Material budget variations
- on the Special Schedules. A separate opinion has been provided on Special Schedule - Permissible income for general rates
- about the security and controls over the electronic publication of the audited financial statements on any website where they may be presented
- about any other information which may have been hyperlinked to/from the financial statements.



Min Lee
Delegate of the Auditor-General for New South Wales

31 October 2023
SYDNEY



Matt Gould
 Mayor
 Wollondilly Shire Council
 62 - 64 Menangle Street
 PICTON NSW 2571

Contact: Min Lee
 Phone no: 02 9275 7151
 Our ref: R008-16585809-46248

31 October 2023

Dear Mayor

**Report on the Conduct of the Audit
 for the year ended 30 June 2023
 Wollondilly Shire Council**

I have audited the general purpose financial statements (GPFS) of the Wollondilly Shire Council (the Council) for the year ended 30 June 2023 as required by section 415 of the *Local Government Act 1993* (the Act).

I expressed an unmodified opinion on the Council's GPFS.

This Report on the Conduct of the Audit (the Report) for the Council for the year ended 30 June 2023 is issued in accordance with section 417 of the Act. This Report should be read in conjunction with my audit opinion on the GPFS issued under section 417(2) of the Act.

INCOME STATEMENT

Operating result

| | 2023 | 2022* | Variance |
|--|-------------|--------------|-----------------|
| | \$m | \$m | % |
| Rates and annual charges revenue | 53.9 | 51.9 | ↑ 3.9 |
| Grants and contributions revenue | 104.7 | 69.4 | ↑ 50.9 |
| Operating result from continuing operations | 77.9 | 45.1 | ↑ 72.7 |
| Net operating result before capital grants and contributions | (5.5) | (10.0) | ↑ 45.0 |

Rates and annual charges revenue (\$53.9 million) increased by \$2.0 million (3.9 per cent) in 2022–23 due to:

- the annual rate peg 1.3 per cent increase applied to ordinary rates
- increase of 940 (4.63 per cent) in the total rateable properties during the year.

Grants and contributions revenue (\$104.7 million) increased by \$35.3 million (49.4 per cent) in 2022–23 mainly due to:

- increase of \$19.0 million of developer contributions recognised during the year
- increase of \$14.9 million of special purpose capital grants relating to transport (other roads and bridges funding) and recreation and culture.

The Council's operating result from continuing operations was a surplus of \$77.9 million including depreciation, amortisation and impairment expense of \$19.1 million) was \$32.8 million higher than the 2021–22 result. This was mainly due to the increase in grants and contributions revenue of \$35.3 million.

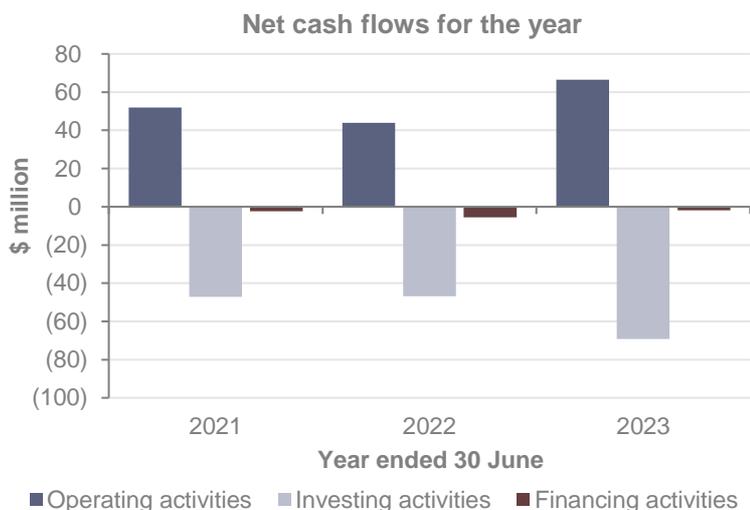
The net operating result before capital grants and contributions (a deficit of \$5.5 million) was \$4.5 million lower than the 2021–22 result. This was mainly due to:

- increase of \$14.7 million of total revenue excluding grants and contributions provided for capital purposes
- increase of \$10.2 million of operating expenses.

STATEMENT OF CASH FLOWS

Cash balances (\$3.0 million) decreased by \$2.1 million (41.2 per cent) due to:

- net cash inflows from operating activities increased by \$22.3 million mainly due to \$23.9 million increase in receipts from grants and contributions, contracts work income and net GST receipts during the year
- net cash outflows from investing activities increased by \$22.4 million mainly due to the increase of \$27.9 million in the payments of purchasing property, plant and equipment during the year
- net cash inflows from financing activities increased by \$3.4 million due to \$3.4 million increase in proceeds from Picton Precinct loan from NSW Treasury Corporation.



FINANCIAL POSITION

Cash and investments

| Cash and investments | 2023 | 2022 | Commentary |
|--|--------------|-------------|---|
| | \$m | \$m | |
| Total cash, cash equivalents and investments | 102.0 | 89.6 | Total cash, cash equivalents and investments increased by \$12.4 million: |
| Restricted and allocated cash, cash equivalents and investments: | | | |
| • External restrictions | 89.5 | 78.9 | • Externally restricted cash and investments are restricted in their use by externally imposed requirements. The increase in Council's externally restricted cash and investments were mainly due to increase in the developer contributions cash holdings. |
| • Internal allocations | 10.7 | 9.1 | • Internally restricted cash and investments are due to Council policy or decisions to restrict funds for forward plans including strategic capital projects. The increase in internally restricted cash and investments is mainly due to the increase in allocated funds for the infrastructure and asset maintenance. |

Debt

At 30 June 2023, Council had:

- \$6.5 million in secured loans (\$4.7 million in 2021-22)
- \$0.3 million in approved overdraft facility which remains unutilised
- \$0.1 million in credit card facility with less than half of the facility used.

PERFORMANCE

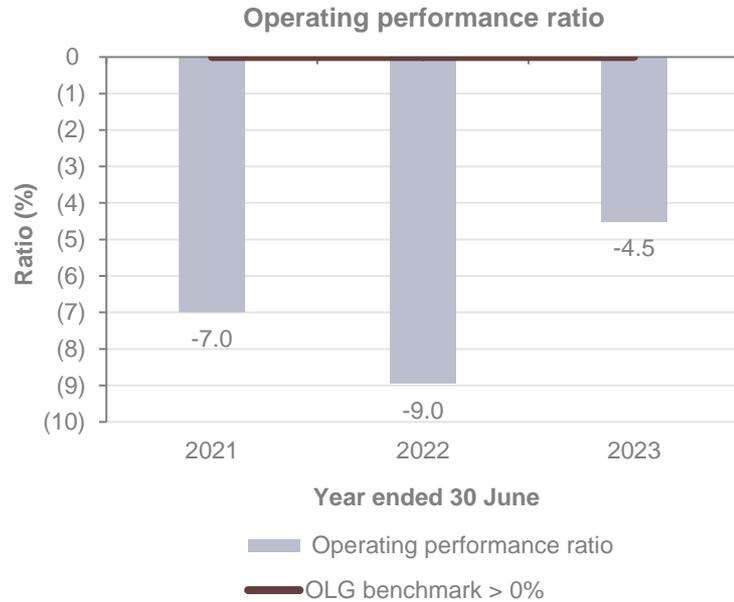
Performance measures

The following section provides an overview of the Council's performance against the performance measures and performance benchmarks set by the Office of Local Government (OLG) within the Department of Planning and Environment.

Operating performance ratio

The Council did not meet the benchmark for the current reporting period.

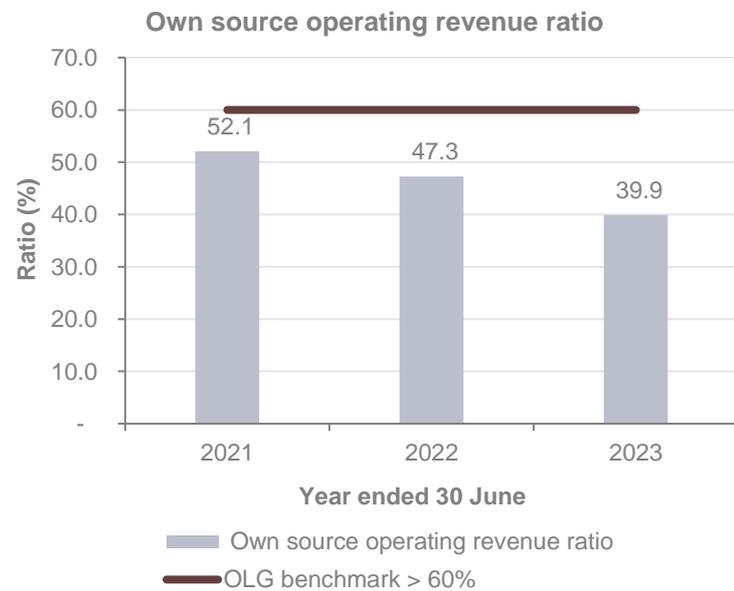
The 'operating performance ratio' measures how well council contained operating expenditure within operating revenue (excluding capital grants and contributions, fair value adjustments, and reversal of revaluation decrements). The benchmark set by OLG is greater than zero per cent.



Own source operating revenue ratio

The Council did not meet the benchmark for the current reporting period.

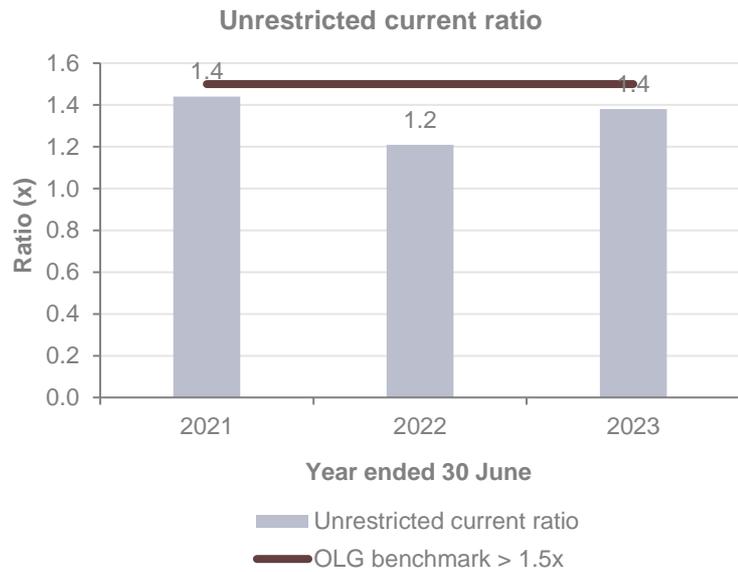
The 'own source operating revenue ratio' measures council's fiscal flexibility and the degree to which it relies on external funding sources such as operating grants and contributions. The benchmark set by OLG is greater than 60 per cent.



Unrestricted current ratio

The Council did not meet the benchmark for the current reporting period.

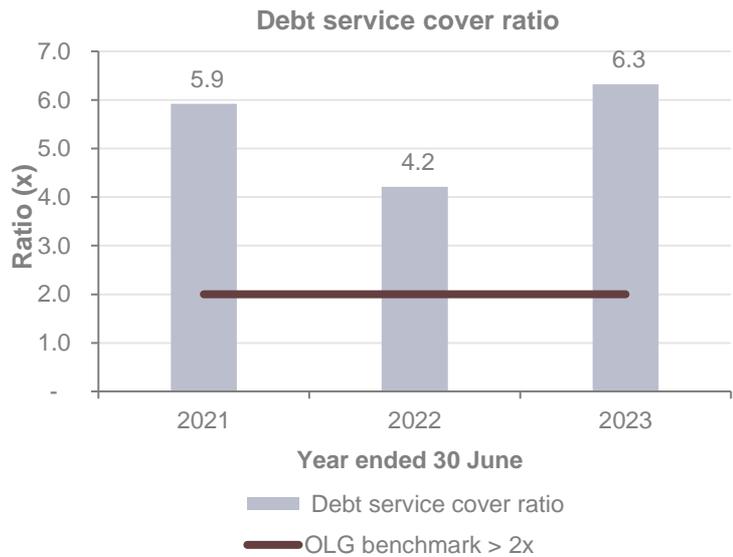
The 'unrestricted current ratio' is specific to local government and represents council's ability to meet its short-term obligations as they fall due. The benchmark set by OLG is greater than 1.5 times.



Debt service cover ratio

The Council met the benchmark for the current reporting period.

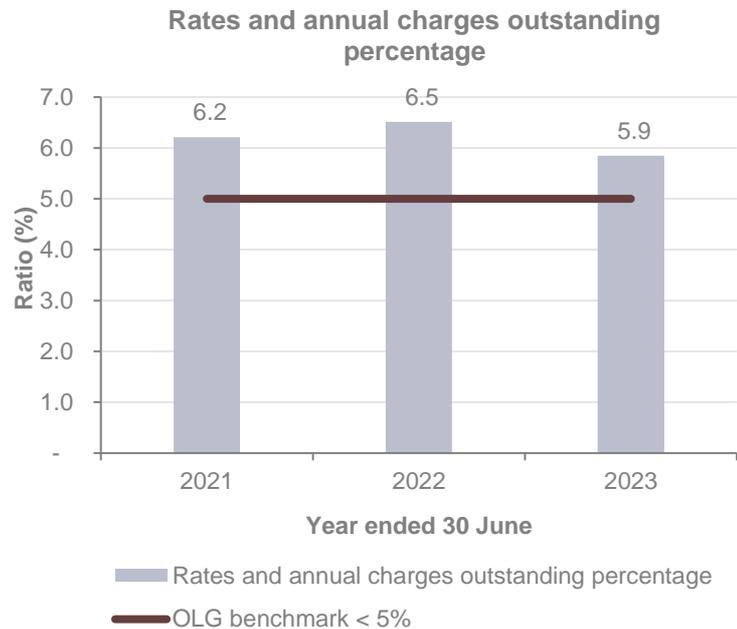
The 'debt service cover ratio' measures the operating cash to service debt including interest, principal and lease payments. The benchmark set by OLG is greater than two times.



Rates and annual charges outstanding percentage

The Council did not meet the benchmark for the current reporting period.

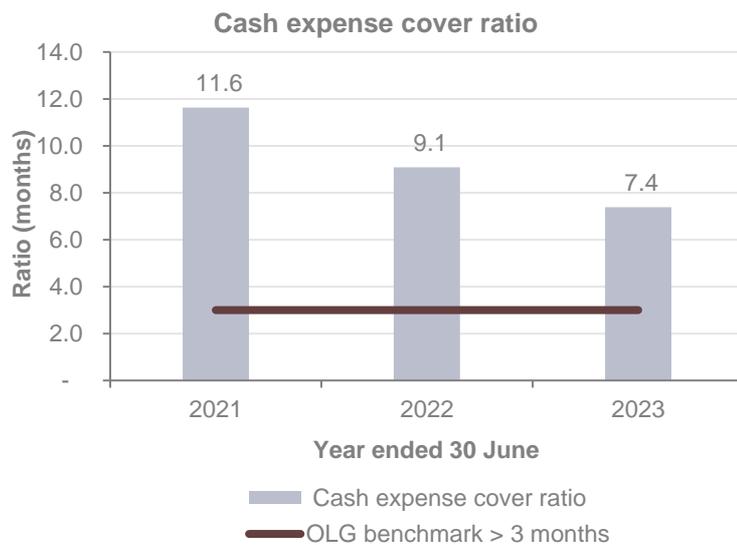
The 'rates and annual charges outstanding percentage' assesses the impact of uncollected rates and annual charges on council's liquidity and the adequacy of debt recovery efforts. The benchmark set by OLG is less than 5 per cent for metropolitan councils.



Cash expense cover ratio

The Council met the benchmark for the current reporting period.

This liquidity ratio indicates the number of months the council can continue paying for its immediate expenses without additional cash inflow. The benchmark set by OLG is greater than three months.



Infrastructure, property, plant and equipment renewals

Council renewed \$23.0 million of infrastructure, property, plant and equipment during the 2022-23 financial year. Significant renewals included:

- roads, footpaths, other road assets and other open space/recreational assets of \$18.3 million (\$10.4 million in 2021-22)
- buildings of \$0.5 million (\$1.9 million in 2021-22)
- RFS Red Fleet assets of \$3.7m (none in 2021-22).

OTHER MATTERS

Legislative compliance

My audit procedures did not identify any instances of non-compliance with legislative requirements or a material deficiency in the Council's accounting records or financial statements. The Council's:

- accounting records were maintained in a manner and form to allow the GPFS to be prepared and effectively audited
- staff provided all accounting records and information relevant to the audit.



Min Lee
Director, Financial Audit

Delegate of the Auditor-General for New South Wales

cc: Ben Taylor, Chief Executive Officer
Stephen Horne, Chair of Audit, Risk and Improvement Committee
Kiersten Fishburn, Secretary of the Department of Planning and Environment



Wollondilly
Shire Council

SPECIAL
Schedules

FOR THE YEAR ENDED
30 JUNE 2023

Wollondilly Shire Council

Special Schedules

for the year ended 30 June 2023

| Contents | Page |
|--|------|
| Special Schedules: | |
| Permissible income for general rates | 3 |
| Report on infrastructure assets as at 30 June 2023 | 6 |

Wollondilly Shire Council

Permissible income for general rates

| \$ '000 | Notes | Calculation 2022/23 | Calculation 2023/24 |
|---|-------------------------|------------------------|------------------------|
| Notional general income calculation ¹ | | | |
| Last year notional general income yield | a | 41,354 | 42,694 |
| Plus or minus adjustments ² | b | 800 | 1,414 |
| Notional general income | c = a + b | 42,154 | 44,108 |
| Permissible income calculation | | | |
| Or rate peg percentage | e | 1.30% | 3.70% |
| Or plus rate peg amount | i = e x (c + g) | 548 | 1,632 |
| Sub-total | k = (c + g + h + i + j) | 42,702 | 45,740 |
| Plus (or minus) last year's carry forward total | l | (3) | 28 |
| Less valuation objections claimed in the previous year | m | - | (23) |
| Sub-total | n = (l + m) | (3) | 5 |
| Total permissible income | o = k + n | 42,699 | 45,745 |
| Less notional general income yield | p | 42,694 | 45,711 |
| Catch-up or (excess) result | q = o - p | 5 | 34 |
| Plus income lost due to valuation objections claimed ⁴ | r | 23 | - |
| Carry forward to next year ⁶ | t = q + r + s | 28 | 34 |

Notes

- (1) The notional general income will not reconcile with rate income in the financial statements in the corresponding year. The statements are reported on an accrual accounting basis which include amounts that relate to prior years' rates income.
- (2) Adjustments account for changes in the number of assessments and any increase or decrease in land value occurring during the year. The adjustments are called 'supplementary valuations' as defined in the *Valuation of Land Act 1916 (NSW)*.
- (4) Valuation objections are unexpected changes in land values as a result of land owners successfully objecting to the land value issued by the Valuer General. Councils can claim the value of the income lost due to valuation objections in any single year.
- (6) Carry-forward amounts which are in excess (an amount that exceeds the permissible income) require Ministerial approval by order published in the *NSW Government Gazette* in accordance with section 512 of the Act. The OLG will extract these amounts from Council's Permissible income for general rates Statement in the financial data return (FDR) to administer this process.



INDEPENDENT AUDITOR'S REPORT

Special Schedule – Permissible income for general rates

Wollondilly Shire Council

To the Councillors of Wollondilly Shire Council

Opinion

I have audited the accompanying Special Schedule – Permissible income for general rates (the Schedule) of Wollondilly Shire Council (the Council) for the year ending 30 June 2024.

In my opinion, the Schedule is prepared, in all material respects in accordance with the requirements of the Local Government Code of Accounting Practice and Financial Reporting 2022–23 (LG Code) and is in accordance with the books and records of the Council.

My opinion should be read in conjunction with the rest of this report.

Basis for Opinion

I conducted my audit in accordance with Australian Auditing Standards. My responsibilities under the standards are described in the 'Auditor's Responsibilities for the Audit of the Schedule' section of my report.

I am independent of the Council in accordance with the requirements of the:

- Australian Auditing Standards
- Accounting Professional and Ethical Standards Board's APES 110 'Code of Ethics for Professional Accountants (including Independence Standards)' (APES 110).

Parliament promotes independence by ensuring the Auditor-General and the Audit Office of New South Wales are not compromised in their roles by:

- providing that only Parliament, and not the executive government, can remove an Auditor-General
- mandating the Auditor-General as auditor of councils
- precluding the Auditor-General from providing non-audit services.

I have fulfilled my other ethical responsibilities in accordance with APES 110.

I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Emphasis of Matter - Basis of Accounting

Without modifying my opinion, I draw attention to the special purpose framework used to prepare the Schedule. The Schedule has been prepared for the purpose of fulfilling the Council's reporting obligations under the LG Code. As a result, the Schedule may not be suitable for another purpose.

Other Information

The Council's annual report for the year ended 30 June 2023 includes other information in addition to the Schedule and my Independent Auditor's Report thereon. The Councillors are responsible for the other information. At the date of this Independent Auditor's Report, the other information I have received comprise the general purpose financial statements, special purpose financial statements and Special Schedule 'Report on infrastructure assets as at 30 June 2023'.

My opinion on the Schedule does not cover the other information. Accordingly, I do not express any form of assurance conclusion on the other information. However, as required by the *Local Government Act 1993*, I have separately expressed an opinion on the general purpose financial statements and the special purpose financial statements.

In connection with my audit of the Schedule, my responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the Schedule or my knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work I have performed, I conclude there is a material misstatement of the other information, I must report that fact.

I have nothing to report in this regard.

The Councillors' Responsibilities for the Schedule

The Councillors are responsible for the preparation of the Schedule in accordance with the LG Code. The Councillors' responsibility also includes such internal control as the Councillors determine is necessary to enable the preparation of the Schedule that is free from material misstatement, whether due to fraud or error.

In preparing the Schedule, the Councillors are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting.

Auditor's Responsibilities for the Audit of the Schedule

My objectives are to:

- obtain reasonable assurance whether the Schedule as a whole is free from material misstatement, whether due to fraud or error
- issue an Independent Auditor's Report including my opinion.

Reasonable assurance is a high level of assurance, but does not guarantee an audit conducted in accordance with Australian Auditing Standards will always detect material misstatements. Misstatements can arise from fraud or error. Misstatements are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions users take based on the Schedule.

A description of my responsibilities for the audit of the Schedule is located at the Auditing and Assurance Standards Board website at: www.auasb.gov.au/auditors_responsibilities/ar8.pdf. The description forms part of my auditor's report.

The scope of my audit does not include, nor provide assurance:

- that the Council carried out its activities effectively, efficiently and economically
- about the security and controls over the electronic publication of the audited Schedule on any website where it may be presented
- about any other information which may have been hyperlinked to/from the Schedule.



Min Lee
Delegate of the Auditor-General for New South Wales

31 October 2023
SYDNEY

Wollondilly Shire Council

Report on infrastructure assets as at 30 June 2023

| Asset Class | Asset Category | Estimated cost | | 2022/23 Required maintenance ^a | 2022/23 Actual maintenance | Net carrying amount | Gross replacement cost (GRC) | Assets in condition as a percentage of gross replacement cost | | | | |
|---|--|--|---|---|----------------------------------|------------------------|------------------------------------|--|--------------|--------------|--------------|-------------|
| | | Estimated cost to bring assets to satisfactory standard | to bring to the agreed level of service set by Council | | | | | 1 | 2 | 3 | 4 | 5 |
| | | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | \$ '000 | | | | | |
| Buildings | Buildings | 7,765 | 7,765 | 3,413 | 1,740 | 47,721 | 117,530 | 15.0% | 4.0% | 37.0% | 41.0% | 3.0% |
| | Sub-total | 7,765 | 7,765 | 3,413 | 1,740 | 47,721 | 117,530 | 15.0% | 4.0% | 37.0% | 41.0% | 3.0% |
| Roads | Roads | 34,396 | 34,396 | 8,937 | 9,682 | 295,511 | 463,095 | 17.0% | 34.0% | 41.0% | 7.0% | 1.0% |
| | Sealed roads | – | – | – | – | – | – | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| | Unsealed roads | 446 | 446 | 171 | 347 | 762 | 2,785 | 3.0% | 15.0% | 66.0% | 16.0% | 0.0% |
| | Bridges | 4,017 | 4,017 | 833 | 105 | 38,365 | 80,346 | 13.0% | 30.0% | 52.0% | 1.0% | 4.0% |
| | Footpaths | 439 | 439 | 413 | 82 | 30,979 | 43,901 | 56.0% | 25.0% | 18.0% | 1.0% | 0.0% |
| | Other road assets | 3,524 | 3,524 | 2,120 | 463 | 63,367 | 114,471 | 33.0% | 22.0% | 41.0% | 3.0% | 1.0% |
| | Bulk earthworks | – | – | – | – | 72,423 | 72,423 | 0.0% | 0.0% | 0.0% | 0.0% | 100.0% |
| | Other | – | – | – | – | – | – | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| | Other road assets (incl. bulk earth works) | – | – | – | – | – | – | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| Sub-total | 42,822 | 42,822 | 12,474 | 10,679 | 501,407 | 777,021 | 19.5% | 28.1% | 37.1% | 4.8% | 10.5% | |
| Stormwater drainage | Stormwater drainage | 444 | 444 | 708 | 1,740 | 83,444 | 100,269 | 82.0% | 15.0% | 3.0% | 0.0% | 0.0% |
| | Other | – | – | – | – | – | – | 0.0% | 0.0% | 0.0% | 0.0% | 0.0% |
| | Sub-total | 444 | 444 | 708 | 1,740 | 83,444 | 100,269 | 82.0% | 15.0% | 3.0% | 0.0% | 0.0% |
| Open space / recreational assets | Swimming pools | – | – | 59 | 98 | 1,585 | 2,837 | 0.0% | 100.0% | 0.0% | 0.0% | 0.0% |
| | Other | 501 | 501 | 1,430 | 2,476 | 34,052 | 51,828 | 26.0% | 51.0% | 21.0% | 2.0% | 0.0% |
| | Sub-total | 501 | 501 | 1,489 | 2,574 | 35,637 | 54,665 | 24.7% | 53.5% | 19.9% | 1.9% | 0.0% |
| Total – all assets | | 51,532 | 51,532 | 18,084 | 16,733 | 668,209 | 1,049,485 | 25.2% | 25.5% | 32.9% | 8.3% | 8.1% |

(a) Required maintenance is the amount identified in Council's asset management plans.

Infrastructure asset condition assessment 'key'

| # | Condition | Integrated planning and reporting (IP&R) description |
|---|---------------------|--|
| 1 | Excellent/very good | No work required (normal maintenance) |
| 2 | Good | Only minor maintenance work required |
| 3 | Satisfactory | Maintenance work required |
| 4 | Poor | Renewal required |
| 5 | Very poor | Urgent renewal/upgrading required |

Wollondilly Shire Council

Report on infrastructure assets as at 30 June 2023

Infrastructure asset performance indicators (consolidated) *

| \$ '000 | Amounts 2023 | Indicator 2023 | Indicators | | Benchmark |
|--|------------------|-------------------|------------|---------|-----------|
| | | | 2022 | 2021 | |
| Buildings and infrastructure renewals ratio | | | | | |
| Asset renewals ¹ | 19,288 | 104.45% | 117.51% | 143.00% | > 100.00% |
| Depreciation, amortisation and impairment | 18,467 | | | | |
| Infrastructure backlog ratio | | | | | |
| Estimated cost to bring assets to a satisfactory standard | 51,532 | 7.27% | 7.80% | 7.85% | < 2.00% |
| Net carrying amount of infrastructure assets | 709,289 | | | | |
| Asset maintenance ratio | | | | | |
| Actual asset maintenance | 16,733 | 92.53% | 69.50% | 92.16% | > 100.00% |
| Required asset maintenance | 18,084 | | | | |
| Cost to bring assets to agreed service level | | | | | |
| Estimated cost to bring assets to an agreed service level set by Council | 51,532 | 4.91% | 5.11% | 5.08% | |
| Gross replacement cost | 1,049,485 | | | | |

(*) All asset performance indicators are calculated using classes identified in the previous table.

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.

Wollondilly Shire Council

Report on infrastructure assets as at 30 June 2023

Buildings and infrastructure renewals ratio



Buildings and infrastructure renewals ratio

To assess the rate at which these assets are being renewed relative to the rate at which they are depreciating.

| Commentary on result | |
|---|---------|
| 22/23 ratio | 104.45% |
| Historically, infrastructure renewals have been insufficiently funded, resulting in a large infrastructure backlog. Council has addressed this issue by seeking a special rate variation for the purpose of renewing infrastructure assets. The annual renewal of infrastructure assets has been exceeding the benchmark over the past 6 years. | |

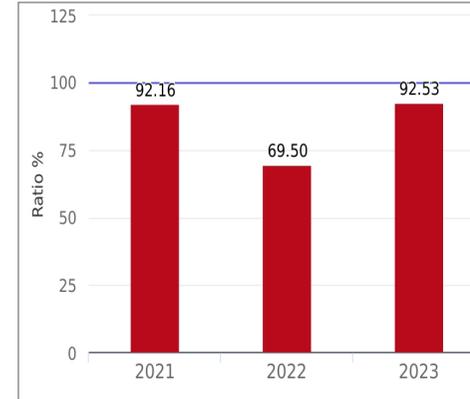
Benchmark: — > 100.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Asset maintenance ratio



Asset maintenance ratio

Compares actual vs. required annual asset maintenance. A ratio above 1.0 indicates Council is investing enough funds to stop the infrastructure backlog growing.

| Commentary on result | |
|--|--------|
| 22/23 ratio | 92.53% |
| This ratio has improved significantly from 2022, driven by drier conditions and the receipt of RLRRP funding, allowing the time and resources for the team to deliver significant maintenance works during the year. | |

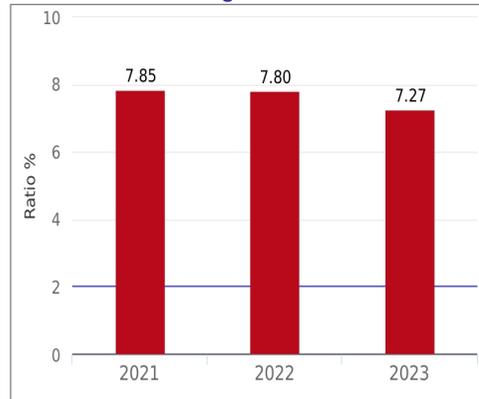
Benchmark: — > 100.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Infrastructure backlog ratio



Infrastructure backlog ratio

This ratio shows what proportion the backlog is against the total value of a Council's infrastructure.

| Commentary on result | |
|--|-------|
| 22/23 ratio | 7.27% |
| Investment in infrastructure renewals remains high. The ratio has improved from 2022. This is due to a period where there have been drier weather conditions which has allowed Council to address the back log of infrastructure asset work. | |

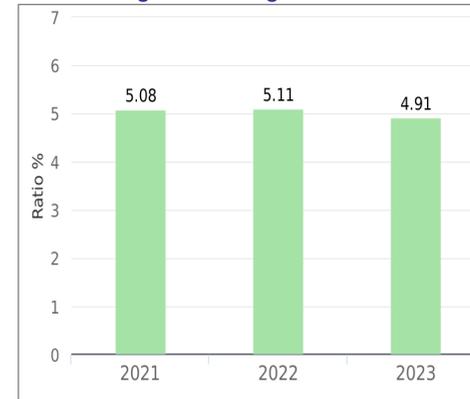
Benchmark: — < 2.00%

Ratio achieves benchmark

Source of benchmark: Code of Accounting Practice and Financial Reporting

Ratio is outside benchmark

Cost to bring assets to agreed service level



Cost to bring assets to agreed service level

This ratio provides a snapshot of the proportion of outstanding renewal works compared to the total value of assets under Council's care and stewardship.

| Commentary on result | |
|----------------------|-------|
| 22/23 ratio | 4.91% |

Wollondilly Shire Council

Report on infrastructure assets as at 30 June 2023

Infrastructure asset performance indicators (by fund)

| \$ '000 | General fund | | Benchmark |
|--|----------------|---------|-----------|
| | 2023 | 2022 | |
| Buildings and infrastructure renewals ratio | | | |
| Asset renewals ¹ | 104.45% | 117.51% | > 100.00% |
| Depreciation, amortisation and impairment | | | |
| Infrastructure backlog ratio | | | |
| Estimated cost to bring assets to a satisfactory standard | 7.27% | 7.80% | < 2.00% |
| Net carrying amount of infrastructure assets | | | |
| Asset maintenance ratio | | | |
| Actual asset maintenance | 92.53% | 69.50% | > 100.00% |
| Required asset maintenance | | | |
| Cost to bring assets to agreed service level | | | |
| Estimated cost to bring assets to an agreed service level set by Council | 4.91% | 5.11% | |
| Gross replacement cost | | | |

(1) Asset renewals represent the replacement and/or refurbishment of existing assets to an equivalent capacity/performance as opposed to the acquisition of new assets (or the refurbishment of old assets) that increases capacity/performance.



Wollondilly
Shire Council

wollondilly.nsw.gov.au

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